# NOAA Coral Reef Conservation Program MPA Management Assessment Checklist

**Instructions:** Please ask participants to bring a copy of their MPA management plan, the 2014 assessment for their MPA, and to review the CRCP project and product information provided by the CRCP Liaison before the reassessment interview. Also, please review the informational two-pager describing the intended purpose and use of the MPA Checklist provided in **Appendix A**.

MPA management capacity assessment questionnaire:

Please note that this is not an evaluation of your performance or of the effectiveness of the MPA being assessed. This is simply a tool that seeks to clarify the areas in which additional support and investment may be needed to enhance management capacity at the MPA, thereby increasing the likelihood of effective MPA implementation. We would like to ask you some questions about how **you** assess the **current capacity** for marine protected area management at the site(s) you represent.

For each management capacity area included in the assessment, three levels or tiers of capacity are presented. Tier one represents the lowest level of capacity for each area and tier three represents the highest. Please select between the available options.

If you need clarification about any questions or answer options, please ask the assessment facilitator for more information. You can refer to the last assessment from 2014 if you wish to compare your current assessment with your previous responses.

### **Background Information:** Name of MPA site & jurisdiction Date of 2017 assessment Interview Type (circle one): Initial assessment or Re-evaluation Name of CRCP Interviewer Name and organization of MPA Manager **Contact information for MPA Manager** Please list the personnel representing the MPA site who are taking part in this 2017 MPA management capacity assessment Name Organization Contact Are the MPA representative(s) participating in the 2017 ☐ Yes, all assessment the same that participated in the 2011 or 2014 ☐ Yes, some □No□ Not sure/No answer assessment?

	er local or national agencies on bility to achieve the goals and	or organizations with authority/influence that
□Yes		xplain their relationship with the MPA
Organization	,, μ	Relationship
J		•
□ No		
☐ Not sure/ no	o answer	
Are there any technical assis		rently support the site? i.e. funding, training,
☐ Yes	If yes, please list organizatio and explain how they suppo	ns that provide significant support to the MPA rt the site
Organization		Support
☐ No		
☐ Not sure/ no	o answer	
Is the site asso	ociated with a network of MP	'As or is it part of an ecological MPA network?
☐ Yes		
☐ No		
☐ Not sure/ no answer		
_	een designed to support netv	vork goals and management objectives?
☐ Yes		
□ No		
□ Not sure/ no		
	nanagement coordinated with	h other sites across the ecological network?
Yes		
□ No		
□ Not sure/ no		
	have a conflict resolution med	cnanism ir needed?
Yes	If yes, please describe	
□ No		
☐ Not sure/ no answer		

## **Quick Links to Assessment Areas**

- 1. Management Planning
- 2. Governance
- 3. On-Site Management
- 4. Enforcement
- 5. Boundaries
- 6. Biophysical Monitoring
- 7. Socioeconomic Monitoring
- 8. MPA Effectiveness Evaluation and Adaptive Management
- 9. Stakeholder Engagement
- 10. Financing
- 11. Outreach and Education
- 12. Resilience to Climate Change
- 13. Communicating Economic Value
- 14. Fisheries Management
- 15. Pollution Impacts (land-based or marine)
- 16. Sustainable Tourism
- 17. Response to Disturbance Events
- 18. Organizational Management
- 19. Partnerships and Coordination

	MPA Management Assessment Area 1: Management Planning		
Tier 1		Little or no management activity being implemented, and no management plan in place	
Tier 2		Some management activity being implemented and management plan developed	
Tier 3		Approved management plan that is being implemented	
Site Spe	cific	Comments and Information on Management Planning:	
What is y	our ı	reason(s) for selecting that tier?	
What are your challenges or needs to increase management capacity and move to a higher tier? If funding is the main challenge, for what would you use the funds?			
		r 3: Do the MPA management plan objectives reflect the site designation	
purpose:	<b>S</b>		
□ No			
	ıre/ n	o answer	
□ Not sure/ no answer  Has capacity changed for this topic in past 3 years?			
☐ Yes, increased		If yes, please explain how	
☐ Yes, decrease	ed .	If yes, please explain how	
☐ No			
☐ Not su	☐ Not sure/ no answer		

