

1 **Title:** Getting Back in the Black: An Interactive Decision-Support Tool to Aid
2 Timely Management Decisions Associated with Alaska Black Cod
3 (Sablefish) Discarding
4

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30 **Abstract**

31
32 Fisheries management decisions often depend on complex modeling, but conveying results in non-
33 technical terms can be challenging for scientists lacking formal communication training. As co-
34 management gains traction, it is imperative that scientists develop less esoteric methods to convey
35 results in broadly accessible formats. Online tools are appealing because interactive applications
36 align with many stakeholders' digital comfort zone and programming in R is a common skillset
37 among fisheries scientists. We developed an online decision support tool to address a time-
38 sensitive management issue (allowing discards of small, low-value fish) within the Alaska
39 sablefish fixed-gear fishery. Based on catch projection models, discarding due to the proposed de
40 facto minimum size limit (22 inches) were shown to have minimal impacts on the resource or
41 revenue. Pairing a technical document with an interactive application helped convey results and
42 may have improved understanding and transparency of a complex analysis. The sablefish example
43 underscores the need for a paradigm shift from technocratic approaches to more interactive and
44 accessible methods for conveying scientific results at the science-policy interface.

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46
47 **Keywords:** fishery management, stock assessment, decision-support tool, harvest control rule,
48 discarding

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50

51 1. Introduction

52
53 The post-normal science paradigm, wherein scientists are embedded within the participatory
54 policy formation process and not external to it, requires fisheries scientists to directly convey
55 complex modeling results to managers and stakeholders (Goethel et al., 2019). Thus, scientists
56 must develop novel methods to aid communication to diverse end users (Miller et al., 2019).
57 Increasingly, interactive graphics are employed to allow users to explore and digest results more
58 effectively, thereby, enhancing transparency and participation in the management process (Regular
59 et al., 2020). Thus, it has been widely recommended that decision-support tools be complemented
60 with interactive graphics to help participants understand tradeoffs in management options (Miller
61 et al., 2019). By moving away from technocratic approaches that produce opaque technical
62 documents, the review and decision-making process can be expedited through better insights
63 gained via interactive tools.

64
65 However, identifying when the additional resources required to produce interactive tools are
66 justified can be challenging. Currently, the North Pacific Fishery Management Council (NPFMC)
67 is exploring options to remove full retention requirements in the Alaska fixed-gear sablefish
68 (*Anoplopoma fimbria*) fishery, highlighting a situation where an interactive decision-support tool
69 may be beneficial. Sablefish are a valuable resource (\$124 million in ex-vessel value in 2022;
70 NPFMC, 2024b) for which management decision-making by the NPFMC is complex. In Alaska
71 Federal waters, sablefish are managed as a single population with quotas allocated among two
72 fishing sectors: fixed gear (the primary directed fishery composed of longline hooks and pots) and
73 trawl gear. Population dynamics for Sablefish are complex, given that they are long-lived (90+
74 years), have delayed maturity (fully mature at age-12), and demonstrate highly spasmodic and
75 cyclic recruitment events (Goethel et al., 2023). A full retention requirement has been in place for
76 Alaska's federal fixed-gear fishery since rationalization (i.e., implementation of management via
77 individual fishing quotas, IFQs) occurred in the 1990s. The population has been rebounding
78 rapidly from historically low biomass levels since 2016, primarily due to several recent extremely
79 large recruitment events (Goethel et al., 2023). The associated influx of small fish to the fishery
80 has resulted in market saturation, price declines, extreme size-based price gradients (Table S2),
81 and generally dire socioeconomic conditions (NPFMC, 2024a,b). Stakeholders have requested a

82 time-sensitive policy change to address declining socioeconomic conditions (NPFMC, 2021).
83 Since 2019, the NPFMC has been considering a proposed action to allow discarding of small, low-
84 value fish (< 22 inches total length) to improve economic conditions (NPFMC, 2024b). However,
85 the proposed action has stalled for several years due to challenges with communicating scientific
86 results, perceived lack of adequate impact analysis, and institutional inertia.

87
88 The research team hypothesized that an interactive tool to convey results could aid communication
89 with the diverse array of potential users. Given that documentation of the use and reception of
90 interactive tools for fisheries management decisions remains limited, the goal of this study was
91 two-fold: 1) describe the development and role of a decision-support tool in the management
92 process, highlighting one of the first instances that such a tool has been used by the NPFMC; and
93 2) update previous scientific analyses (e.g., Lowe et al., 1991) on the potential impacts of sablefish
94 discarding. Results provide pertinent scientific findings that were used to inform time-sensitive
95 management of Alaska sablefish. General recommendations are also provided for integrating
96 interactive tools into management frameworks based on feedback and experiences with the
97 sablefish online application. These recommendations may help guide future management
98 endeavors for other species and regions or be applied in similar research contexts (e.g.,
99 management strategy evaluation, MSE), where collaboration between scientists, managers, and
100 stakeholders is imperative.

101 102 **2. Methods**

103
104 The development of an interactive decision-support tool is described, which focuses on the key
105 considerations that were undertaken to ensure the online application adequately addressed the
106 needs of the time-sensitive management decision regarding sablefish discarding. Then, the catch
107 projection model used as the basis of the discard analysis is summarized, emphasizing how the
108 model calculates Acceptable Biological Catch (ABC) for Alaska sablefish, how it was adapted to
109 incorporate discarding dynamics, and how a gross revenue module was integrated to highlight
110 basic economic impacts. Finally, the array of discarding scenarios used to evaluate uncertainty in
111 key assumptions (e.g., discard mortality rate, DMR) are described along with primary performance
112 metrics.

