

THE COMMUNITY DEVELOPMENT QUOTA PROGRAM...

...BUILDING THE FUTURE OF WESTERN ALASKA

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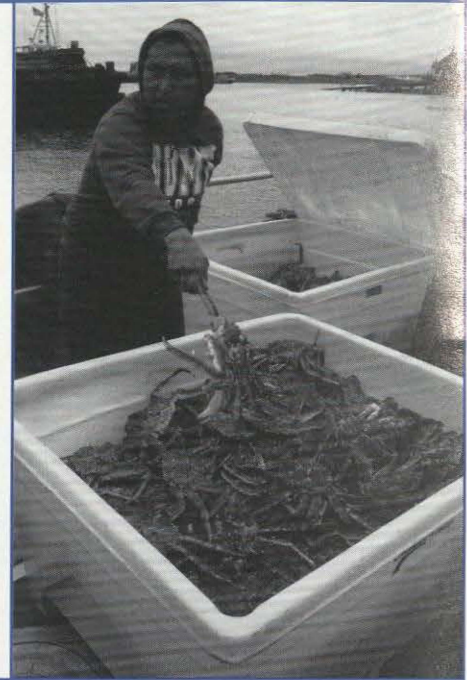
A publication of the Bering Sea Fishermen's Association pursuant to National Oceanic and Atmospheric Administration Award No. NA76FM0565. The views expressed do not necessarily reflect the views of NOAA or any of its subagencies.

INTRODUCTION

The Community Development Quota (CDQ) program, implemented in 1992, brought profound change to western Alaska.

In contrast to the traditional subsistence and small boat commercial fisheries, western Alaska residents now have reasonable opportunities to work on factory trawlers capable of fishing the Bering Sea year-round, in shoreside processing plants, and in related seafood industry operations. With CDQs, Bering Sea coastal communities set up partnerships with established corporations in industrial-scale seafood production, delivering massive quantities of groundfish to consumers efficiently and at the lowest price.

Benefits include direct revenues from pollock (up to \$20 million annually), employment and increased opportunities for fisheries development. The CDQ program has generated a new wave of energy and creativity in western Alaska as the CDQ corporations use their CDQ revenues to launch new ventures aimed at addressing regional problems. Each corporation has adopted an investment strategy that is appropriate to the unique conditions in its area.



PROGRAM HISTORY

The concept of Community Development Quotas emerged in the mid-1980s as the Bering Sea groundfish fisheries — long dominated by foreign nations — finally became profitable for the domestic fishing industry. Advocates for rural Alaska wondered if the guaranteed allocation concept — based on experiences in Greenland, New Zealand, Iceland and elsewhere — could be adapted for use in the state. Through such a program, western Alaska rural communities could address chronic unemployment and social problems, and share directly in a multi-million dollar fishery.

During the 1989 Congressional hearings on the reauthorization of the Magnuson Fishery Conservation and Management Act, western Alaskans proposed an amendment that would have explicitly authorized the creation of CDQs. The idea, however, was dropped during Congressional negotiations

over the final version of the bill.

In the meantime, the Alaska-based seafood industry launched a campaign to convince the North Pacific Fishery Management Council (NPFMC) to split groundfish allocations in the Gulf of Alaska and Bering Sea between shorebased seafood processors and offshore factory trawlers.

At its April, 1991 meeting, the Council adopted a specific CDQ alternative for staff analysis as part of the inshore-offshore proposal. The final inshore-offshore management plan was approved by the Council in June 1991, and included a provision that set aside 7.5 percent of the Bering Sea pollock allocation (approximately 100,000 tons annually) for a four-year CDQ program.

In 1992, state and federal officials drafted and finalized the CDQ criteria, procedures and regulations. Once the administrative measures were in place, the state accepted CDQ applications from the 56 eligible communities in western Alaska, submitted through one profit and five non-profit corporations, each with a corporate fishing partner.

In November 1992, the State of Alaska issued findings and recommendations for the percentage of quota each applicant would receive for 1992-93. The Secretary of Commerce approved the state's decision on Dec. 3, 1992, and authorized the CDQ applicants to harvest their quotas. The first CDQ fishery occurred in the final weeks of 1992.

The process was repeated in 1993 when the CDQ groups submitted applications for 1994-95 pollock allocations.



In 1994, a new CDQ program was implemented by the NPFMC to include Bering Sea and Aleutian Islands halibut and sablefish. The halibut and sablefish CDQs will exist indefinitely as part of the management plan for the North Pacific individual fishing quota system.

In November 1994, the Secretary approved the state's recommendations for awarding 1995-97 halibut and sablefish CDQ allocations. While NMFS originally published separate halibut/sablefish regulations, they have since been merged with existing pollock regulations into one set of CDQ regulations. The CDQ regulations are found in 50 CFR 679.30.

In June 1995, the NPFMC approved a three-year extension of the pollock CDQ program and the inshore-offshore allocation. The Council also approved a permanent 7.5 percent CDQ allocation of other groundfish and crab in the Bering Sea.

The new program incorporates all Bering Sea and Aleutian Islands groundfish species into the current program. The Multi-Species CDQ Program is an extension of the pollock/halibut/sablefish CDQ Program. The Final Rule for the MSCDQ program was published on June 4, 1998 and the proposed implementation date was October 1, 1998.

In what is the most significant CDQ development to date, in September 1996 the Congress of the United States included language in its reauthorization of the Magnuson Fishery Conservation and Management Act which "memorialized" the CDQ Program for western Alaska, and opened up the program to include all the groundfish and crab found in the Bering Sea/Aleutian Island area of the Alaska 200 nautical mile Exclusive Economic Zone (EEZ). At the same time, and in the same Act, Congress created a similar program for the Hawaiian Islands and the U.S. controlled Pacific Territories within the U.S. Western Pacific EEZ.

In a salute to Mr. Harold Sparck, a resident of Chevak, Alaska who did so much of the work required to create the Alaska CDQ Program, Congress, in the Magnuson Act reauthorization, named the Alaska portion of the CDQ Program, the "Harold Sparck Memorial Community Development Quota Program." Regrettably, Mr. Sparck died before he got this honor for his labor. In a happier vein, Alaska Senator Ted Stevens did an incredible amount of work in the effort to reauthorize the Magnuson Act, and, in fact, in congressional recognition of his effort, the Act is now titled the Magnuson-Stevens Act.

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National Oceanic & Atmospheric Administration
U.S. Dept. of Commerce

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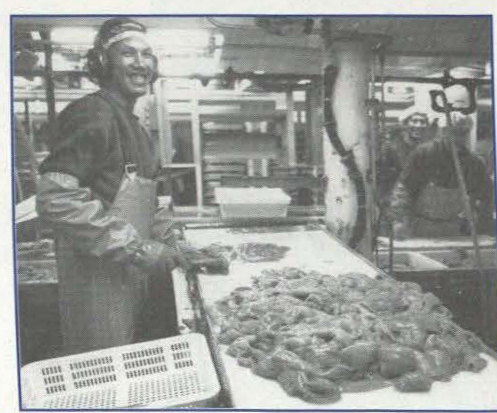
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1999

PROGRAM STRUCTURE

The Magnuson-Stevens Act states that communities eligible for the CDQ program must:

1. be located within 50 nautical miles from the baseline from which the breadth of the territorial sea is measured along the Bering Sea coast from the Bering Strait to the western most Aleutian Islands, or on an island within the Bering Sea;
2. not be located on the Gulf of Alaska coast of the north Pacific ocean;
3. meet criteria developed by the Governor of Alaska, approved by the Secretary, and published in the Federal Register;
4. be certified by the Secretary of the Interior pursuant to the Alaska Native Claims Settlement Act to be a Native village;
5. consist of residents who conduct more than one-half of their current commercial or subsistence effort in the waters of the Bering Sea or waters surrounding the Aleutian Islands; and
6. not have previously developed harvesting or processing capability sufficient to support substantial participation in the groundfish fisheries of the Bering Sea, unless the community can show that the benefits from an approved Community Development Plan would be the only way for the community to realize a return from previous investments.