	MPA Management Assessment Area 2: Governance			
Tier 1		Site has been legally established or is under equivalent customary tenure or other form of community-based protection status, but there are few or no official or community based rules and regulations in place supporting the MPA and its management plan		
Tier 2		Laws or customary instruments for the establishment of the MPA are in place, and official or community based rules or regulations governing some specific activities within the MPA are also in place		
Tier 3		Clearly defined laws or customary instruments and official or community based rules and regulations governing all specific activities included in the objectives of the site management plan are in place		
Site Sp	ecific	Comments and Information on Governance:		
		reason(s) for selecting that tier?		
What are your challenges or needs to increase management capacity and move to a higher tier? If funding is the main challenge, for what would you use the funds?				
Has cap	acity	changed for this topic in past 3 years?		
☐ Yes, increase	ed	If yes, please explain how		
☐ Yes, decreas	sed	If yes, please explain how		
<b>□</b> No				
☐ Not s	sure/ r	no answer		

MPA Management Assessment Area 3: On-Site Management		
Tier 1		No management personnel assigned to site and/or little or no formalized community oversight
Tier 2		Some management personnel assigned to site or some formalized community oversight
Tier 3		Full-time site manager and programmatic personnel assigned to site or local community based management leader in place that has been formally designated and accepted and is able to dedicate sufficient time to the management of the site
Site Sp	ecific	Comments and Information on On-Site Management:
What is	your r	reason(s) for selecting that tier?
	-	r challenges or needs to increase management capacity and move to a funding is the main challenge, for what would you use the funds?
<del>-</del>	acity o	changed for this topic in past 3 years?
☐ Yes, increase	ed	If yes, please explain how
☐ Yes, decreas	ed	If yes, please explain how
☐ No		
☐ Not s	ure/ n	o answer

MPA Management Assessment Area 4: Enforcement			
Tier 1	<b>_</b> ι	ittle or no enforcement of existing rules and regulations	
Tier 2	ı (	nconsistent enforcement of rules and regulations	
Tier 3	<b>□</b> A	Active and consistent enforcement of rules and regulations	
Site Spec	ific C	Comments and Information on Enforcement:	
What is yo	our re	rason(s) for selecting that tier?	
	What are your challenges or needs to increase management capacity and move to a higher tier? If funding is the main challenge, for what would you use the funds?		
Has capac	ity ch	nanged for this topic in past 3 years?	
☐ Yes, If yes, please explain how increased			
☐ Yes, decreased		If yes, please explain how	
☐ No			
☐ Not sure/ no answer			
		Deal to O tal Italia to Assessment Asses	

	MPA Management Assessment Area 5: Boundaries			
Tier 1		Lack of clearly defined boundaries and/or zones		
Tier 2		Clearly defined boundaries and/or zones		
Tier 3		Clearly defined boundaries and zones and information on boundary locations and permitted activities in various zones (if applicable) provided to public and MPA stakeholders		
Site Spe	ecific	Comments and Information on Boundaries:		
What is y	your r	eason(s) for selecting that tier?		
What are your challenges or needs to increase management capacity and move to a higher tier? If funding is the main challenge, for what would you use the funds?				
Has capa	acity c	hanged for this topic in past 3 years?		
☐ Yes, increase	d	If yes, please explain how		
☐ Yes, decrease	ed	If yes, please explain how		
<b>□</b> No				
☐ Not s	ure/ n	o answer		

	MPA Management Assessment Area 6: Biophysical Monitoring			
Tier 1		Little or no existing biophys	sical monitoring activity	
Tier 2		Existing biophysical monito inform management	ring program but data not being used to	
Tier 3		Data produced from biophy and used to inform manage	vsical monitoring program being evaluated ement decisions	
Site Sp	ecific	Comments and Information	n on Biophysical Monitoring:	
What is	your r	eason(s) for selecting that tier	?	
	-	- The state of the	se management capacity and move to a for what would you use the funds?	
		r 3: Does your monitoring progement objectives?	gram measure progress towards meeting the	
☐ Yes				
☐ No				
		no answer		
			what methodologies do you use?	
W	/hat d	oes the MPA monitor?	What is monitoring method?	
	:.			
<u>-</u>	acity (	changed for this topic in past 3	years:	
☐ Yes, increase	ed	If yes, please explain how		
☐ Yes, decreas	ed	If yes, please explain how		
☐ No				
☐ Not s	☐ Not sure/ no answer			