113

114 *Development of the Decision-Support Application*

115

116 The online tool was built with the widely utilized ‘Shiny’ package (Chang et al., 2023), which
117 enables production of interactive web applications and converts R code (R Core Team, 2022) to
118 HTML. Shiny was chosen because of the development team’s prior experience with the package,
119 it is open source, and the Pacific States Marine Fisheries Commission offered to host a web-based
120 application. The application’s development focused on ease of access, usability, and effective
121 communication for a diverse array of stakeholders. Given the short development timeline (< 3
122 months), functionality was emphasized over aesthetics. The application featured basic
123 visualizations, refined with feedback from a select group of end users. After initial feedback,
124 emphasis was placed on interactive features to facilitate hands-on exploration, primarily though
125 zoom functionality and scenario selection (see Figure 1). Moreover, a landing page was integrated
126 to provide background for each scenario, enabling the tool to function independently from the
127 technical document. Scenarios were organized into tabs to avoid overcrowding, detail specific
128 assumptions, and ease comparisons. Due to the number of scenarios (>100), model outputs were
129 pre-processed before being input into the application. Development continued iteratively to
130 enhance visualizations and overall appearance. The online application was posted publicly at
131 https://shinyfin.psmfc.org/small_sablefish/ and presented at NPFMC meetings. Feedback on the
132 application was gathered both formally and informally -- through written reports or direct
133 correspondence with users -- but was not collected systematically. We qualitatively describe and
134 summarize this feedback.

135

136 *Projection Model*

137

138 The full projection model dynamics and equations are described in Appendix A. Biological
139 parameters (e.g., maturity, weight, and natural mortality; Table S1), fishery parameters (e.g.,
140 selectivity; Figure S1), and population parameters (i.e., recruitment and 2024 initial abundance-at-
141 age) were taken directly from the sablefish stock assessment (Goethel et al., 2023). The model was
142 built in Automatic Differentiation Model Builder (ADMB; Fournier et al., 2012) and is available
143 at https://github.com/BenWilliams-NOAA/small_sablefish/tree/main.

144
145 The model included ages (30+), sexes (male and female), and fleets (fixed gear and trawl) with
146 abundance-at-age calculated forward in time for 50 years (2024 – 2073; see Table A1 model
147 equations). Spawning stock biomass (SSB) was based on the weight of mature females. Future
148 recruitment was simulated by sampling, with replacement, from the assessment recruitment time
149 series (1979—2021). This approach aimed to reflect the extremely spasmodic nature of sablefish
150 year-class variability and the absence of a known stock-recruit relationship. Each scenario included
151 500 iterations to encapsulate variability, and the same random number seeds were used across
152 scenarios to ensure consistency.

153
154 To better reflect recent dynamics, the current proportion of the quota harvested (i.e., 66%) and
155 fishing mortality ratio among fleets (i.e., 74.5% from the fixed gear fleet) were assumed
156 (sensitivity to both of these assumptions are presented in the online application). Discards were
157 categorized as live or dead based on the DMR. In the projection model, discarding only occurred
158 in the fixed-gear fleet as 100% mortality was assumed for trawl fleet catches. The proposed release
159 action allows for optional retention of fish less than 22 inches total length, corresponding to the
160 average length at age-3 for both males and females (Table S1). Therefore, a knife-edge (i.e.,
161 infinite slope) retention selectivity was implemented at age-3.

162
163 The NPFMC employs a sloped $F_{40\%}$ harvest control rule (HCR) for sablefish. Equilibrium
164 spawner-per-recruit (SPR) analysis was used to determine the fishing mortality ($F_{40\%}$) that reduced
165 SPR to 40% of the unfished level. The corresponding biomass-based reference point ($SSB_{SPR40\%}$)
166 was calculated by multiplying $SPR_{40\%}$ with the average recruitment from 1979 – 2021 (25.3 million
167 fish). When SSB exceeded $SSB_{SPR40\%}$, the ABC was based on fishing at $F_{40\%}$. When SSB was less
168 than or equal to $SSB_{SPR40\%}$, the fishing mortality reference point was linearly decreased based on
169 the ratio of SSB to $SSB_{SPR40\%}$. For the analysis, the HCR was adapted to include discarding,
170 assuming that discards were directly linked to fishing effort (Goethel et al., 2018) and utilizing a
171 total removals-based quota accounting system (Bohaboy et al., 2022). Although high-grading
172 might occur under the proposed discarding action (leading to removals greater than the quota), the
173 IFQ nature of the fixed gear fishery likely minimizes such practices, and the potential for high-
174 grading was not addressed in the analysis.

175

176 *Scenarios and Performance Metrics*

177

178 The assumptions for each projection scenario are provided in Table 1. The full retention (*full_ret*)
179 scenario emulates the current management regime, which prohibits discarding in the fixed-gear
180 fleet. The remaining scenarios assumed all fish younger than age-3 were discarded and
181 implemented constant prices (Table S2), unless otherwise noted. Scenarios tested sensitivity to
182 DMR (*age-3_DMR_20%* and *age-3_DMR_35%*), discard age (*age-5_DMR_20%*), pricing
183 dynamics (*var-\$_age-3_DMR_20%*), and quota setting (*cap_var-\$_age-3_DMR_20%*). For the
184 alternate pricing dynamic scenarios, price was inversely proportional to landings, under the
185 assumption that prices would revert to recent high levels as sablefish landings, and associated
186 market saturation, declined. Minimum prices were associated with landings > 27 kt (i.e., 2023
187 landings and prices), while maximum prices were associated with landings < 12 kt (i.e., 2017
188 landings and prices). Price grades (Table S2) were scaled linearly for landings > 12 kt and < 27 kt.
189 The alternate quota setting approach implemented a total landings cap of 15 kt, chosen as a tradeoff
190 between maximizing price and catch volume, which represents an ‘inventory management’
191 strategy proposed to buffer fishery and resource collapses for spasmodically recruiting species
192 (Licandeo et al., 2019).