As the third Magnuson-Stevens Act requirement states, the Governor of Alaska has developed criteria to evaluate the Community Development Plan (CDP) applications for CDQs and make recommendations on the amount of quota to be awarded. The North Pacific Fishery Management Council reviews the recommendations and the U.S. Secretary of Commerce provides final approval. CDQ applicants compete with each other for quota awards on the basis of their goals and objectives as outlined in their CDPs. What follows is the Governor's criteria for consideration when reviewing the CDP applications:



- the application's objectives,
- realistic measurable milestones for determining progress,
- previous ability to manage a Community Development Plan,
- methods for developing a self-sustaining local fisheries economy,
- level of career track employment and training opportunities,
- capital or equity generated for local fisheries investment,
- profit-sharing arrangements,
- diversity in harvesting/processing partners and modes of operations,
- coordinated activities with other CDQ group(s),
- investments with experienced industry partners,
- ability of a CDQ group to maintain control over allocations,
- involvement and diversity in all facets of harvesting and processing operations,
- depth of seafood related infrastructure development,
- stimulation on Alaska's economy in both CDQ and non-CDQ communities,
- conservative and sound management principles in the fishing plan which provide for full retention and utilization of quota, and
- the development of innovative products and processing techniques aimed at conservation and maximum utilization.



The state requires active operations on the part of each CDQ organization. The mere sale of quota and receipt of dividends is not acceptable. Western Alaska residents must participate in the fisheries. CDQ proceeds must be invested in fishery development programs and ventures that create jobs and promote stable local economies in western Alaska.

CDQ recipients must file quarterly and annual reports to enable the State to monitor their progress and compliance with program requirements. CDQ groups that represent more than one community must have at least one resident from each member community on their boards of directors.

The allocation to the CDQ groups was set at 7.5% of the overall pollock total allowable catch for the Bering Sea Aleutian Island (BSAI) management areas. The maximum award of pollock and sablefish to a single group is capped at 33 percent of the available CDQ resource. The pollock allocation, as well as all groundfish and crab species, is split between the six CDQ groups. The initial pollock CDQ allocations were for two years, 1992 and 1993, with reallocations made for the 1994 and 1995 seasons. A second round of allocations was approved by the Council in 1995 for the years 1996-1998. Recently, the third set of allocations was proposed to the NPFMC during the first week of October, 1998 and is anticipated to be awarded for the 1999-2000 seasons.

PROGRAM GOALS



The overall goal of the CDQ program is to make substantial progress toward economic self-sufficiency for western Alaska through:

- Promoting the economic well-being of local coastal communities through involvement in Bering Sea fishery resources;
- Allowing western Alaska communities to diversify local economies;
- Providing western Alaska community residents with new opportunities to obtain stable, long-term employment; and
- Allowing western Alaska residents a fair, reasonable opportunity to participate in Bering Sea and Aleutian Islands fisheries.

WESTERN ALASKA COMMUNITY DEVELOPMENT QUOTA PROGRAM

1 NORTON SOUND ECONOMIC DEVELOPMENT CORPORATION

Regional Population 8974
15 Communities

Diomedes/Ignaluk

2 YUKON DELTA FISHERIES DEVELOPMENT ASSOC.

Regional Population 2104
4 Communities

Gambell

Savoonga

3 COASTAL VILLAGES REGION FUND

Regional Population 669
17 Communities

4 CENTRAL BERING SEA FISHERMEN'S ASSOCIATION

Regional Population 739
1 Community

St. Paul

5 ALEUTIAN PRIBILOF ISLAND COMMUNITY DEVELOPMENT ASSOCIATION

Regional Population 546
6 Communities

St. George

CDQ Allocations

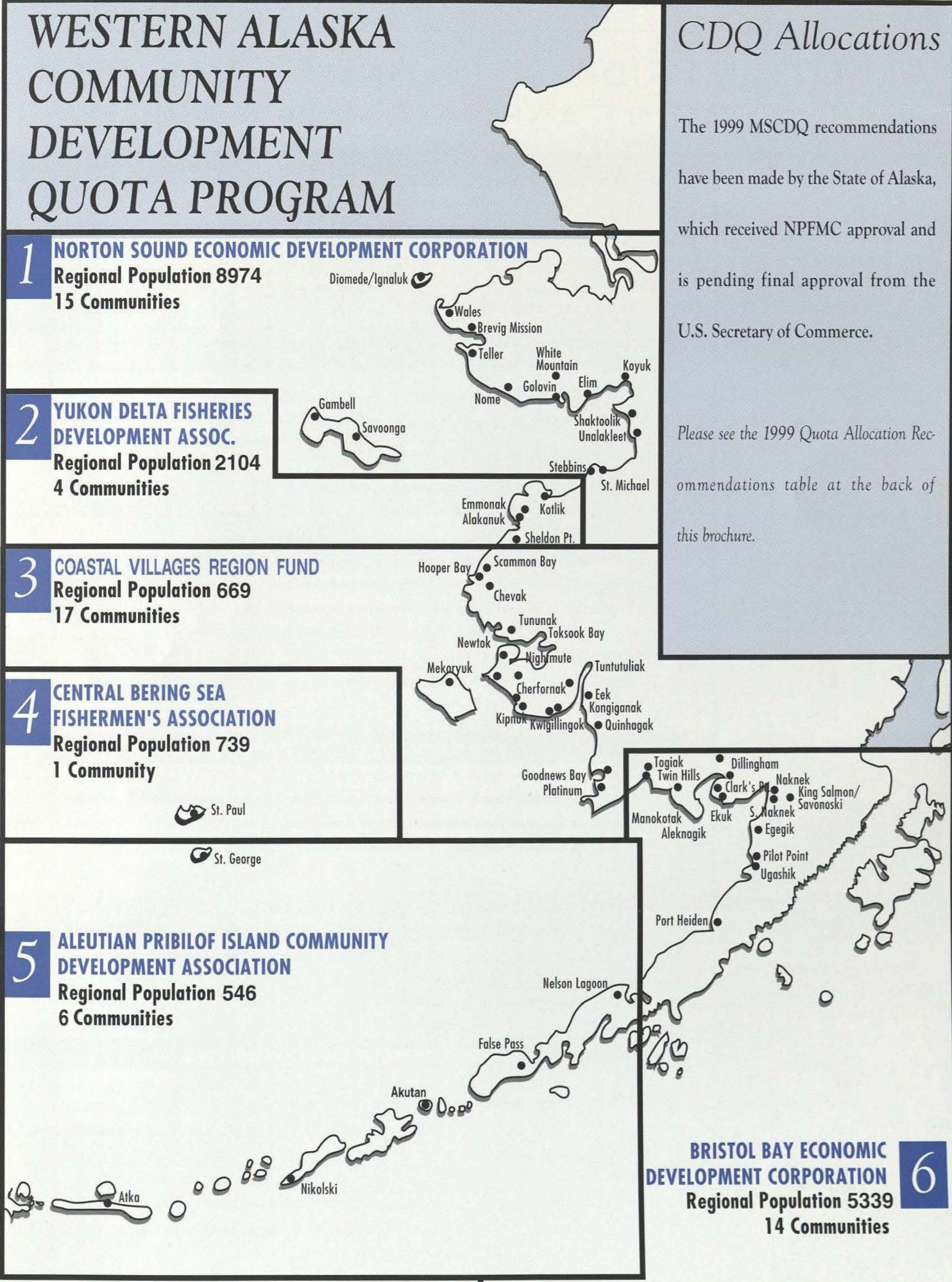
The 1999 MSCDQ recommendations have been made by the State of Alaska, which received NPFMC approval and is pending final approval from the U.S. Secretary of Commerce.