	MPA Management Assessment Area 7: Socioeconomic Monitoring			
Tier 1		Little or no existing socioed	conomic monitoring activity	
Tier 2		Existing socioeconomic mo inform management	nitoring program but data not being used to	
Tier 3		Data produced from socioe evaluated and used to info	economic monitoring program being rm management decisions	
Site Sp	ecific	Comments and Information	n on Socioeconomic Monitoring:	
What is	your r	reason(s) for selecting that tie	r?	
	_		se management capacity and move to a for what would you use the funds?	
If Tier 2	or Tie	r 3: Does your monitoring prog	gram measure progress towards meeting the	
		ement objectives?	2	
☐ Yes		,		
☐ No				
☐ Not	sure/ r	no answer		
			what methodologies do you use?	
V	Vhat d	oes the MPA monitor?	What is monitoring method?	
	٠,	1 . 16 .11		
	acity o	thanged for this topic in past 3	s years?	
☐ Yes, increase	ed	If yes, please explain how		
☐ Yes, decreas	sed	If yes, please explain how		
☐ No				
☐ Not s	sure/ n	o answer		

	MPA Management Assessment Area 8: MPA Effectiveness Evaluation and Adaptive Management		
Tier 1		Little or no evaluation of MPA effectiveness	
Tier 2		MPA effectiveness evaluated but no ongoing effectiveness monitoring and evaluation program in place	
Tier 3		MPA effectiveness evaluated and effectiveness monitoring and evaluation program in place with findings being applied to adapt management strategies	
-		Comments and Information on MPA Effectiveness Evaluation and magement:	
What is y	your r	reason(s) for selecting that tier?	
What are your challenges or needs to increase management capacity and move to a higher tier? If funding is the main challenge, for what would you use the funds?			
If Tier 2 o	or Tie	r 3: Does your MPA use a standard effectiveness monitoring methodology?	
Yes	ŀ	f yes, what methodology does your MPA use?	
☐ No			
		no answer	
Has capa	Has capacity changed for this topic in past 3 years?		
☐ Yes, increase	d	If yes, please explain how	
☐ Yes, decrease	ed	If yes, please explain how	
□ No			
☐ Not su	ure/ n	o answer	

	MPA Management Assessment Area 9: Stakeholder Engagement		
Tier 1		Little or no community or stakeholder engagement	
Tier 2		Some community and stakeholder engagement in some but not in all aspects of MPA management	
Tier 3		Community and stakeholder engagement in implementation of site management efforts	
Site Spe	cific	Comments and Information on Stakeholder Engagement:	
What is y	your r	eason(s) for selecting that tier?	
What are your challenges or needs to increase management capacity and move to a higher tier? If funding is the main challenge, for what would you use the funds?			
Has capa	acity o	changed for this topic in past 3 years?	
☐ Yes, increase	d	If yes, please explain how	
☐ Yes, decrease	ed	If yes, please explain how	
□ No			
☐ Not su	ure/ n	o answer	

	MPA Management Assessment Area 10: Financing		
Tier 1		Little or no reliable source of funding identified to support managemen activities	
Tier 2		Existing funding for management activities	
Tier 3		Sustainable finance plan being implemented that provides long term sustainable funding mechanisms	
Site Sp	ecific	Comments and Information on Financing:	
What is	yourı	reason(s) for selecting that tier?	
	_	r challenges or needs to increase management capacity and move to a funding is the main challenge, for what would you use the funds?	
Has cap	acity o	changed for this topic in past 3 years?	
☐ Yes, increase	ed	If yes, please explain how	
☐ Yes, decreas	sed	If yes, please explain how	
☐ No			
☐ Not s	sure/ n	o answer	

