

Title: Evaluating the U.S. Estuary Restoration Act to inform restoration policy implementation: a case study focusing on oyster reef projects.

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1 **1. Introduction**

2 Environmental change, natural perturbation, and anthropogenic activities have degraded
3 marine habitats compared to historic levels (Kirby 2004; Lotze et al. 2006; McCauley 2015).
4 Coastal wetlands, seagrasses, and oyster reefs alone have declined by 65-91% (Jackson 2008).
5 Marine habitat loss is of concern because of cascading effects on biodiversity (Jones et al. 2004;
6 Airoidi et al. 2008; Polidoro et al. 2010) and ecosystem service provision (Worm et al. 2006;
7 Grabowski & Peterson 2007; Rey Benayas et al. 2009). In response, the science and practice of
8 ecological restoration have expanded because of the potential to stimulate recovery of degraded
9 or disturbed ecosystems (Aronson & Alexander 2013; Menz et al. 2013) and restoration now
10 plays a key role in natural resource management and policy decisions (Suding 2011). Synthesis
11 and evaluation of previous restoration activities can provide key insights as to whether
12 restoration approaches should be continued or changed, and can be used to support an adaptive
13 resource management framework (Gregory et al. 2006; Wortley et al. 2013). Similarly,
14 evaluating restoration policies and management programs can provide important insight
15 regarding the effectiveness and efficiency of policy goals and management actions.

16 In the United States, restoration of estuarine habitats became a national priority with the
17 Estuary Restoration Act (ERA) of 2000 (Title 1 within the Estuaries and Clean Waters Act of
18 2000). The ERA defines restoration as “an activity that results in improving degraded estuaries
19 or estuary habitat or creating estuary habitat (including both physical and functional restoration),
20 with the goal of attaining a self-sustaining system integrated into the surrounding landscape”
21 (ERA 2000). Goals outlined in the ERA include: promotion of estuarine habitat restoration, use
22 of common monitoring standards, development of effective partnerships, improved cost-
23 efficiency, and enhancement of monitoring and research capabilities to ensure sound science

24 (ERA 2000). Monitoring of ERA-funded projects was mandated, and targeted guidance manuals
25 were developed to promote the use of standardized metrics and methods (Thayer et al. 2003,
26 2005). Additionally, the ERA required public dissemination of all project information and
27 monitoring data. To achieve this requirement, the National Oceanic and Atmospheric
28 Administration (NOAA), in consultation with the established Estuary Habitat Restoration
29 Council, was charged with the development and maintenance of the National Estuaries
30 Restoration Inventory (NERI, <https://neri.noaa.gov>).

31 Oyster reefs have experienced global losses in abundance and extent greater than any
32 other estuarine or coastal habitat and organism (Jackson 2008; Beck et al. 2011; zu Ermgassen et
33 al. 2012), despite management efforts that have been widespread for centuries (MacKenzie et al.
34 1997; EOBRT 2007). Only recently have oysters gained greater recognition for the non-food
35 benefits they provide that support and sustain human welfare, including nutrient regulation
36 (Piehler & Smyth 2011; Beseres Pollack et al. 2013), shoreline stabilization (Meyer et al. 1997;
37 Scyphers et al. 2011), and recreational fishing opportunities (Zimmerman et al. 1989; Peterson et
38 al. 2003). Restoration efforts are increasingly focused on returning these valuable ecosystem
39 services to society (Coen & Luckenbach 2000; Brumbaugh et al. 2006; Grabowski & Peterson
40 2007). In 2009, the American Recovery and Reinvestment Act (ARRA) provided a funding
41 boost to habitat restoration efforts by focusing on large-scale projects to stimulate coastal
42 economies (zu Ermgassen et al. 2012, Edwards et al. 2013, ARRA 2009). Over \$10 million were
43 awarded for oyster reef restoration.