193

194 The metrics used to compare scenarios included: SSB, total landings, dead discards, and gross
195 revenue. The time series of these metrics provide indications of resource status and biomass of
196 mature fish (i.e., SSB), fishery variability (i.e., landings), fishery waste (i.e., dead discards), and
197 fishery performance (i.e., gross revenue). Gross revenue was tallied only for the fixed-gear fleet
198 as reliable price grade information is only available for this fleet, and calculated as the product of
199 catch-at-age (in weight) by sex and price per kilogram by age and sex as transformed from the
200 price grade information (Tables S1—S2). Additionally, the proportion of years that SSB fell below
201 the biomass reference level of $SSB_{SPR40\%}$ was presented. Comparisons were made through visual
202 analysis of these metrics using simulation intervals (e.g., 50% and 85%) to illustrate variability.

203

204 **3. Results**

205

206 *Interactive Application Feedback*

207
208 User feedback indicated that the interactive application was well received as a complement to the
209 technical document. With limited variation in performance metrics (Figure 2), conveying subtle
210 changes through the static document proved challenging. For instance, the lack of strong impacts,
211 both biologically and economically, was counterintuitive to many stakeholders' expectations.
212 Therefore, the ability to sequentially add model runs via the checkbox feature and explore details
213 with the zoom function were highlighted as effective for understanding differences (Figures 1 –
214 2). Thus, the co-development of an online tool enabled a deeper understanding through hands-on
215 exploration. Despite initial skepticism regarding the decision-support tool (NPFMC, 2024a), the
216 NPFMC Scientific and Statistical Committee (SSC, the regional scientific review body for
217 federally managed marine species in Alaska) concluded that “evaluation of the large set of results
218 was enhanced by the interactive Shiny tool [and]...[the SSC] encourages the further use of
219 interactive tools for this and similar analyses” (NPFMC, 2024c). Other users also found the
220 interactive tool valuable for independently exploring the underlying scientific assumptions and
221 linking analytical decision points with policy options. Comments from users, including fishing
222 industry representatives and NPFMC staff, indicated that the tool helped communicate results.

224 *Discard Analysis*

225
226 Discarding had minimal effect on performance metrics, with dead discards representing a small
227 proportion of total landings (less than 1% for the *age-3_DMR_35%* scenario) and resulting in
228 minimal increases in gross revenue (Figure 2). There was a less than 7% probability (i.e., risk) of
229 annual SSB (across iterations) declining below $SSB_{SPR40\%}$ (120 kt), and the risk was similar for the
230 full retention and age-3 discarding scenarios. The population trajectories were driven by the slow
231 growth and maturity of sablefish, leading to lags in SSB and gross revenue as the large recent year
232 classes gradually entered fully mature ages and higher value price grades. An older retention age
233 (*age-5_DMR_20%*) led to increased discarding and gross revenue, with a negligible increase in
234 the risk of being below $SSB_{SPR40\%}$. Implementing dynamic prices (*var- $\$$ _age-3_DMR_20%*)
235 increased gross revenue, inversely proportional to decreases in landings. Despite yield remaining

236 low with the landings cap HCR (*cap_var-\$_age-3_DMR_20%*), gross revenue was consistently
237 higher than for the catch maximizing $F_{40\%}$ HCR (Figure 2).

238

239 4. Discussion

240

241 Decision support tools are becoming ubiquitous in fisheries management to convey complex
242 scientific analyses and help demonstrate tradeoffs in management options (Lynch et al., 2015;
243 Bohaboy et al., 2022). Many online decision support tools are generalized and range in complexity
244 and ease of use, but tend to have similar overarching goals of aiding managers in making structured
245 decisions regarding the most robust management options available (see Appendix A in Regular et
246 al., 2020, for a brief review of fisheries related decision-support tools). For instance, the FishPath
247 tool (<https://fishpath.org/the-tool>; Dowling et al., 2023) requires minimal quantitative background
248 by using an online questionnaire to highlight potentially robust data-limited management options.
249 Conversely, the Method Evaluation and Risk Assessment (MERA,
250 <https://mera.merfish.org/app/mera>; Carruthers et al., 2023) tool necessitates a background in
251 fisheries modeling, but provides a graphical interface to more readily implement MSE and test
252 robustness of candidate management options.

253

254 Although generic tools are extremely useful for identifying and narrowing management choices,
255 more tailored tools can better inform decisions within the context of existing management
256 frameworks or to address the complexities of a given system. For example, the tailored red snapper
257 (*Lutjanus campechanus*) online MSE tool (<http://gomredsnappermsetool.fiu.edu/>) enables running
258 MSEs for a specific resource (Gulf of Mexico red snapper) that better emulates the intricate
259 dynamics of the study species, which would not be feasible with a generalized model (Zhang et
260 al., 2024). Furthermore, numerous examples exist of tailored and interactive fisheries decision-
261 support tools that have been directly utilized in a management context, yet they are often
262 mentioned in grey literature (i.e., management technical documents) or available as links deep
263 within regional fisheries management organization (RFMO) web portals. Two valuable examples
264 of using interactive applications to convey complex stock assessment results to stakeholders and
265 managers include the ‘NCAM Explorer’ for northern cod in Canada
266 (https://paulregular.github.io/interactive-stock-assessment/NCAM_dashboard.html); Regular et

267 al., 2020) and the International Council for the Exploration of the Seas' (ICES) 'VISA Tool'
268 (https://github.com/ices-tools-dev/VISA_tool, with an example application for herring:
269 https://ices-tools-dev.github.io/VISA_tool/her.27.25-2932.html; ICES, 2018).