Please see the 1999 Quota Allocation Recommendations table at the back of this brochure.

BRISTOL BAY ECONOMIC
DEVELOPMENT CORPORATION

Regional Population 5339
14 Communities

6



ALEUTIAN PRIBILOF ISLAND COMMUNITY DEVELOPMENT ASSOCIATION – APICDA

MEMBER COMMUNITIES

Akutan
Atka
False Pass
Nelson Lagoon
Nikolski
St. George

BOARD OF DIRECTORS

Gilda Shellikoff
(False Pass)
Chair

Arnold Dushkin
(Nikolski)
Vice-Chair

Justine Gundersen
(Nelson Lagoon)
Sec./Treas.

Joe Bereskin
(Akutan)

Emil Berikoff
(Unalaska)

Anthony Mercurief
(St. George)

Simeon Snigaroff
(Atka)

Jim Branson
(Fishing Industry Representative,
Halibut Cove)

Jim O'Connell
(Financial Industry
Representative, Anchorage)

PROJECTS & ACCOMPLISHMENTS

APICDA is proud of its accomplishments since its formation in the fall of 1992. Through 1997, APICDA has provided 100 annual jobs (annual average) and generated \$4 million in wages paid directly to residents of APICDA communities; residents have received over \$300,000 in vocational education grants and over \$150,000 in higher education scholarships. APICDA has also initiated, participated in, or completed the following projects:

- Dredging in Zapadni Bay Harbor on St. George Island;
- Construction of a new sub-port facility on St. George Island;
- Formation of Puffin Seafoods, L.L.C.;
- Construction of a dock facility in Nelson Lagoon;
- Filling four acres of APICDA-owned land adjacent to the new dock facility in Nelson Lagoon;
- Co-development of a vessel, gear, and pot storage operation in Nelson Lagoon;
- Construction of a boat haul-out ramp in False Pass;
- Extension of water services to the city dock in False Pass;
- Construction of a boat ramp and a floating barge in Nikolski;
- Construction of a small dock and attendant floating barges in Atka;
- Formation of Atka Pride Seafoods;
- Construction of a major dock facility in Atka;
- Formation of Nazan Bay in Atka;
- Joint formation of OceanLocic, L.L.C. (software company);
- Purchase of 150,000 pounds of halibut and sablefish quota shares;
- Purchase of three thirty-two foot longline vessels;
- Purchase of two medium size vessels (through the Small Vessel Acquisition Program);
- Purchase of two sport halibut charter boats; and
- Purchase of four large Bering Sea commercial fishing vessels.

Ongoing projects include:

- Formation of seafood processing companies in False Pass, Nelson Lagoon, and Nikolski;
- \$1 million matching grant for construction of a boat harbor in Akutan;
- Developing urchin fisheries; and
- Other local business development.

EMPLOYMENT OPPORTUNITIES

APICDA has preferential hiring agreements with each of its CDQ partners to hire qualified residents from APICDA member communities. Job opportunities are all inclusive, from the processing line to crew member to management positions. In addition, each of the APICDA subsidiary companies fill their employment needs from local residents. For employment information or assistance contact APICDA's Human Resources Director, Aimée Kniazowski, at the Unalaska office, or APICDA's Community Liaison Officer in your community:

Akutan	Jennie Webster	698-2300
Atka	Simeon Snigaroff	839-2209
False Pass	Gilda Shellikoff	548-2207
Nelson Lagoon	Nanette Johnson	989-2235
Nikolski	Scott Kerr	576-2239
St. George	Chris Mercurief	859-2236
Unalaska	Irene Newton	581-3383

HIGHER EDUCATION AND VOCATIONAL TRAINING

APICDA provides higher education and supplemental education scholarship up to \$3,000 per year. Scholarship amounts may vary, and are determined annually. Residents of APICDA member communities are eligible. For more information contact the APICDA Unalaska office at (907) 581-5960.

For the higher education scholarship program, applicants must be high school graduates or college students. They must be full-time students and maintain at least a 2.0 grade point average each semester. Applications are due June 30 for the following school year, or by November 15 for the winter/spring semester.

APICDA's supplemental education program provides financial assistance for training in occupations or fields that support commercial fisheries or community development, including on-the-job training positions with APICDA CDQ partners. Intern positions with APICDA directly or one of its CDQ partners are available in a variety of fields, including sales, management, plant operations, etc.

THE APICDA VISION STATEMENT

The Aleutian Pribilof Island Community Development Association (APICDA) will develop commercial fishing industry related opportunities and enhance the long term social and economic viability of the residents of coastal communities in the Bering Sea and Aleutian Island.

APICDA will maximize benefits to the member communities and their residents through the development of infrastructure and fishery support services in the communities, the acquisition of seafood related businesses, including fishing vessels and/or processing facilities and support service industries at economically beneficial prices, and the acquisition of harvest and processing rights. By enabling the communities to participate in the Bering Sea and Aleutian Island fisheries, APICDA will:

- Promote and participate in business opportunities with capital investment funds;
- Relieve chronic social problems through the creation of jobs, and encourage individual growth through educational and vocational opportunities;
- Promote community control over their individual economic and social destinies; and,
- Continue to assist each community as they make the transition from reliance upon a CDQ allocation to economic and social self-sufficiency.

FISHING PARTNERS

Trident Seafoods, Inc.
Starbound Partnership
Prowler Fisheries, Inc.
Ocean Prowler Fisheries, Inc.
Cascade Fishing, Inc.
APICDA Vessels, Inc.

OFFICE LOCATIONS

Main Office

APICDA
234 Gold Street
Juneau, Alaska 99801
907-586-0161
907-586-0165 fax
email:
apicda@eagle.ptialaska.net

Regional Office

APICDA-Unalaska
P.O. Box 208
Unalaska, Alaska 99685
907-581-5960
907-581-5963 fax
e-mail: apicda_unak@ansi.net

APICDA has a website located
at: www.apicda.com



BRISTOL BAY ECONOMIC DEVELOPMENT CORPORATION – BBEDC

MEMBER COMMUNITIES

Aleknagik
Clark's Point
Dillingham
Egegik
Ekuik
King Salmon/Savonoski
Manokotak
Naknek
Pilot Point
Port Heiden
South Naknek
Togiak
Twin Hills
Ugashik

BOARD OF DIRECTORS

Robin Samuelson, Dillingham,
Chairman
Emil Christensen, Port Heiden,
Vice-Chairman
Hazel Nelson, Egegik,
Secretary
Robert Heyano, Ekuik,
Treasurer
Fred Matsuno, Ugashik
Moses Toyukak, Manoatak
James Shanigan, Pilot Point
Harvey Samuelson, Ex-Officio
Moses Kritz, Togiak
Steven Angasan, Naknek
Fritz Sharp, Twin Hills
F. Ted Angasan, South Naknek
Mark Angasan, King Salmon
Miriam Olson, Aleknagik
Joseph Clark, Clark's Point

PROJECTS & ACCOMPLISHMENTS

- Continued limited-entry salmon permit brokerage, helping to keep permits in the hands of area residents.
- Conducting multi-species, multi-gear test fishery in northwest Bristol Bay to examine alternative fisheries
- Examining the possibility of large-scale ice production in strategic areas to improve quality of Bristol Bay salmon.
- Managed the 4-E halibut fishery for village residents to maximize the BBEDC CDQ halibut quota.
- Provided a work readiness training program for Bristol Bay residents.
- Working with 4 in-region school districts to develop established work readiness curriculum in grades K-12.
- Began infrastructure assessment project to identify the structure and needs of each Bristol Bay CDQ participating community.