44 Despite the thousands of hours and millions of dollars invested in oyster reef restoration
45 projects (Mann & Powell 2007; zu Ermgassen et al. 2012), their effectiveness is equivocal
46 (Mann & Powell 2007; Choi 2007; but see Schulte et al. 2009; Powers et al. 2009), and

47 comprehensive project assessments are generally sparse (Hackney 2000; Kennedy et al. 2011; La
48 Peyre et al. 2014). There are unprecedented opportunities for restoring coastal and marine
49 habitats under the 2012 Resources and Ecosystems Sustainability, Tourist Opportunities, and
50 Revived Economies of the Gulf Coast States (RESTORE) Act, which allocates 80% of all fines
51 paid under the Clean Water Act in response to the Deepwater Horizon disaster to the Gulf Coast
52 Restoration Trust Fund. Billions of dollars will be available over the next 30 years to restore
53 coastal and marine habitats, with \$200 million allocated to oyster reef habitat restoration alone
54 (Trustee Council 2015). To make the best use of these funds, lessons must be learned from
55 previous efforts, and must be disseminated broadly in order to increase efficiency and maximize
56 success of future efforts.

57 In the present study, oyster reef restoration efforts in the U.S. were examined to
58 determine restoration progress and to identify challenges and opportunities. A database was
59 created by compiling information from the NERI. Data were synthesized to assess: 1) spatial
60 distribution of restoration effort and funding, 2) trends in project size and cost, and 3)
61 effectiveness of the NERI in disseminating project information and monitoring data with respect
62 to published guidance and Federal policies.

63

64 **2. Methods**

65 The NERI represents a national summary of restoration efforts implemented under the
66 auspices of the ERA, and includes projects funded by the National Oceanic and Atmospheric
67 Administration, Environmental Protection Agency, Army Corps of Engineers, Fish and Wildlife
68 Service and the Department of Agriculture's National Resources Conservation Service. For
69 inclusion in the NERI, projects must have been implemented after the ERA was signed into law

70 (7 November 2000) and must not be mitigation or legally mandated restoration. Additionally, all
71 projects must include monitoring to assess restoration success, and the monitoring plan must
72 meet ERA monitoring standards (NERI 2012). This database, though not inclusive of all
73 restoration projects implemented, represents an unbiased subset of projects implemented under
74 the guidance and goals of federal policies and funding programs.

75 Data summary reports were reviewed, and the NERI was queried using the habitat type
76 filter “oyster reef/shell bottom” within the “submerged” habitat category. Full reports were
77 examined for each project returned in the search, and all available data were collected (including:
78 location, year implemented, area restored, project budget and funding sources). Data for project
79 costs were designated between federal and non-federal funding sources. Project size data (i.e.,
80 acreage restored) were converted to hectares, and each project was assigned to a size class based
81 on NERI classifications: small (<0.4 ha), medium (0.4–2.0 ha), or large (>2.0 ha). Cost per
82 hectare was calculated for each project containing data on acreage and funding amount.
83 Monitoring data were not reported for any of the projects examined.

84 Regression analyses were performed to examine trends over time (R version 3.0.1; R
85 Core Team 2013) for number of projects, area restored, funding awarded, mean hectares per
86 project, mean cost per project and mean cost per hectare. To examine trends since the ERA,
87 regression analyses included only those projects implemented during or after 2000. Dollar values
88 were converted into the same year dollars (2011 USD) according to:

$$89 \quad \text{Cost}_y = (\text{Cost}_x) * (\text{CPI}_y / \text{CPI}_x), \quad \text{(Equation 1)}$$

90 where *CPI* is the consumer price index and *Cost* is the project cost. Subscripts *x* and *y* denote the
91 year of project implementation and year for which all values are converted to, respectively.

92 Average CPI values for each year were obtained from the Bureau of Labor Statistics (BLS 2015).

93 Data for number of projects, area restored and funding were \log_{10} transformed, and all rate data
94 —hectares per project, cost per project and cost per hectare— were square root transformed prior
95 to analysis to improve statistical performance.

96

97 **3. Results**

98 A total of 192 projects were returned in the NERI search. Despite ERA definitions and
99 rules for project inclusion in the NERI, five compensatory projects were identified and excluded.
100 The remaining 187 non-compensatory projects were examined. Although only projects
101 implemented after the enactment of the ERA are to be included in the NERI, eight projects
102 occurred between 1995 and 1999, and 19 projects did not include a date. The NERI did not
103 contain any projects implemented after 2011. Only one project in the compiled dataset did not
104 provide any funding information. Other than the distinction between federal and non-federal
105 sources, no other budget metadata were provided in the NERI. The NERI report format provided
106 a place for “total cost estimate for monitoring,” but this was not reported for any project
107 examined. Although all project records indicate a monitoring plan was developed, no data or
108 assessments of restoration success were provided. Within each project summary, a table was
109 devoted to “Monitoring Parameters and Success Criteria” and a space reserved for a URL for
110 monitoring data. However, in every project examined, no data were available.