	MPA Management Assessment Area 11: Outreach and Education		
Tier 1		Little or no ongoing outreach and education activities exist	
Tier 2		Ongoing outreach and education activities in support of the MPA	
Tier 3		Existence of an outreach and education program with various activities and strategies focused on the MPA that helps achieve the MPA's goals and objectives	
Site Spe	cific	Comments and Information on Outreach and Education:	
What is y	our r	eason(s) for selecting that tier?	
	-	challenges or needs to increase management capacity and move to a funding is the main challenge, for what would you use the funds?	
If Tier 2 o	r Tie	r 3: Does your outreach/education program focus on a specific audience?	
Yes	1	f yes, which audience(s)?	
☐ No			
☐ Not su	ure/ r	no answer	
		ucation and Outreach program include social marketing approaches?	
☐ Yes	It	yes, please describe	
☐ No			
☐ If No, i	is thi	s an approach you'd like to learn more about?	
Has capa	city o	changed for this topic in past 3 years?	
☐ Yes, increased	d	If yes, please explain how	
☐ Yes, decrease	d	If yes, please explain how	
☐ No			
□ Not su	ıral n	o answer	

MPA Management Assessment Area 12: Resilience to Climate Change					
Tier 1		ittle or no consideration of climate change resilience in the nanagement of the MPA.			
Tier 2		Climate change considerations incorporated into management planning of the MPA			
Tier 3		imate change adaptation plans, response plans or climate elements of anagement plans implemented			
Site Sp	ecific	Comments and Information on Resilience to Climate Change:			
What is	your r	eason(s) for selecting that tier?			
What are your challenges or needs to increase management capacity and move to a higher tier? If funding is the main challenge, for what would you use the funds?					
Has cap	acity o	hanged for this topic in past 3 years?			
☐ Yes, increased		If yes, please explain how			
☐ Yes, decreas	ed	If yes, please explain how			
☐ No	□ No				
☐ Not sure/ no answer					

MPA Management Assessment Area 13: Communicating Economic Value					
Tier 1	Tier 1				
Tier 2		Economic value of the MPA's natural resources has been assessed but not used in targeted communications with decision makers			
Tier 3	ier 3				
Site Spe	ecific	Comments and Information on Communicating Economic Value:			
What is y	your ı	reason(s) for selecting that tier?			
	-	r challenges or needs to increase management capacity and move to a funding is the main challenge, for what would you use the funds?			
Has capa	acity (	changed for this topic in past 3 years?			
☐ Yes, increase	d	If yes, please explain how			
☐ Yes, decrease	ed	If yes, please explain how			
☐ No					
☐ Not su	ure/ n	o answer			

MPA Management Assessment Area 14: Fisheries Management							
Tier 1		No site-specific fisheries as	o site-specific fisheries assessment has been conducted				
Tier 2		•	e-specific fisheries assessment has been conducted but no fisheries anagement actions are being implemented in the MPA				
Tier 3		Site-specific fisheries regulation fisheries assessments	te-specific fisheries regulations have been implemented as a result of sheries assessments				
Site Sp	ecific	Comments and Informatio	n on Fisheries Management:				
What is	your	reason(s) for selecting that tie	r?				
		<del>-</del>					
	What are your challenges or needs to increase management capacity and move to a higher tier? If funding is the main challenge, for what would you use the funds?						
If Tier 2	or Tie	r 3: What fisheries do you asse	ess and what methodologies do you use?				
What fisheries have been assessed?			What is assessment method?				
Has cap	acity	changed for this topic in past 3	years?				
☐ Yes, If yes, please explain how increased							
☐ Yes, decreas							
☐ No	□ No						
☐ Not sure/ no answer							

MPA Management Assessment Area 15: Pollution Impacts (land-based or marine)				
Tier 1		Assessments of pollution affecting the MPA have not been conducted		
Tier 2		Major sources of pollution and proposed management actions to control them have been identified but are not being addressed		
Tier 3		Targeted actions for pollution control are being implemented		
Site Sp	ecific	Comments and Information on Pollution Impacts:		
What is	your r	reason(s) for selecting that tier?		
	-	r challenges or needs to increase management capacity and move to a funding is the main challenge, for what would you use the funds?		
Has cap	Has capacity changed for this topic in past 3 years?			
☐ Yes, increased		If yes, please explain how		
☐ Yes,		If yes, please explain how		
decreas	ed			
□ No				
☐ Not s	☐ Not sure/ no answer			