EMPLOYMENT

Employment on Arctic Storm, Alaskan Leader, Kaldestad Fisheries and North Pacific Fisheries vessels and with Icicle Seafoods onshore is open to all Bristol Bay residents. However, priority is given to residents of BBEDC member communities. New hires start out as processing technicians and may work into positions of greater responsibility.

Contact Jim Sifsof at the BBEDC office in Dillingham at 1-800-478-4370 for information and applications.

VOCATIONAL TRAINING

BBEDC offers opportunities for vocational training and provides funds to supplement other vocational grants. Training has included office occupations, food service, electronics repair and diesel mechanics.

Contact Jim Sifsof, BBEDC Program Manager, at 1-800-478-4370 for course offerings, information and applications.

BBEDC has an agreement with the University of Alaska in Dillingham to provide Adult Basic Education (ABE) and Grade Equivalent Diploma (GED) classes in member communities. Contact Kim Govig, University of Alaska, at 1-800-478-5109 or 842-5109 for class schedules and information.

SCHOLARSHIPS

BBEDC offers \$85,000 annually for academic scholarships to students attending college and graduate students. The program is open to residents of BBEDC member communities. Scholarship applications are due July 31. For information contact Jim Sifsof, BBEDC Program Manager at 1-800-478-4370 or Pearl Strub, BBNA at 1-800-478-5257.

INTERNSHIPS

BBEDC offers a variety of internships for qualified Bristol Bay residents, interns may gain professional experience at the Arctic Storm corporate headquarters in Seattle, Icicle Seafoods, North Pacific Fisheries, CDQ village schools and city or village offices and other in-region organizations. High school students are eligible for a clerical internship in the BBEDC office each quarter during the school year. Contact Jim Sifsof at 1-800-478-4370 or 842-4370 for information.

PERMIT BROKERAGE

The Bristol Bay Permit Brokerage assists Bristol Bay residents in buying, selling and transferring commercial fishing permits, arranging boat leases and emergency transfers. Financial counseling is also available for residents needing advice on meeting IRS tax obligations, child support and boat and permit loans. Contact Bernice Heyano, Permit Broker, at 1-800-564-1994 or 842-1994.

FISHING PARTNERS

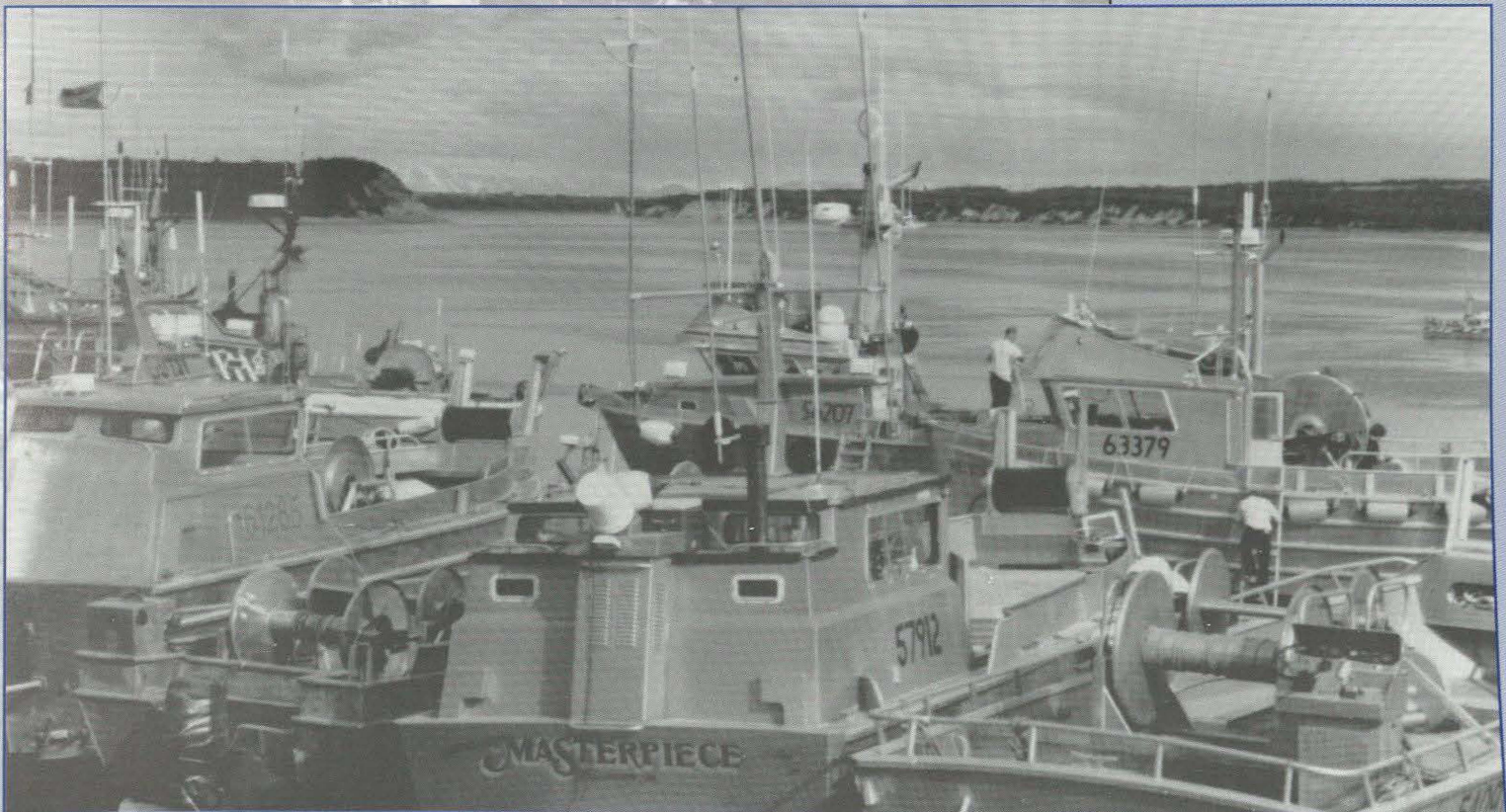
Arctic Storm, Inc
Kaldestad Fisheries
Icicle Seafoods
Fishermen's Finest
Alaskan Leader Fisheries

OFFICE LOCATIONS

Dillingham Office
104 Main Street, Suite 305
P.O. Box 1464
Dillingham, AK 99576
(907) 842-4370

Juneau Office
Quota Manager
211 Franklin
Juneau, AK 99801
(907) 463-5054

BBEDC has a website located at:
www.ptialaska.net/~mscdq/bbedc.html



CENTRAL BERING SEA FISHERMEN'S ASSOCIATION - CBSFA

MEMBER COMMUNITIES

St. Paul

BOARD OF DIRECTORS

Carl Merculief,
President

Robert Melovidov,
Vice-President

Phillip Lestenkof,
Secretary/Treasurer

Phyllis Swetzof,
Director

Myron Melovidov,
Director

Dan Porath,
Director

Rena Kudrin,
Director

Roman Fratis,
Director

John R. Merculief,
Director

PROJECTS & ACCOMPLISHMENTS

- Completed their first CDQ opilio crab fishery
- CBSFA purchased a live crab facility. The facility will operate under the name Misty Islands Seafood.
- Installed a small-boat mooring dock within the port of Saint Paul
- Trained local residents for vessel maintenance/modification with Kvichak Marine
- Created a small-boat revolving loan fund
- Assists local residents in acquiring IFQ's
- Participated with other CDQ groups in developing a real-time harvest accounting and tracking system

EMPLOYMENT OPPORTUNITIES

St. Paul Aleut Community members, TDX Corporation shareholders and CBSFA members are eligible to apply for employment with the American Seafoods Company and Pribilof Bering Seafood, Ltd.