111 [Figure 1 here]

112 Oyster reef restoration projects included in the NERI spanned all coastal states of the
113 contiguous U.S. except Maine (Fig. 1). Number of projects varied among states, with half of all
114 projects implemented in Florida, Maryland and Virginia (43, 26 and 25 projects, respectively).

115 Over 150 ha of oyster habitat have been restored, of which nearly 62% occurred collectively in
116 Florida, Virginia and North Carolina (42.6, 26.2 and 24.1 ha, respectively).

117 Nearly 20% of all projects did not include data on acreage restored, or reported zero
118 acres. Closer examination of these projects revealed that some did not include on-the-ground
119 restoration but rather complementary efforts such as shell recycling programs or education and
120 outreach. Other projects did include on-the-ground efforts, but no acreage was reported. The
121 remainder of projects ranged in size from 0.004–19.8 ha, with a mean project size of 0.99 ha
122 (median = 0.24). The small (<0.4 ha) size class contained the most projects (43%), yet accounted
123 for only 5% of total area restored (Table 1). The majority (64%) of total area restored has been
124 accomplished through large (>2.0 ha) projects, which represent less than 10% of all projects
125 (Table 1).

126 [Table 1 here]

127 A total of \$45.3 million was awarded for the implementation of the projects examined in
128 the present study, with an annual average over \$3.3 million (Fig. 2). Between 2000 and 2011, the
129 number of projects implemented per year ranged from 3 to 20 (Fig. 2). Florida, Virginia and
130 North Carolina received approximately 53% of the total \$45.3 million awarded. Overall, nearly
131 two-thirds of total funding originated from federal sources, and one-third from non-federal
132 dollars. Non-federal funding sources contributed over 60% of total funding during 2003, 2004,
133 2007, and 2008; Federal funds represented over 90% of total funding during 2009 and 2010 (Fig.
134 2). Alabama and Louisiana relied most heavily on federal funding, with non-federal
135 contributions of only 5.9% and 7.3% of total funds received in each respective state. Washington
136 and Texas received the most non-federal support, which contributed 67.8% and 66.3% of total
137 funding received by each state, respectively.

138 Projects ranged in total cost from \$500-\$5,000,000, with a mean project cost of \$243,731
139 across all size classes, including those reporting zero acreage (median = \$105,250). For all
140 projects with acreage and cost reported, mean cost per hectare decreased exponentially with
141 increased project size (Table 1), from \$3,477,339 ha⁻¹ for small projects (median = \$1,235,527)
142 to \$97,989 ha⁻¹ for large projects (median = \$41,043). In general, large projects were supported
143 primarily by federal funds, providing over 87% of total project funding. Small projects relied on
144 non-federal funding to support 48% of project costs.

145 [Figure 2 here]

146 The largest influx of funding was observed during 2009 (Fig. 2), and was driven by the
147 ARRA. Our dataset contained seven ARRA projects implemented in 2009 and 2010. This influx
148 of funding, with the intent to enable rapid implementation of large, “shovel-ready” projects,
149 resulted in a similar increase in habitat area restored during 2009 (Fig. 2). Of the more than 150
150 ha of oyster reef habitat restored through projects in our dataset, nearly 32% occurred during
151 2009 alone.

152 Linear regression analyses indicated weak to moderate trends for project size and cost per
153 hectare (Fig. 3). Average project size increased over time ($r^2 = 0.32$, $p = 0.055$), from 0.36 ha in
154 2000 to 1.07 ha in 2011 (Fig. 3a). Average cost per hectare decreased over time ($r^2 = 0.60$, $p =$
155 0.003), from \$2,169,042 ha⁻¹ in 2000 to \$517,950 ha⁻¹ in 2011 (Fig. 3a). No significant trends
156 over time were identified for number of projects, total area restored, total funding awarded or
157 mean project cost. ARRA projects were removed from the dataset and additional regression
158 analyses were conducted to examine whether this large influx of funding and effort
159 disproportionately influenced the results. Trends were stronger for both project size ($R^2 = 0.44$, p
160 $= 0.019$) and cost per ha ($R^2 = 0.62$, $p = 0.002$) when these projects were excluded (Fig. 3b).