MPA Management Assessment Area 16: Sustainable Tourism						
Tier 1		Tourism activities are not managed in the MPA				
Tier 2		A sustainable tourism assessment and/or plan has been developed but i not being implemented				
Tier 3	Tier 3 Tourism activities in the MPA are managed and conducted according to a sustainable tourism plan or the MPA management plan					
Site Sp	ecific	Comments and Information on Sustainable Tourism:				
What is your reason(s) for selecting that tier?						
What ar	<b>2</b> VOL	challenges or needs to increase management capacity and move to a				
	-	funding is the main challenge, for what would you use the funds?				
Has cap	acity (	hanged for this topic in past 3 years?				
☐ Yes, increased		If yes, please explain how				
☐ Yes, decreas		If yes, please explain how				
☐ No						
☐ Not sure/ no answer						

MPA Management Assessment Area 17: Response to Disturbance Events				
Tier 1		Little or no consideration of response to disturbance events in the management of the MPA		
Tier 2		Response plan(s) developed for the MPA		
Tier 3		Response plan(s) being implemented with resources, technical capacit and infrastructure available to respond		
Site Sp	oecific	Comments and Information on Response to Disturbance Events:		
What is	your r	reason(s) for selecting that tier?		
What are your challenges or needs to increase management capacity and move to a higher tier? If funding is the main challenge, for what would you use the funds?				
Has cap	oacity o	changed for this topic in past 3 years?		
☐ Yes, increased		If yes, please explain how		
☐ Yes, decreased		If yes, please explain how		
□ No				
☐ Not sure/ no answer				

MPA Management Assessment Area 18: Organizational Management						
Tier 1		The MPA staff complement is very limited and/or staff has inadequat skills and knowledge to effectively carry out management				
Tier 2		The MPA staff complement is inconsistent in numbers, skills and/or knowledge to effectively carry out management				
Tier 3	The MPA staff complement is adequate and has proper skills and knowledge to effectively carry out management					
Site Sp	ecific	Comments and Information on Organizational Management:				
		reason(s) for selecting that tier?				
What are your challenges or needs to increase management capacity and move to a higher tier? If funding is the main challenge, for what would you use the funds?						
Are there training and/or professional development opportunities for the MPA staff?						
☐ Yes If yes, please specify						
□ No						
☐ Not sure/ no answer						
Has capacity changed for this topic in past 3 years?						
☐ Yes, If yes, please explain how increased		If yes, please explain how				
☐ Yes, decreas	ed	If yes, please explain how				
□ No						
□ Not sure/ no answer						

MPA Management Assessment Area 19: Partnerships and Coordination				
Tier 1 C		One agency managing the site with little or no coordination with other pertinent agencies or organizations		
Tier 2 Informal partnerships/coordination with agencies or organizations support MPA management activities (e.g. outreach, monitoring)				
Tier <sub>3</sub> C		Formal partnerships/coordination with the relevant agencies and organizations		
Site Spec	cific C	comments and Information on Partnerships and Coordination:		
What is yo	our rea	ason(s) for selecting that tier?		
What are your challenges or needs to increase management capacity and move to a higher tier? If funding is the main challenge, for what would you use the funds?				
Has capac	ity cha	anged for this topic in past 3 years?		
☐ Yes, increased		If yes, please explain how		
☐ Yes, decreased	i	If yes, please explain how		
□ No				
☐ Not sure/ no answer				

For all sites: Based on the management capacity assessment areas, what are the top three capacity building priorities for the MPA for the next 3 years? Please mark #1, #2 and Only one answer is possible in each column Management Planning Governance On-site Management Enforcement **Boundaries Biophysical Monitoring** Socioeconomic Monitoring MPA Effectiveness Evaluation and Adaptive Management Stakeholder Engagement Financing Outreach and Education Resilience to Climate Change Communicating Economic Value Fisheries Management **Pollution Impacts** Sustainable Tourism Response to Disturbance Events Organizational Management Partnerships and Coordination Which capacity building approaches best address your top three capacity building priorities for the MPA for the next 3 years? Please rank them where #1 is the most important. Only one answer is possible in each column **Training** Technical support Learning exchanges Higher education courses More staff

Professional networking

Other, please specify

## **MPA Management Assessment Score Card**

(check tier that applies to each assessment area; green boxes indicate target tiers)