270

271 When developing the online sablefish application our team borrowed many of the key features
272 from previous tools, following the principles of open science as advocated by Regular et al. (2020),
273 to reduce learning curves, increase efficiency, and provide the most robust tool possible in the
274 short development time available. In common with both NCAM Explorer and VISA Tool, we
275 utilized an R dashboard approach with tabs to delineate model runs along with interactive figures
276 that integrated hover and zoom capabilities. However, because our analysis was less complex than
277 a full assessment, we were able to simplify our outputs, reduce text, and generally appeal to a less
278 technical audience. Thus, we attempted to implement a communication style that would appeal to
279 or be more intuitive for stakeholders and managers with varying backgrounds and learning styles,
280 with the goal of empowering the management decision-making process.

281

282 Given the relatively unique niche that the interactive sablefish tool filled (i.e., informing a time-
283 sensitive fisheries management decision), feedback and experiences during its development, use,
284 and reception provides an opportunity to develop recommendations for future operational
285 decision-support tool endeavors (Table 2). As noted, our development process borrowed from
286 existing tools in terms of interactive features and visualization approaches. Moreover, we followed
287 many of the recommendations for tool development provided by Regular et al. (2020), and heeded
288 the scientific communication advice suggested by Miller et al. (2019). Therefore, our main
289 recommendation is to embrace open science and borrow useful communication approaches,
290 visualization techniques, or any other features from existing interactive tools, as warranted.
291 Moreover, researchers should carefully consider the purpose of the tool and how different end
292 users (e.g., scientists, reviewers, managers, and stakeholders) might interact with it, then carefully
293 consider key developmental features to tailor the tool to the specific needs of the application.
294 Scientists should remember that the tool and associated graphics do not need to be perfect.
295 However, early communication and feedback from select users during development can help to
296 iteratively refine outputs that appeal to the target audience. Emphasis should be placed on
297 including interactive features that help users more thoroughly investigate and explore the results.

298 Thus, it is important to carefully choose the coding package that can achieve the desired goals of
299 the tool, while also being easily implemented by the developer team. A diverse team, particularly
300 managers and facilitators, will help ensure the tool is approachable to all users by limiting jargon,
301 identifying primary issues of concern, and to avoid overwhelming users with too many scenarios
302 or technical details. Despite the benefit of interactive applications, their use should be carefully
303 considered based on management need, and implemented synergistically with technical documents
304 to better communicate take-home points.

305
306 Based on the results of the sablefish catch projections -- aided by the decision support tool -- and
307 a broader impact analysis carried out by NPFMC staff (NPFMC, 2024b), the proposed sablefish
308 discarding action has now passed scientific review by the NPFMC SSC (NPFMC, 2024c). The
309 proposed action is currently being considered for final action by the NPFMC. Our analysis
310 indicated that the proposed sablefish discard action would not have any strong consequences for
311 the stock or fishery (NPFMC, 2024b). Results also supported previous analyses of sablefish
312 discarding (e.g., Funk and Bracken, 1984; Terry, 1987; Lowe et al., 1991), which is noteworthy
313 given the recent, rapid changes in fleet dynamics (i.e., the transition to longline pot gear; Cheng et
314 al., 2024) and the more complex catch projection method implemented. The crux of these results
315 is succinctly portrayed by Funk and Bracken (1984): “by the time sablefish recruit to the fishery,
316 their period of rapid growth is over...[and] delaying harvest only reduces yield and landed value”.
317 Although analyses have been consistent, the underlying economic modeling remains limited and
318 not well captured, given the complexities of sablefish markets (Sonu, 2014). Despite the limited
319 impacts demonstrated by the results of the projection analysis, the discarding example provides a
320 useful demonstration of how interactive decision-support tools can be utilized. Moreover, it
321 highlighted the nuances involved with understanding discard provisions, which were often non-
322 intuitive (e.g., tradeoffs in mortality processes at younger ages) for an array of management
323 participants (including scientists), and are important to recognize when implementing time-
324 sensitive management (Goethel et al., 2018).

325
326 Fishery management frameworks are becoming increasingly complex, which requires more
327 technical analysis and necessitates broader stakeholder engagement with improved transparency
328 (Goethel et al., 2019; Regular et al., 2020). Scientists working at the science-policy interface

329 recognize the need to move beyond a purely technocratic approach to conveying results (Olson
330 and Pinto da Silva, 2020). Interactive, online decision-support tools offer a solution, potentially
331 enhancing capacity by reducing analysts' roles as 'gatekeepers' of information and fostering
332 improved communication with stakeholders. By introducing stakeholders to the concepts of
333 weighing trade-offs in performance metrics, decision-support tools can also improve involvement
334 in other participatory processes, such as MSE, by helping to remove barriers to participation and
335 reducing training time. For instance, the capped HCR scenario, although tangential to the discard
336 analysis, elicited broad discussion on how catch stability constraints might be utilized within the
337 context of an ongoing sablefish MSE project
338 (<https://ovec8hkin.github.io/SablefishMSE/index.html>). Therefore, the broader use of interactive
339 online applications to support decision-making, participation, and transparency in fisheries and
340 natural resource management merits wider consideration, and represents an integral aspect of the
341 burgeoning open science paradigm.