161 [Figure 3 here]

162

163 **4. Discussion**

164 Ecological restoration has become a global priority, with considerable implications for
165 science, society and policy (Cairns & Heckman 1996; Suding 2011; Aronson & Alexander
166 2013). Restoration of estuarine and coastal habitats became a national priority in the United
167 States with the ERA of 2000. Political investment in habitat restoration continued with the
168 enactment of the ARRA in 2009, and more recently the RESTORE Act of 2012. The restoration
169 of oyster reef habitats is of particular concern due to the extent and magnitude of documented
170 losses, the numerous ecosystem services oyster reefs provide, and their importance in supporting
171 valuable fisheries (MacKenzie et al. 1997; Beck et al. 2011; Grabowski et al. 2012).

172 Restoration efforts to date have generally been ad hoc and site- or project-specific.
173 Individual oyster reef restoration projects are frequently small scale (<0.4 ha), implemented by
174 relatively small groups, and have occurred within short-term grant funding periods of 1-2 years
175 (EOBRT 2007). Although these characteristics often make small projects desirable to funders by
176 allowing broad distribution of available resources, it is unlikely that large functioning
177 ecosystems will ever be achieved through the cumulative effects of small-scale projects
178 (Manning et al. 2006; EOBRT 2007; Choi 2007; Mann & Powell 2007). Increased economies of
179 scale and ecological benefits can be realized through the integration of small with large
180 restoration projects wherever possible (Hobbs & Norton 1996; Schulte et al. 2009; 100-1000:
181 Restore Coastal Alabama 2015; Soulé & Terborgh 1999).

182 Examination of restoration projects for other habitats within the NERI indicates that
183 oyster reef projects may be particularly small. Within the submerged habitat category, 44% of

184 projects comprise oyster reef (one of nine habitat types), yet these only account for 2% of area
185 restored (NERI 2012). The total area of oyster reef restored by projects in this analysis represents
186 only 0.17% of an estimated 86,000 ha lost from 28 bays across the U.S.A. (zu Ermgassen et al.
187 2012). The small scales at which most projects are implemented may not effectively sustain,
188 enhance or restore ecosystem services, and the relatively large costs per unit size can be
189 inefficient or even wasteful (Aronson et al. 2006; Rey Benayas et al. 2009).

190 One of the most promising findings in the present study is that ERA-funded oyster reef
191 restoration projects have increased in size and decreased in per unit costs over the past decade. It
192 is increasingly recognized that the small scales at which most projects are implemented may not
193 effectively sustain, enhance or restore functioning ecosystems or desired ecosystem services
194 (Choi 2007; Mann & Powell 2007; Rey Benayas et al. 2009). In the present analysis, mean
195 project size increased over time, yet the majority of projects were relatively small (<0.4 ha).
196 Opportunities to implement larger projects may be available with RESTORE Act funding. For
197 example, the American Recovery and Reinvestment Act (ARRA) of 2009 included goals to fund
198 large-scale projects. The dataset compiled in this analysis contained seven projects implemented
199 in 2009 and 2010 under the ARRA, with six of them directly engaging in reef construction
200 activities. During 2009, when the largest ARRA projects were implemented, mean project size
201 increased from 1.4 to 4.0 hectares. In general, projects implemented under the ARRA enabled
202 proof-of-concept techniques to be scaled up to effect ecosystem-level changes (Pendleton 2010;
203 Schrack et al. 2012), better facilitating future large-scale restoration efforts.