New hires generally start out as processing technicians but may work into positions of greater responsibility.

Contact Robin Simons at the CBSFA office in Anchorage at 279-6566 or Jan Jacobs, American Seafoods Company at (206) 448-0300 for information on current job openings and applications.

VOCATIONAL TRAINING

CBSFA will provide training for vocational training programs related to the fishing industry and for occupations that improve and support community development.

Training programs have included areas such as computer skills, small business administration, heavy equipment operation, welding and automotive repair.

St. Paul Aleut Community members, TDX Corporation shareholders and CBSFA members are eligible to apply. Applications are accepted throughout the year.

Applications are available at the CBSFA offices in St. Paul and Anchorage and the St. Paul High School. Applicants must identify the institution and training program they wish to attend.

For more information, contact Robin Simons at the CBSFA Anchorage office at 279-6566.

SCHOLARSHIPS

CBSFA funds a scholarship program through a grant from American Seafoods. Full-time college students maintaining a 2.0 grade point average may receive a \$2000 scholarship each school year.

Deadlines for applications are July 30 for the fall semester and December 15 for spring semester. To obtain more information on available scholarships, contact Robin Simons at 279-6566.

INTERNSHIPS

CBSFA sponsors an internship in conjunction with the American Seafoods Company. The intern works in the American Seafoods corporate headquarters in Seattle and gains experience in corporate management and operations.

For more information, contact Robin Simons at the CBSFA Anchorage office at 279-6566.

MISSION STATEMENT

To become a viable, self-sustaining independent fisheries development organization that, on behalf of the local fishermen, and the Aleut Community of St. Paul as a whole, and in cooperation with other Bering Sea Coastal communities and CDQ groups will ensure key participation in fishery related development in the region while exercising proper resource stewardship.

FISHING PARTNERS

American Seafoods
Unisea, Incorporated

OFFICE LOCATIONS

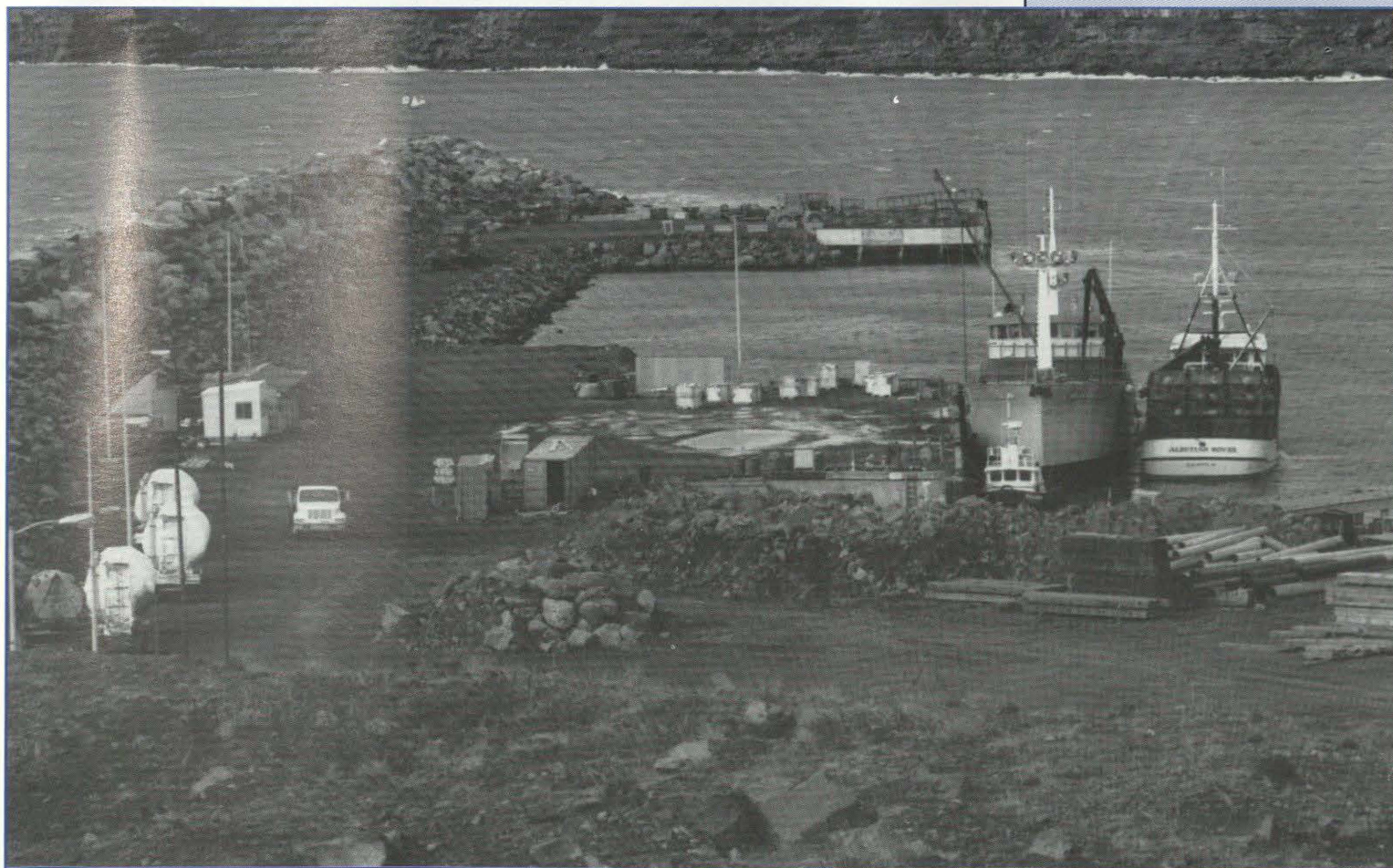
Anchorage Office

700 W. 41st Avenue, Suite 201
Anchorage, AK 99503
(907) 279-6519

St. Paul Office

P.O. Box 288
St. Paul, AK 99660
(907) 546-2597

CBSFA has a website located at:
www.ptialaska.net/~mscdq/cbsfa.html



COASTAL VILLAGES REGION FUND – CVRF

MEMBER COMMUNITIES

Chefornak
Chevak
Eek
Goodnews Bay
Hooper Bay
Kipnuk
Kongiganak
Kwigillingok
Mekoryuk
Newtok
Nightmute
Platinum
Quinhagak
Scammon Bay
Toksook Bay
Tuntutuliak
Tununak

BOARD OF DIRECTORS

Tommy Kusaia, Chefornak
Peter Boy Scout, Chevak
Steven White, Eek
Bavilla Merritt, Goodnews Bay
Edgar Hoelscher, Hooper Bay
Carl Dock, Kipnuk
John Phillip, Sr., Kongiganak
Fred Phillip, Kwigillingok
Abraham David, Mekoryuk
Peter John, Newtok
Joseph Post, Nightmute
Henry Williams, Platinum
Wassillie Bavilla, Quinhagak
George Smith, Scammon Bay
David Bill, Sr., Toksook Bay
Peter Joseph, Tuntutuliak
Andy Charlie, Tununak

PROJECTS & ACCOMPLISHMENTS

- CVRF will be developing a Home Support Program and Orientation for Success video.
- Successfully established on-going media outreach information programs.
- Publishes and distributes a quarterly newsletter publication.
- CVRF Leadership Team designed a fishing industry training needs assessment process.
- CVRF Leadership Team collaborates with Association of Village Council Presidents TERO Officer in developing a regional talent/skill bank database.
- Completion of investment in the *Silver Spray*.
- Plans for operation of the Kuskokwim River salmon buying and processing plant for the silver salmon season.
- Expansion of the processing operation of the entire salmon season beginning in 1999.
- Provide technical assistance to herring fishermen's associations and halibut buying stations.
- Complete planning and construction of halibut buying station.
- Provide upgrades at Tununak and Toksook Bay halibut plants.
- Carry out a feasibility analysis of value-added salmon processing operation at Quinhagak.
- Provide operating loans to the four halibut buying stations.
- Assist fishermen in the purchase of additional halibut and sablefish Quota Shares.
- Provided support to the VITA program during the tax filing season.
- The F/V Ocean Harvester, a commercial longliner, harvests CDQ sablefish and area 4D halibut.