342

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344

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351

352 6. Author Contributions

353

354 Conceptualization: DG

355 Data curation: DG, BW, SC

356 Formal Analysis: DG

357 Methodology: DG, BW

358 Project administration: CL

359 Software: DG, BW

360 Validation: DG, BW, SC

361 Visualization: BW

362 Writing – original draft: DG

363 Writing – review & editing: DG, BW, CL, SC

364

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366

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368

369 **8. Data Availability**

370

371 Data generated or analyzed during this study are available in the GitHub repository,

372 https://github.com/BenWilliams-NOAA/small_sablefish. The online application is available at

373 https://shinyfin.psmfc.org/small_sablefish/.

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468 **10. Tables**

469

470 **Table 1.** Summary of the catch projection scenarios.

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472

Abbreviation	Retention	Discard Mortality Rate (DMR)	Harvest Control Rule (HCR)	Price	% ABC Harvested	% Catch from Fixed Gear
<i>full_Ret</i>	Full	None	Sloped $F_{40\%}$	Fixed at 2023 Prices	66%	74.5%
<i>age-3_DMR_20%</i>	Age-3+	20%	Sloped $F_{40\%}$	Fixed at 2023 Prices	66%	74.5%
<i>age-3_DMR_35%</i>	Age-3+	35%	Sloped $F_{40\%}$	Fixed at 2023 Prices	66%	74.5%
<i>age-5_DMR_20%</i>	Age-5+	20%	Sloped $F_{40\%}$	Fixed at 2023 Prices	66%	74.5%
<i>var-$\\$_age-3_DMR_20%</i>	Age-3+	20%	Sloped $F_{40\%}$	Dynamic (Inversely Proportional to Landings)	66%	74.5%
<i>cap_var-$\\$_age-3_DMR_20%</i>	Age-3+	20%	Sloped $F_{40\%}$ with 15 kt Landings Cap	Dynamic (Inversely Proportional to Landings)	66%	74.5%

473

474

475 **Table 2.** Recommendations for development of interactive decision-support tools to inform fishery management decision-making based
 476 on lessons-learned from the sablefish experience.
 477

Category	Lesson Learned	Recommendation	Sablefish Approach
Tool Development	Do not underestimate development time.	Set realistic expectations and use a reproducible, team approach.	One PI focused on analyses and one on tool development allowing simultaneous progress to meet strict deadlines and maximize skillsets. The use of GitHub aided code sharing and reproducibility.
	Focus on functionality over aesthetics.	Basic figures and features are ok if they clearly communicate the results.	Given tight management timelines, perfecting application appearance was deemed secondary. Managers and stakeholders were more worried about content rather than appearance.
	Early feedback from end users is critical.	Beta test and iterate to ensure format resonates with target audience.	Select stakeholders were sent early versions of the tool and feedback was used to iteratively improve presentation and critical features (e.g., addition of a landing page, scenario tabs, and zoom functionality).
	Choose a code package that achieves goals with minimal training.	The best package is the one that you can implement quickly and easily.	The ‘Shiny’ package was chosen for the sablefish application, because it contained the fundamental functionality that was needed (e.g., web-based deployment, interactive components), it was free and open source, and necessitated limited training given the team’s experience.
	Emphasize interactive features.	Enable hands-on exploration for deeper understanding.	Stakeholders noted that the ability to compare desired scenarios and the zoom functionality were helpful features of the tool and improved understanding compared to the static technical document.
Science	Application development should not impede the analysis.	The scientific analysis should always be the first goal, and only pursue a tool if resources permit.	Given resources and expertise of the project team, it was determined that one PI could finish the analysis while the other developed the tool. Dividing tasks and reviewing each other’s work led to synergistic developments and aided (rather than prevented) further analyses to be undertaken.
	Not all decisions require a tool.	Only pursue tool development if there is a well-established need.	The sablefish team carefully weighed the pros and cons of developing a decision-support tool and determined that it would save time by aiding communication and limiting future analytical requests.
	Convey uncertainty in multiple ways.	Include simulation intervals and sensitivity runs to illustrate potential uncertainty.	Because the sablefish tool was developed for diverse end users (e.g., scientific review bodies as well as stakeholders), multiple approaches to conveying uncertainty (e.g., through simulation intervals that appeal to scientists and sensitivity runs that address stakeholder concerns) was deemed important.
Communication	Outreach is critical.	Stakeholders need to be made aware of the tool and how to use it.	The sablefish tool was released in conjunction with the technical document just prior to the NPFMC review meeting. Many stakeholders were surprised and confused by the tool. Thus, outreach should have occurred well in advance of management meetings to make end users aware of the tool’s availability.
	Clearly state the assumptions.	The application should be a standalone tool, which thoroughly describes the underlying analysis.	Given that we expected some stakeholders might use the tool without reading the associated technical document, we developed a landing page that served as a user guide and short description of the analysis. Tabs were used to separate scenario groupings and assumptions associated with those models were stated clearly.
	The tool must be approachable to stakeholders.	Limit jargon and integrate a diverse team to aid presentation of the tool.	We attempted to keep the language as plain as possible, but stakeholders were still confused by the scientific terminology and assumptions. By having a NPFMC staff member on the research team, it helped aid communication, while also informing how to structure the application to maximize understanding.
Decision-Support	Too many or tangential scenarios can add confusion.	Limit scenarios to those that directly aid decision-making.	Over 100 projection scenarios were developed for sablefish, which greatly exceeded those requested by the review body and NPFMC. Although some of the additional runs helped highlight (and reduce) uncertainty, others were tangential or interesting more as scientific inquiries and likely increased confusion.