204 While there has been a push toward the implementation of larger projects, it is also
205 important to understand relative success between small and large projects, the degree to which
206 ecosystem service provision scales with habitat acreage restored, and how to effectively evaluate

207 the cumulative effects of small projects (Hobbs & Norton 1996; Thayer et al. 2005; Brumbaugh
208 et al. 2006). Further, the move to a larger-scale framework for restoration does not mean that
209 small-scale restoration should be dismissed but that smaller efforts should fit into a larger,
210 coordinated guiding structure so that the contribution and effectiveness of small projects can be
211 maximized (Soulé & Terborgh 1999). In fact, community-based restoration projects, though
212 typically small in scale, provide valuable experiences that have large social impacts (Cairns &
213 Heckman 1996; Leigh 2005). Oyster harvesting formed the foundation of countless coastal
214 communities across history and reflects generations of lifestyle and tradition (MacKenzie et al.
215 1997; Brumbaugh et al. 2006). Community involvement in restoration projects connects
216 contemporary societies to these cultural keystone species, educates the public, and fosters
217 environmental stewardship (Leigh 2005; Miller & Hobbs 2007). As restoration efforts increase,
218 so does societal demand for the restoration of valuable ecosystem services. Inclusion of smaller
219 community-based efforts in larger plans for system restoration could maximize the long-term
220 contribution and effectiveness of such efforts while maintaining the unique social benefits these
221 projects provide.

222 Larger projects are frequently more cost efficient because of declining average fixed
223 costs that include construction costs such as mobilization, demobilization, and loading facility
224 set-up (Chitkara 1998). There are significant fixed costs associated with most restoration
225 projects, and as a result, the cost-per-unit-area for relatively small projects can be exceptionally
226 high while the cost-per-unit-area for large scale projects can be relatively low (King & Bohlen
227 1994; Spurgeon & Lindahl 2000). Further research to identify advancements in restoration
228 techniques and economies of scale for restoration activities are needed to maximize efficiency

229 and impact of investment (Cairns & Heckman 1996; Spurgeon & Lindahl 2000; Manning et al.
230 2006; Menz et al. 2013).

231 Making informed funding decisions about habitat restoration projects calls for reliable
232 restoration cost data (King & Bohlen 1994; BenDor et al. 2015). However, restoration cost data
233 are frequently vague or unavailable (Spurgeon & Lindahl 2000; Bernhardt et al. 2005; BenDor et
234 al. 2015). In the present analysis, only total project cost was identified, delegated between federal
235 and non-federal funding sources. No other details were provided to identify various cost
236 components by task (e.g. pre-construction, construction, post-construction) or input category
237 (e.g. labor, materials, equipment). It is important for new practitioners and scientists entering the
238 field of restoration ecology to be able to determine reliable estimates of the costs of designing,
239 implementing, and monitoring restoration projects to ensure project completion and monitoring
240 success. It is equally important for policy makers and managers to understand how funds are
241 being allocated to improve efficiency and effectiveness of funding processes.

242 Despite the creation of guidance documents for monitoring (Thayer et al. 2003; 2005),
243 and ERA mandates to make monitoring data publicly available through the NERI, no monitoring
244 data were available for any of the 187 projects examined in this analysis. This lack of data is not
245 likely an accurate portrayal of monitoring activities, but rather, a reflection of obstacles in data
246 dissemination, whether by lack of data provision or database maintenance. Regional databases of
247 habitat restoration projects compiled through direct contact with individual scientists,
248 practitioners and agencies have similarly reported a lack of project data. Kennedy et al. (2011)
249 and La Peyre et al. (2014) described how only approximately one-half and one-quarter of oyster
250 reef restoration projects in the Chesapeake Bay and northern Gulf of Mexico, respectively, were
251 monitored or reported, hindering evaluation of project effectiveness. This lack of data is not

252 specific to oyster reef restoration projects. For example, low monitoring and reporting rates were
253 found for salt marsh restoration in northwestern Europe (Wolters et al. 2005) and river
254 restoration in the U.S. (Bernhardt et al. 2005).

255 As restoration efforts increase, this inability to assess project outcomes is particularly
256 troublesome (Suding 2011; La Peyre et al. 2014). Ongoing efforts seek to improve monitoring
257 data collection and dissemination. For example, recent collaborative efforts have aimed to
258 address challenges of monitoring, including issues of data compatibility, integration and
259 management (Baggett et al. 2014; Waddell & Olson 2015, NAS 2016). And, while there are
260 many scientific publications that describe comprehensive monitoring efforts and results (e.g.
261 Lenihan & Peterson 1998; Grabowski et al. 2005; Geraldi et al. 2013), it is difficult to determine
262 the proportion of total restoration efforts these studies represent (Hackney 2000).