MPA Site Name & Jurisdiction: Interview Date:

CRCP Staff Interviewer: Interview Participants:

Assessment Area	Tier 1	Tier 2	Tier 3
1. Management Planning			
2. Governance			
3. On-site Management			
4. Enforcement			
5. Boundaries			
6. Biophysical Monitoring			
7. Socioeconomic Monitoring			
8. MPA Effectiveness Evaluation			
9. Stakeholder Engagement			
10. Financing			
11. Outreach and Education			
12. Resilience to Climate Change			
13. Communicating Economic Value			
14. Fisheries Management			
15. Pollution Impacts			
16. Sustainable Tourism			
17. Response to Disturbance Events			
18. Organizational Management			
19. Partnerships and Coordination			

### Appendix A

# NOAA Coral Reef Conservation Program MPA Management Assessment Checklist

Evaluating the current status of marine protected area (MPA) implementation and management can lead to improved MPA effectiveness and performance. Strengthening MPA management to conserve coral reef resources remains a pillar of NOAA's Coral Reef Conservation Program (CRCP) efforts both domestically and internationally (<a href="http://coralreef.noaa.gov/conservation/resources/3threats\_go.pdf">http://coralreef.noaa.gov/conservation/resources/3threats\_go.pdf</a>). With its focus on conservation of coral reefs and the human communities that depend upon them, a priority goal of the CRCP is to support effective implementation and management of marine protected areas (MPAs) and ecological networks of MPAs that protect key coral reef ecosystem components and functions. This MPA Management Assessment Checklist was developed as a simple tool to assess the management of MPAs in priority coral reef sites in U.S. jurisdictions and internationally, areas important to the CRCP and jurisdictional partners. This checklist will allow the CRCP to better understand the needs of its partners in the MPA management community and help managers build and/or maintain the management capacity necessary for successful implementation of their MPA management goals and objectives.

The information gathered for the MPAs, collected through interviews with site managers, will provide insight into management strengths and needs. With this information, the CRCP can make more informed decisions about where to strategically invest limited resources to address priority MPA management capacity gaps. Additionally this will provide a transparent process to the resource managers responsible for MPA management. Managers will then have the information needed to request funding, technical support, and other forms of assistance through targeted proposals to the CRCP and other funders, thereby increasing the capacity of partners in the management community to effectively conserve their coral reef resources.

This tool will also be used to track the performance of the CRCP at addressing the management needs identified using the checklist. Through initial assessments and periodic re-evaluations, the CRCP will track incremental progress made at MPA sites and identify new or emerging issues that may impede management success. The CRCP will compile and report on this progress through a NOAA performance measure - therefore, the performance of the CRCP will be tied to the overall management effectiveness of the MPAs that it strives to support.

The checklist includes nineteen assessment areas that are key components of a successful MPA management program: management planning, governance, on-site management, enforcement, boundaries, biophysical monitoring, socioeconomic monitoring, MPA effectiveness evaluation and adaptive management, stakeholder engagement, financing, outreach and education, planning for resilience to climate change, communicating economic

value, fisheries management, pollution impacts, sustainable tourism, response to disturbance events, organizational management, and partnerships and coordination.

#### **Assessment Criteria**

In order to be eligible for assessment an MPA site needs to:

- Be located in one of the priority geographic areas as identified by the CRCP
   (Domestic priorities include: American Samoa, the Commonwealth of the Northern
   Mariana Islands, Guam, Hawaii, Flower Garden Banks, Florida (Martin County to the
   Dry Tortugas), Puerto Rico, and the U.S. Virgin Islands. International priorities
   include jurisdictions located in the following four regions: the Wider Caribbean,
   Micronesia, Samoa and the Southwest Pacific, and the Coral Triangle.)
- Be a legally established MPA recognized by appropriate government authority or under equivalent customary tenure or other form of community-based protection status
- Have some ongoing management activity

Three tiers of management activity are defined and presented under each assessment area. The NOAA CRCP seeks to apply this assessment tool to eligible MPA sites in priority geographic areas and to improve management capacity by providing funding and technical assistance to help MPA managers progress from tier one activity towards tier two and tier three management activity in each of these nineteen assessment areas.