Proposed projects:

Hooper Bay processing plant
Quinhagak processing plant
Scammon Bay salmon facility
Kipnuk fish processing facility
Kuskokwim value added salmon project
Nunivak Island blue crab
Chevak commercial fishing net program
Hooper Bay & Scammon Bay small engine repair shop
Ecotourism project
Kwigillingok fisheries research
Nelson Island halibut fisheries
Kuskokwim guiding service

EMPLOYMENT

Residents of CVRF member communities and non-member villages throughout the Yukon-Kuskokwim region are eligible for employment with a variety of seafood companies — both on shore and at sea.

New hires generally start out in entry level processing jobs with opportunities to work in to positions of great responsibility. Applicants must have a physical examination and a drug screening test to qualify.

Contact Lena Mathlaw, CVRF Employment Manager in Bethel at 1-800-959-3813 for information and applications.

SCHOLARSHIPS

The Louis Bunyan Memorial Scholarship program offers academic and vocational scholarships to eligible high school graduates and college students from CVRF member communities and non-member villages in the Yukon-Kuskokwim region.

Scholarships are for students enrolled in vocational training programs related to commercial fisheries or majoring in fields supporting fisheries-related activities. Scholarship amounts vary. CVRF holds 60% of its scholarship funds specifically for fisheries related programs and 40% to non-fisheries related programs.

Scholarship recipients are required to work in the Yukon-Kuskokwim region, after graduation for two years.

For information and applications, contact Mary Oslin at 1-888-795-5151 or write: Louis Bunyan Scholarship Fund, 711 "H" Street, Suite 200, Anchorage, AK 99501.

INTERNSHIPS

Internships are available to high school graduates and college students pursuing careers related to the fisheries industry.

Apprenticeships are available at the Westward Seafood plant in Dutch Harbor for office and factory positions. Interns and apprentices may gain experience in plant operations, production, corporate management, human resources and accounting.

Residents of CVRF member communities and non-member villages in the Yukon-Kuskokwim region are eligible to apply.

For more information, contact Mary Oslin at 1-888-795-5151.

MISSION STATEMENT

- 1) To improve the social conditions for the Coastal Villages regions by creating human resources programs that provide entry-level employment and advancement, a wide range of training programs, scholarships, internships, and apprenticeships that will be self-sustaining over time.
- 2) To enter into the Bering Sea and Aleutian Islands groundfish and crab fisheries as an active participant on a similar basis to other sectors of the fishing industry.
- 3) To develop the fisheries resources of the Coastal Villages region to the maximum extent economically feasible given the limited nature of the local resources available and their relatively low value (Economic Impacts Chap. V p. 40)

FISHING PARTNERS

Tyson Seafood Group
Westward Seafoods
Icicle Seafoods
CDQ halibut in area 4E are
fished by nearly 100 local
residents using local boats.

OFFICE LOCATIONS

Juneau Office

204 North Franklin Street, Suite
One
Juneau, AK 99801
907-586-2360

Anchorage Office

711 "H" Street, Suite 200
Anchorage, AK 99501
907-278-5151
888-795-5151

Bethel Office

P.O. Box 1166
Bethel, AK 99559
800-959-3813

CVRF has a website located at:
www.ptialaska.net/~mscdq/cvrf.html

NORTON SOUND ECONOMIC DEVELOPMENT CORPORATION – NSEDC

MEMBER COMMUNITIES

Brevig Mission
Diomedes/Ignalik
Elim
Gambell
Golovin
Koyuk
Nome
Savoonga
Shaktoolik
St. Michael
Stebbins
Teller
Unalakleet
Wales
White Mountain.

BOARD OF DIRECTORS

Walter Seetot, Brevig Mission
Eric Iyapana, Diomedes
Oscar Takak, Elim
Gilbert Ungott, Gambell
Dean Peterson, Golovin
Frank Kavairlook, Sr., Koyuk
Donald Stiles, Nome
Samuel Mokiuk, Savoonga
Harvey Sookiayak, Shaktoolik
Wilfred Katcheak, Stebbins
Victor Joe, St. Michael
Norman Menadelook, Teller
Paul Johnson, Unalakleet
Luther Komonaseak, Wales
Daniel Harrelson,
White Mountain

PROJECTS AND ACCOMPLISHMENTS

- In January of 1998, NSEDC acquired 50% ownership of Glacier Fish Company (GFC), a \$50 million company which owns and operates two at-sea processing vessels and a longline vessel in the Bering Sea.
- NSEDC has utilized the management of GFC to learn about markets (international & domestic), quality control, channels of distribution, and self-sufficiency in the fishing industry.
- The partnership with GFC has helped NSEDC to invest in the development and construction of a curing plant for salted cod, to process CDQ and open access cod.
- Funding has been contributed to the Nome Small Boat Harbor within the Shoreside Infrastructure Improvements Program.
- NSEDC funded the construction of the floating dock in Nome.
- In the form of a secured loan, NSEDC provided funds to the Unalakleet IRA Council for the construction of a new fish processing facility in Unalakleet.
- NSEDC successfully received International Pacific Halibut Commission approval for a halibut test fishery in Wales, which is currently underway.
- Approximately 20 residents from 4 NSEDC member communities participated in the Cape Darby Seafood Co-operative and North Pacific Fisheries to partake in the newly developed microcystic kelp pounding fishery.
- Granted matching funds for the development and construction of a halibut facility in Savoonga for processing CDQ harvests.
- Provided ice machines for the communities of Shaktoolik, Koyuk, Elim, Nome and Unalakleet, to maintain the quality of harvests.
- In cooperation with the Alaska Department of Fish & Game, the Regional Planning Team, and Kawerak, Inc., NSEDC has contributed to the regional planning process and funded a number of site specific projects throughout the region.
- NSEDC set up the Fund for IFQ Purchases program through which local fishermen can purchase Individual Fishing Quotas (IFQs) for the halibut fishery in the Bering Sea.
- By purchasing two custom built tendering vessels, *F/T Norton Bay* and *F/T Golovin Bay* NSEDC helps to support the harvests and fishing time for local salmon, herring, crab and halibut fisheries in the Norton Sound.

MISSION STATEMENT

"NSEDC will participate in and encourage the clean harvest of all Bering Sea Fisheries to promote and provide economic development through education, employment, training and financial assistance to member communities and Western Alaska, while protecting subsistence resources."

EMPLOYMENT, EDUCATION & TRAINING

To date NSEDC has paid out a total of \$3,127,674.21 in wages employing residents of member communities on the *F/T Pacific Glacier*, *F/T Northern Glacier*, and the *F/V Norton Sound*.

NSEDC offers employment opportunities for residents of member communities including clerical and professional positions in its local offices. The Unalakleet, Nome and Savoonga processing plants operate during the summer and hire processing workers, plant foremen, maintenance crews and equipment operators.