263 Without effective dissemination of project data and lessons learned, limited resources may be
264 wasted on duplicate efforts. As policies related to ecological restoration expand, it is important to
265 make sure that policies and programs are written with clear, achievable goals and adequate funds
266 are allocated to administrative oversight. Unprecedented opportunities for comprehensive habitat
267 restoration and scientific advancement will be available in the U.S. through the RESTORE Act.
268 Nearly \$6.5 billion will be dedicated solely to ecosystem restoration efforts, with an additional
269 \$1.5 billion assigned for monitoring, adaptive management and administrative oversight (Trustee
270 Council 2015). Restoration and research conducted under the auspices of the RESTORE Act
271 have great potential to advance restoration science throughout the U.S.A. and globally. While the
272 biggest impacts of these efforts will most directly affect the Gulf of Mexico, the knowledge
273 gained can easily transfer to other areas. It is important for the restoration community as a whole

274 to be invested in how these projects are being implemented, how the data are being managed,
275 and how that information will ultimately be used.

276

277 **5. Conclusion**

278 Large investments are being made for marine habitat restoration, and there is a need for
279 improved strategies to ensure effective project implementation, comprehensive monitoring, and
280 data dissemination so that restoration projects make meaningful contributions to science, policy
281 and society (Bjorndal et al. 2011; Aronson & Alexander 2013; McNutt 2015). Environmental
282 restoration projects have faced increased scrutiny, making transparency about restoration goals
283 and outcomes essential for maintaining and building support for continued restoration efforts.

284 Additionally, restoration ecology is a growing field. It is critical that new and current
285 researchers, practitioners, and decision-makers are able to learn from past projects and apply that
286 collective knowledge to future restoration efforts. Finally, effective communication between
287 researchers, practitioners, and decision-makers is necessary to ensure that the restoration science
288 and policy evolve together.

289

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301

302 **Footnote:** Multiple attempts were made via email and phone over the course of six months to
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304 unanswered throughout this manuscript.