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Personal use only. This Just-IN manuscript is the accepted manuscript prior to copy editing and page composition. It may differ from the final official version.

Optimal result presentation format differs by end user.

Ensure that the tool and technical document work synergistically.

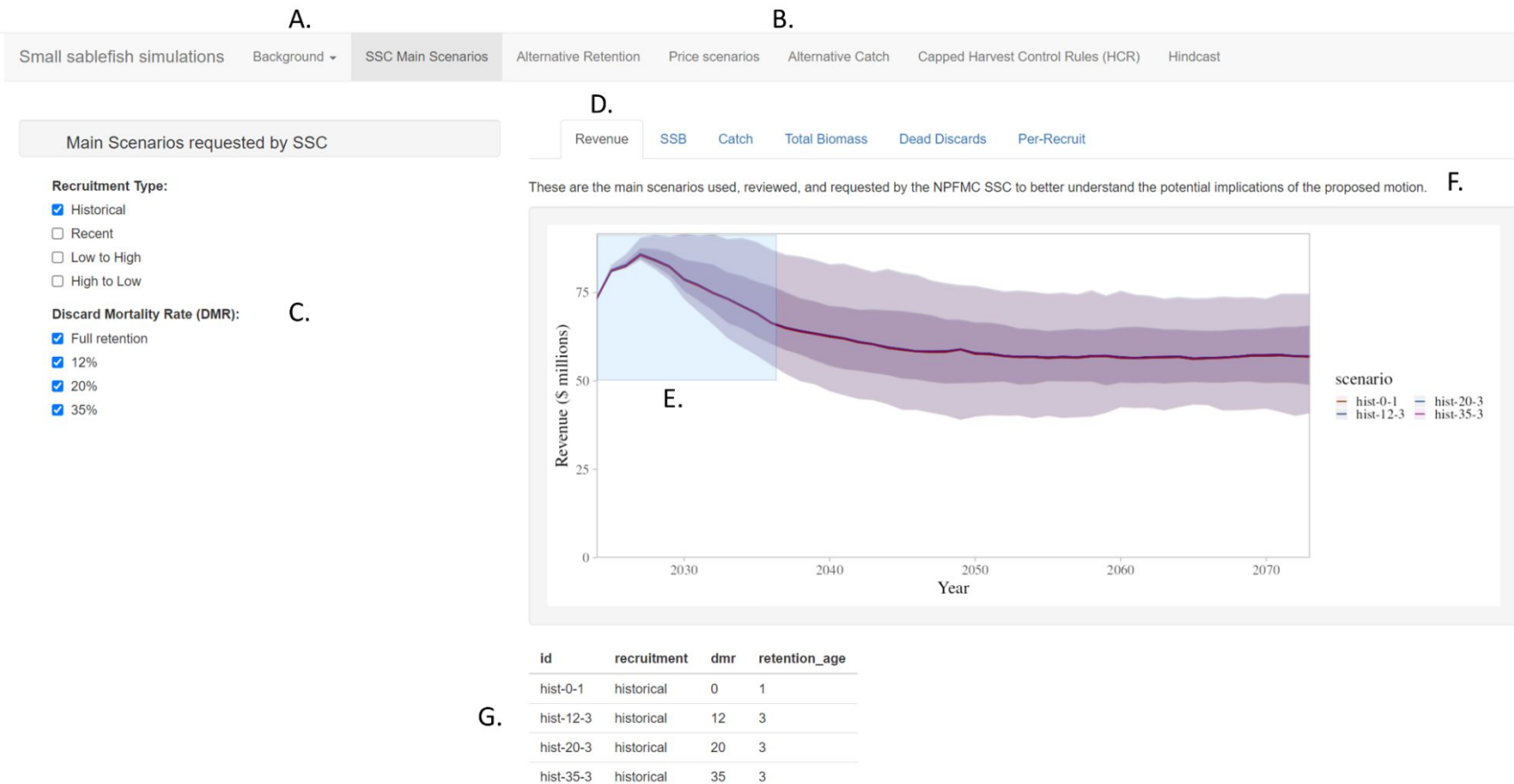
Both a technical document and an online tool were developed for sablefish as it was expected that different end users would want varying levels of technical detail (and a technical document was required for legal reasons). Many stakeholders noted that the two mediums worked synergistically to convey concepts.

Institutional inertia can derail tool development.