People interested in jobs on Glacier Fish Company fishing vessels are required to complete a

basic seafood training program through the Alaska Vocational Technical Center (AVTEC). Applicants must also have a physical examination, pass a drug screening urinalysis and a complete hearing test. For more information and applications, contact the NSEDC office in Unalakleet at 1-800-385-3190 or 624-3190.

Through NSEDC's Employment, Education and Training Program certifications or training have been offered in Marine Crew Safety, Electronic Navigation, Safety Equipment & Emergency Procedures, Flare Device & Floatation Device, Vessel Safety, First Aid, Salmon & Roe Technician Training, Vessel Commercial License Preparation, HACCP and computers. A total of 439 residents have benefited from this program.

NSEDC sponsors a ten-day training program for basic seafood processing through AVTEC in Seward. Students who complete the program are eligible for employment with the Glacier Fish Company.

For more information, contact Jerry Ivanoff, Employment, Education & Training Coordinator, at 1-800-385-3190 or 624-3190.

SCHOLARSHIPS

Scholarships totaling \$523,000 have been awarded to 334 residents pursuing post-secondary education.

NSEDC awards annual scholarships of \$1,000.00 to high school graduates and college students from member communities. Students wishing to attend an accredited college or vocational school may apply.

Scholarships are available only to full-time students. Students may apply for a \$1,000.00 scholarship each year. Application deadlines are April 30 for graduating seniors and June 30 and November 30 for continuing students.

Scholarship applications for vocational training programs are accepted throughout the year.

For applications, contact Jerry Ivanoff at 1-800-385-3190 or 624-3190.

INTERNSHIPS

An internship is available for an outstanding applicant with the Icicle Seafoods Company. The intern works in the Icicle Seafoods Company office in Seattle and gains experience in management, plant operations, seafood production and marketing.

Residents of NSEDC member communities are eligible to apply.

For information and referrals, contact the NSEDC Anchorage office at 1-800-650-2248 or 274-2248

LOAN PROGRAM

The NSEDC Revolving Loan Program makes loans up to \$7,500.00 to purchase Norton Sound commercial fisheries entry permits. To date NSEDC has provided approximately \$750,000 in low interest loans to commercial fishermen of the region for assisting them in harvesting salmon, herring, crab, halibut and other species when authorized.

Loans up to \$15,000.00 are available for vessel improvements and up to \$16,000.00 to participate in the summer crab fishery.

For information contact Charles Soxie, Revolving Loan Program Manager, in Anchorage at 1-800-650-2248 or 274-2248.

FISHING PARTNERS

Glacier Fish Company

CDQ halibut in area 4D is fished by local residents from Savoonga, Nome and other NSEDC communities using local boats.

CDQ sablefish is harvested by the *F/V Norton Sound*, a freezer-longliner jointly owned by NSEDC and Glacier Fish Company.

OFFICE LOCATIONS

Anchorage Office

W. 601 5th Avenue, Suite 400
Anchorage, AK 99501
(907) 274-2248

Unalakleet Office

P.O. Box 193
Unalakleet, AK 99684
(907) 624-3190

NSEDC has a website located at:
www.ptialaska.net/~mscdq/nsedc.html



YUKON DELTA FISHERIES DEVELOPMENT ASSOCIATION – YDFDA

MEMBER COMMUNITIES

Alakanuk
Emmonak
Kotlik
Sheldon Point

BOARD OF DIRECTORS

Ragnar Alstrom, Alakanuk
Raymond Oney, Alakanuk
Billy Charles, Emmonak
Robert Andrews, Emmonak
Pius Akaran, Kotlik
Aloysius Wasuli, Kotlik
John Kilbuck, Sheldon Point
Joseph Strongheart,
Sheldon Point
Douglas Redfox, Emmonak

PROJECTS & ACCOMPLISHMENTS

- In the continued development of shoreside processing operations, YDFDA is in the process of establishing self-sufficient, multi-product, value-added shoreside processing facilities.
- YDFDA provides cold storage capacity to encourage accelerated development of an owner operated offshore longline fleet.
- An extra smoker was installed in the value added plant to increase production capacity.
- YDFDA developed joint ventures to purchase and jointly operate with our village residents, catcher and catcher/processor vessels in both open access and CDQ fisheries.
- YDFDA provided employment opportunities for community residents in a variety of enterprises.
- Fishing techniques are taught on boats provided by YDFDA to encourage a community owned fishing company.
- Through the salmon and herring permit buy-back and ITQ acquisition program, YDFDA is working to buy back salmon and herring permits. A relationship between the State of Alaska Division of Investments has been established and loan payments can be extended for a year for individuals who had a poor fishing season, due to the disastrous salmon fishing on the Yukon and poor prices for Norton Sound herring.
- In an effort to develop local marine service facilities and fisheries business infrastructure to support the fishing industry, YDFDA will fund loans to service the developing local and offshore fishing sector. YDFDA and LYEDC are in the process of renewing their agreement to assist the four participating villages with fishermen's loans through the Division of Investments and the AVCP loan fund.
- YDFDA provides technical assistance to new businesses in member villages.
- YDFDA works with other fishing organizations to promote the development of sustainable fisheries with wise conservation management to ensure healthy fisheries for future generations.
- Scholarship opportunities are available at UAF, APU, Sheldon Jackson and AVTEC for residents of YDFDA CDQ member villages.
- YDFDA operates a fleet of small vessels through its subsidiary, Yukon Delta Fisheries, Inc. which participates in the near shore fisheries in the Bering Sea and Aleutian Islands.

Lisa Marie LLC

Yukon Delta Fisheries Development Association purchased the F/V Lisa Marie in 1997. The F/V Lisa Marie is a 78' combination vessel fishing primarily for sablefish, turbot, halibut, pollock, cod and crab in Western Alaska. The Lisa Marie has 5 crew positions for village fishermen interested in offshore fishing.

OceanLogic LLC

To effectively manage its quotas, YDFDA recently invested in a new technology development company, OceanLogic LLC jointly owned by YDFDA, APICDA and Parity Software. OceanLogic is developing software crucial for the effective management of fishing operations. This software will significantly enhance critical fisheries management and operating decisions. The mission of the company is to provide real-time or near real-time collection, distribution and analysis of harvest and production data that allows commercial harvesters and processors, owners of fishery quotas, and regulatory agencies to make decisions based on timely and accurate information.



EMPLOYMENT OPPORTUNITIES

YDFDA has two primary objectives: 1) to build a regional fishing company supported by a locally owned fishing fleet, and 2) to create onshore infrastructure for value-added processing and maintaining boats and gear.

To meet these goals, YDFDA is developing a coordinated program of training and employment opportunities for residents to gain experience in fishing and support services.

Residents of YDFDA member communities and Yukon Delta villages are eligible for employment with Golden Alaska Seafoods and other fishing companies in a variety of positions including management trainees, galley, processing workers and deck hands.

Applicants must have a physical examination and pass a drug screening test to qualify. Contact Ed Glotfelty, Director at 907-224-7313 or a YDFDA representative:

Alakanuk	Ragnar Alstrom	238-3117 or 238-3819
Emmonak	Billy Charles	949-1028
Kotlik	Aloyisus Wasulik	899-4743
Sheldon Pt.	Frank Camille	498-4313

VOCATIONAL TRAINING

YDFDA sponsors a five-week longlining program at the Alaska Vocational Technical Center (AVTEC) in Seward. The course covers fishing gear and maintenance, fishing techniques, marine safety and seamanship.

Graduates receive a certificate of completion and are eligible to lease a 32-foot combination fishing vessel from YDFDA. Graduates may also participate as a trainee in a near shore fishery aboard a YDFDA boat.

AVTEC and YDFDA also offer training in business and office technology and diesel technology.

For information, contact a YDFDA representative at 1-800-509-3332.