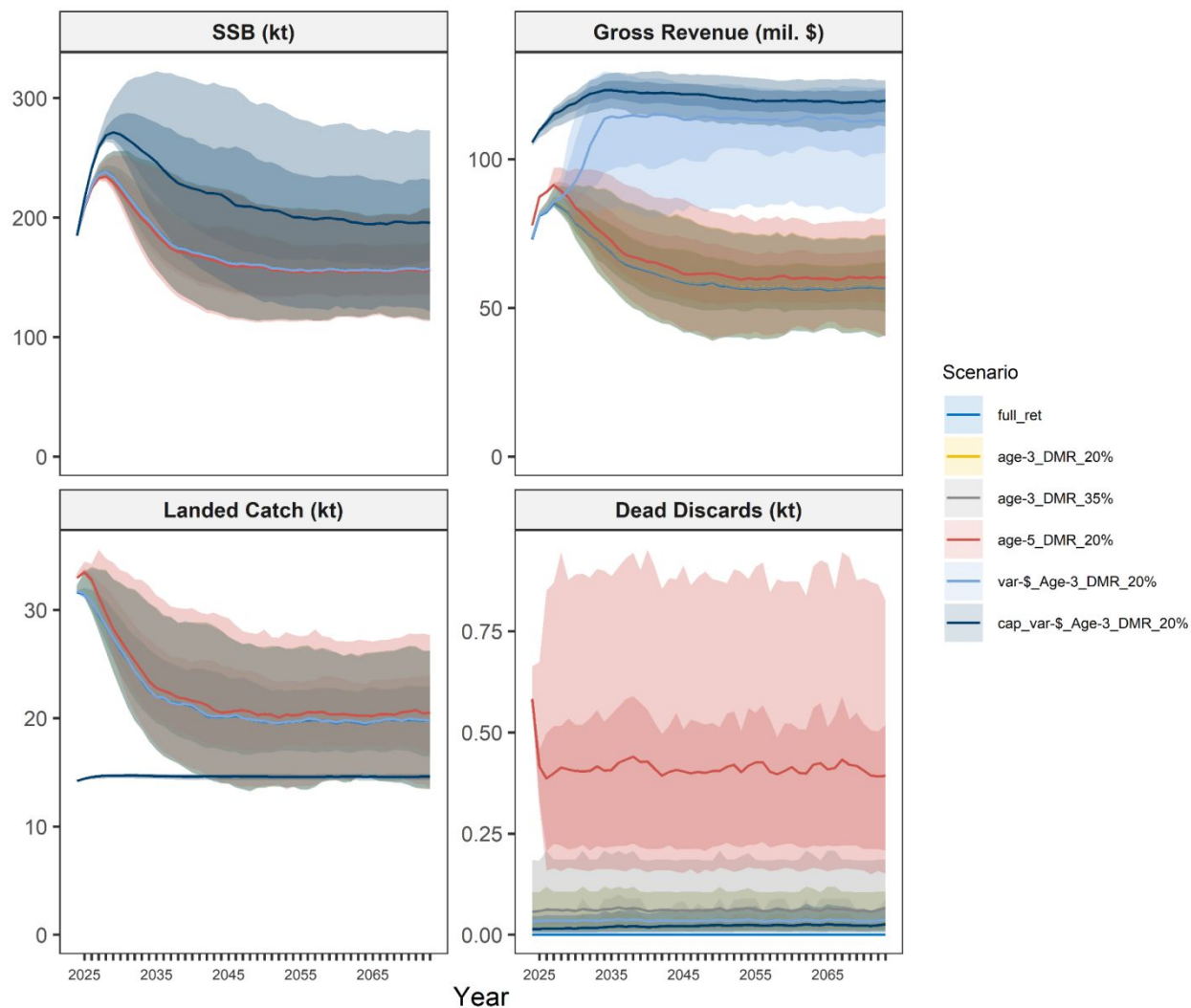
If a decision-support tool will aid communication, do not let initial resistance impede development.

Initially the sablefish tool was met with general apprehension due to concerns it would create more confusion. In the end, the application was well received and generally acknowledged as aiding understanding of the analysis.

478

479 **11. Figures**

480
 481 **Figure 1.** Screenshot illustrating the format and key features of the interactive decision-support tool, including (A) a ‘background’ tab
 482 (also the landing page) describing the purpose, assumptions, and how to use the tool; (B) scenario tabs for accessing each group of
 483 results; (C) interactive checkboxes to choose among the primary scenarios to be displayed; (D) performance metric tabs to choose the
 484 output metric to be displayed; (E) the interactive zoom box and pointer allowing users to zoom to a specific time period or performance
 485 metric value; (F) additional text explaining key assumptions or rationale for the given set of scenarios; and (G) a scenario table
 486 highlighting the key assumptions of each scenario currently on display.



487
 488 **Figure 2.** For each projection scenario, the resulting spawning stock biomass (SSB in kt; top left panel), gross revenue (millions of
 489 dollars, for fixed gear fleet only; top right panel), landed (retained) catch (kt; bottom left panel), and dead discards (kt; bottom right
 490 panel) by year. Lines represent the median (or mean for dead discards), while the 50% (darker) and 85% (lighter) simulation intervals
 491 across the 500 iterations are provided by the shading. See Table 1 for an explanation of scenario names.

Appendix A

Table A1. Model equations and primary fixed inputs for the sablefish case study.

Derived quantity	Equation	Description
Recruitment (R)	$R_{Sex,Year} = 0.5 * (x \in_R \overline{Recruit})$	The set <i>Recruit</i> contains the 2023 SAFE recruitment estimates from 1979—2021 where recruitment occurs at age-2.
Weight-at-Age (Wt)	Input	See Table S1.
Weight Conversion	$Round_Weight = \frac{Dressed_Weight}{0.63}$	For converting size grade data in dressed weight to whole weight for use in the projections of gross revenue; conversion from NPFMC (2024b).
Maturity-at-Age (Mat)	Input	See Table S1.
Selectivity (S)	Input	See Table S1 and Figure S1. Equal to 100% for the trawl fleet; for the fixed gear fleet it can be 100% for all ages (<i>full_ret</i> Scenario), 0% at age-2 and 100% at all other ages (i.e., knife-edge retention starting at age-3), or 0% at age-2,3, and 4 and 100% at all other ages (i.e., knife-edge retention starting at age-5; <i>age-5_DMR_20%</i> ; see Figure S1).
Retention (Ret)	Input	Equal to 0%, 20%, or 35%, depending on the scenario (See Table 1).
Discard Mortality Rate (DMR)	Input	Price (\$) per kg in round weight, which was converted from \$ per lbs. dressed weight (see Tables S1-S2).
Price-at-Age (P)	Input	From the 2023 SAFE.
Natural Mortality (M)	$M_{Sex,Age} = 0.113$	
Fishing Mortality (F) to Achieve Acceptable Biological Catch (ABC)	$F_{ABC} = \begin{cases} F_{40\%}, & \text{if } SSB_{Year} > SSB_{SPR40\%} \\ F_{40\%} * \frac{\frac{SSB_{Year}}{SSB_{SPR40\%}} - 0.05}{0.95}, & \text{if } SSB_{Year} \leq SSB_{SPR40\%} \\ 0, & \text{if } SSB_{Year} < 0.05 * SSB_{SPR40\%} \end{cases}$	The sloping NPFMC $F_{40\%}$ harvest control rule, where $F_{40\%} = 0.086$ under full retention, but differs slightly for each discarding scenario.
Yearly Fishing Mortality Multiplier	$F_{Mult,Year} = ABC_{Prop} * F_{ABC}$	The proportion of the ABC harvested (ABC_{Prop}) is 66%.
Landed Fishing Mortality-at-Age	$F_{Landed,Sex,Age,Year}^{Fleet} = F_{Mult,Year} * Prop^{Fleet} * S_{Sex,Age}^{Fleet} * Ret_{Sex,Age}^{Fleet}$	Fleets include the fixed gear fleet and the trawl gear fleet; the proportion of the fishing mortality coming from the fixed gear fleet ($Prop^{Fixed\ Gear}$) is 0.745.
Discarded Fishing Mortality-at-Age	$F_{Disc,Sex,Age,Year}^{Fleet} = F_{Mult,Year} * Prop^{Fleet} * S_{Sex,Age}^{Fleet} * (1 - Ret_{Sex,Age}^{Fleet}) * DMR$	Fishing mortality due to discarding.
Total Fishing Mortality by Fleet and Age	$F_{Tot,Sex,Age,Year}^{Fleet} = F_{Landed,Sex,Age,Year}^{Fleet} + F_{Disc,Sex,Age,Year}^{Fleet}$	Total fishing mortality by fleet.

Total Fishing Mortality-at-Age	$F_{Tot,Sex,Age,Year} = \sum_{Fleet} F_{Tot,Sex, Age, Year}^{Fleet}$	Total population fishing mortality summed across all fleets.
Total Mortality (Z)-at-Age	$Z_{Sex,Age,Year} = F_{Tot,Sex,Age,Year} + M_{Sex,Age}$	Total mortality-at-age.
Abundance-at-Age (N)	$N_{Sex,Age+1, Year+1} = N_{Sex,Age,Year} e^{-Z_{Sex,Age,Year}}$	Projected abundance, where abundance at age-2 (i.e., new recruitment) is equal to $R_{Sex,Year}$.
Spawning Stock Biomass (SSB)	$SSB_{Year} = \sum_{Age} (Mat_{Age} * N_{Fem,Age,Year} e^{-Spawn_Fract * Z_{Fem,Age,Year}})$	Note that spawning occurs in January, so SSB is not reduced for mortality during the year.
Retained Catch-at-Age (CAA) by Fleet	$CAA_{Sex,Age,Year}^{Fleet} = N_{Sex,Age,Year} * (1 - e^{-Z_{Sex,Age,Year}}) \frac{F_{Landed, Sex, Age, Year}^{Fleet}}{Z_{Sex,Age,Year}}$	Retained (landed) catch-at-age by fleet in numbers.
Retained Yield (Y) by Fleet	$Y_{Sex,Year}^{Fleet} = \sum_{Age} Wt_{Sex, Age} * CAA_{Sex,Age,Year}^{Fleet}$	Retained landings in weight by fleet.
Dead Discards-at-Age (DAA) by Fleet	$DAA_{Sex,Age,Year}^{Fleet} = N_{Sex,Age,Year} * (1 - e^{-Z_{Sex,Age,Year}}) \frac{F_{Disc, Sex, Age, Year}^{Fleet}}{Z_{Sex,Age,Year}}$	Dead discards-at-age by fleet in numbers.
Dead Discards (D) by Fleet	$D_{Sex,Year}^{Fleet} = \sum_{Age} Wt_{Sex, Age} * DAA_{Sex,Age,Year}^{Fleet}$	Dead discards in weight by fleet.
Gross Revenue (R)	$R_{Sex,Year}^{Fixed_Gear} = \sum_{Age} Wt_{Sex, Age} * CAA_{Sex,Age,Year}^{Fixed_Gear} * Price_{Sex,Age,Year}$	Total gross revenue by sex and year for the fixed gear fleet <i>only</i> ; price was converted from size grade to age (see Tables S1-S2) and was assumed time-invariant based on 2023 prices for most scenarios, except when dynamic prices were assumed.
Depletion	$\%SSB_{SPR100\%year} = \frac{SSB_{Year}}{SSB_{SPR100\%}}$	$SSB_{SPR100\%} = 300$ kt and $SSB_{SPR40\%} = 0.4 * SSB_{SPR100\%} = 120$ kt.