INTERSHIPS

YDFDA sponsors an internship in its Seattle office. Interns are mentored by YDFDA staff and gain experience in finance, management and human resources. Golden Alaska Seafoods offers a clerical internship at its Seattle headquarters for individuals interested in office occupations and operations.

Contact Lori Mike, YDFDA Training Coordinator, at 907-224-7373.

BOAT LOANS AND LEASES

YDFDA has a revolving loan fund to finance Yukon River salmon and Norton Sound herring fishery permits. Applicants must apply through the YDFDA Seattle office and be approved by the YDFDA board of directors.

Graduates of the AVTEC longlining program may lease a 32-foot combination fishing vessel. Boats are equipped for longlining, pot fishing, jigging and herring gillnetting. Skippers awarded a lease may also purchase the boat from YDFDA.

Contact a YDFDA representative or Ed Glotfelty at (907) 224-5158 for information.

FISHING PARTNERS

Golden Alaska Seafoods, Inc.
Fisherman's Finest
Fanning Fisheries, Inc.
Kodiak Fish Company
O'hara Corporation
Icicle Seafoods, Inc.

CDQ halibut and sablefish are harvested by local residents using YDFDA-owned vessels.

OFFICE LOCATIONS

Seattle Office

2200 6th Avenue, #707
Seattle, WA 98121
(206) 443-1565

Seward Office

P.O. Box 2626
Seward, AK 99664
(907) 224-7373

VILLAGE REPRESENTATIVES

Alakanuk
Marlene Cook
238-3476

Emmonak
Douglas Redfox
949-1051

Kotlik
Mary Keyes
899-4313

Sheldon Point
Frank Camille
498-4226

YDFDA has a website located at:
www.ptialaska.net/~mscdq/ydfda.html



CONCLUSION

In reviewing the record for the western Alaska CDQ program, a number of conclusions stand out.

CDQs have-

- Demonstrated that they offer substantial benefits to the communities of western Alaska.
- Made substantial progress in meeting the high standards and goals set by the state and federal governments.
- Overcome initial and prevalent skepticism about the prospects for success.
- Gained recognition as a solid sustainable part of The North Pacific fishing industry.

The Magnuson-Stevens Act has 'memorialized' the CDQ program, giving it a sense of legislative permanence, however, the U.S. Secretary of Commerce, the North Pacific Fisheries Management Council and the State of Alaska exert considerable influence and oversight regarding details of the program.

CDQ program participants hope their record of accomplishment provides sufficient justification for making the CDQ program a permanent allocation program for pollock and other Bering Sea species. Whatever the outcome, the CDQ program has provided a superior model for future employment and fisheries development in western Alaska.



1999 QUOTA ALLOCATION RECOMMENDATIONS

		APICDA Allocations	BBEDC Allocations	CBSFA Allocations	CVRF Allocations	NSEDC Allocations	YDFDA Allocations	TOTAL
Halibut	4B	100%	0%	0%	0%	0%	0%	100%
	4C	10%	0%	90%	0%	0%	0%	100%
	4D	0%	23%	0%	24%	26%	27%	100%
	4E	0%	30%	0%	70%	0%	0%	100%
Crab	Bristol Bay Red King	20%	20%	0%	20%	20%	20%	100%
	Norton Sound Red King	0%	0%	0%	0%	50%	50%	100%
	Pribilof Red & Blue King	0%	0%	100%	0%	0%	0%	100%
	St. Matthew Blue King	50%	12%	0%	12%	14%	12%	100%
	Bering Sea <i>C. Opilio</i> Tanner	10%	19%	19%	17%	18%	17%	100%
	Bering Sea <i>C. Bairdi</i> Tanner	10%	19%	19%	17%	18%	17%	100%
Sablefish & Turbot	Sablefish, Hook & Line - AI	15%	20%	0%	30%	20%	15%	100%
	Turbot - AI	18%	18%	5%	14%	26%	19%	100%
	Sablefish, Hook & Line - BS	15%	22%	18%	0%	20%	25%	100%
	Turbot - BS	16%	25%	14%	1%	20%	24%	100%
Pacific Cod		16%	20%	10%	17%	18%	19%	100%
Pollock	Bering Sea / AI / Bogoslof	16%	21%	5%	22%	22%	14%	100%
Atka Mackerel	Eastern	20%	17%	10%	17%	16%	20%	100%
	Central	20%	17%	10%	17%	16%	20%	100%
	Western	20%	17%	10%	17%	16%	20%	100%
Yellowfin Sole		29%	25%	8%	5%	5%	28%	100%
Flatfish	Other Flats	20%	20%	10%	15%	15%	20%	100%
	Rocksole	10%	20%	10%	20%	20%	20%	100%
	Flathead	20%	20%	10%	15%	15%	20%	100%
	Squid	16%	21%	5%	22%	22%	14%	100%
	Other Species	19%	22%	9%	14%	15%	21%	100%
Other Rockfish	O. Rockfish - BS	16%	20%	8%	18%	19%	19%	100%
	O. Rockfish - AI	16%	20%	8%	18%	19%	19%	100%
	Arrowtooth	18%	21%	9%	16%	16%	20%	100%
Pacific Ocean Perch Complex	True POP - BS	20%	17%	10%	17%	16%	20%	100%
	Other POP - BS	20%	17%	10%	17%	16%	20%	100%
	True POP - AI							
	Eastern	20%	17%	10%	17%	16%	20%	100%
	Central	20%	17%	10%	17%	16%	20%	100%
	Western	20%	17%	10%	17%	16%	20%	100%
	Sharp / Northern - AI	20%	17%	10%	17%	16%	20%	100%
	Short / Rougheye - AI	17%	20%	9%	17%	18%	19%	100%
	Sablefish, Trawl - AI	16%	20%	10%	17%	18%	19%	100%
	Sablefish, Trawl - BS	16%	20%	10%	17%	18%	19%	100%
Prohibited Species Quota	Halibut (mt)	20%	22%	8%	13%	14%	23%	100%
	Chinook Salmon (#)	16%	21%	5%	22%	22%	14%	100%
	Other Salmon (#)	16%	21%	5%	22%	22%	14%	100%
	Opilio (#)	26%	23%	9%	8%	8%	26%	100%
	C. Bairdi - Zone 1 (#)	24%	25%	7%	9%	9%	26%	100%
	C. Bairdi - Zone 2 (#)	24%	25%	7%	9%	9%	26%	100%
	Red King Crab (#)	19%	21%	9%	15%	15%	21%	100%

REGIONAL CDQ ORGANIZATIONS

Aleutian Pribilof Island Community Development Association

John Moller, Executive Director
234 Gold Street
Juneau, Alaska 99801
ph. (907) 586-3107
fax (907) 586-0165

Bristol Bay Economic Development Corporation

Judy Nelson, Executive Director
P.O. Box 1464
Dillingham, Alaska 99576
ph. (907) 842-4370
fax (907) 842-4336

Central Bering Sea Fishermen's Association

Carl Mercurief, President
700 W. 41st Avenue, Suite 201
Anchorage, Alaska 99503
ph. (907) 279-6566
fax (907) 279-6228

Coastal Villages Region Fund

Norman Cohen, Executive Director
204 North Franklin Street, Suite One
Juneau, Alaska 99801
ph. (907) 586-2360
fax (907) 586-2331

Norton Sound Economic Development Corporation

Eugene Asicksik, President
601 West 5th Avenue, Suite 415
Anchorage, Alaska 99501
ph. (907) 274-2248
fax (907) 274-2249

Yukon Delta Fisheries Development Association

Edwin Glotfelty, Executive Director
2200 - 6th Avenue, Suite #707
Seattle, Washington 98121
ph. (206) 443-1565
fax (206) 443-1912



Bering Sea Fishermen's Association

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