305

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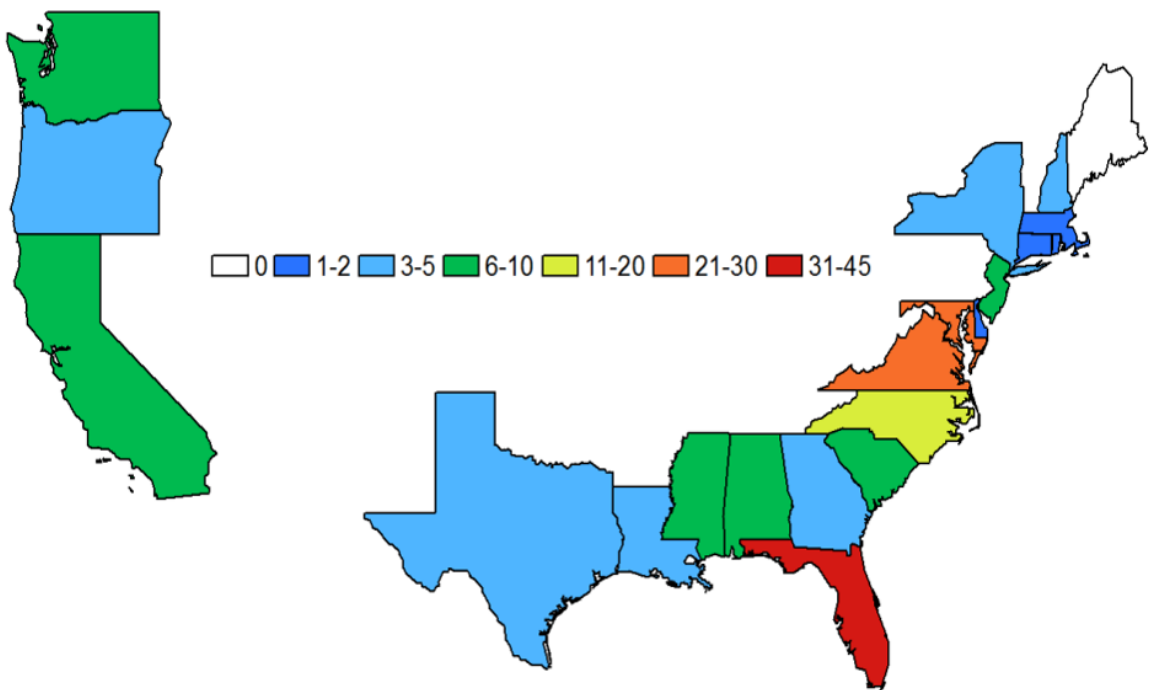
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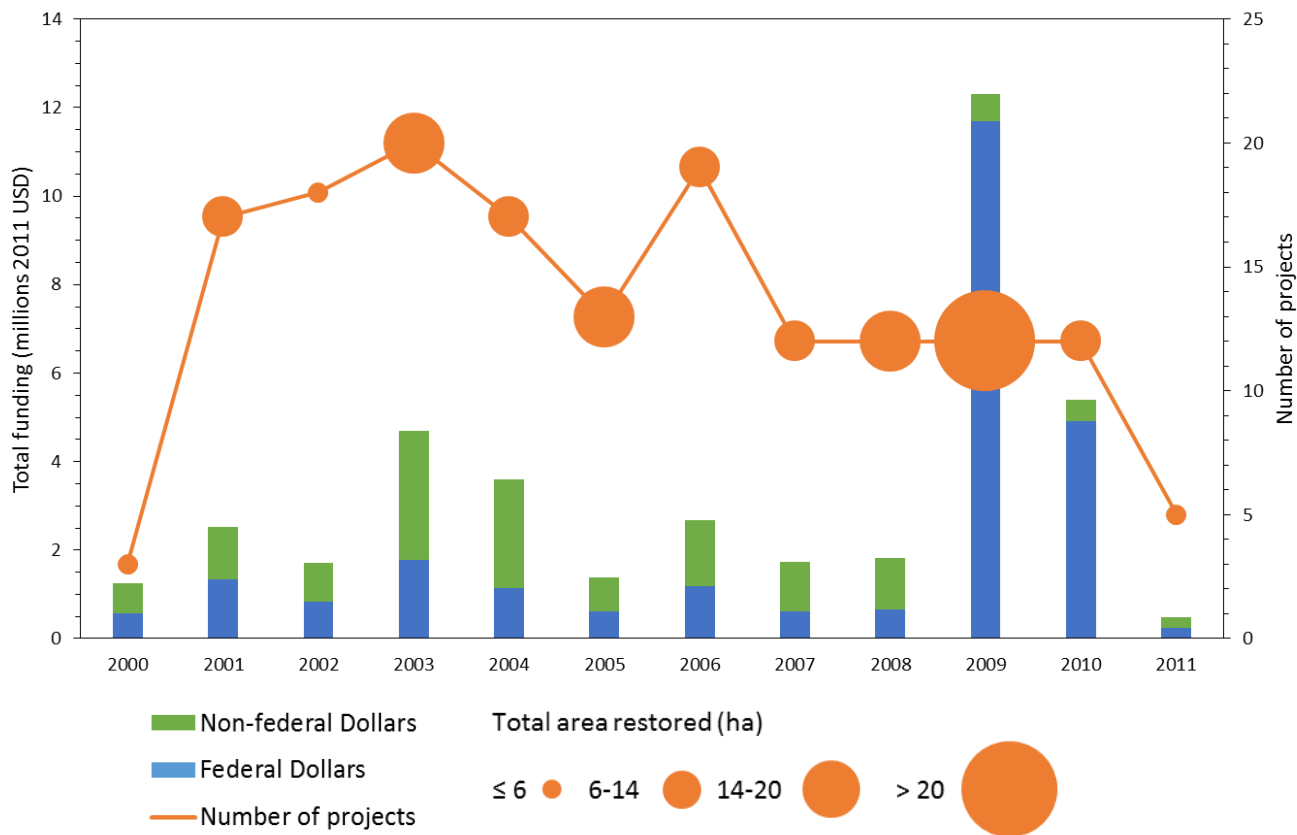
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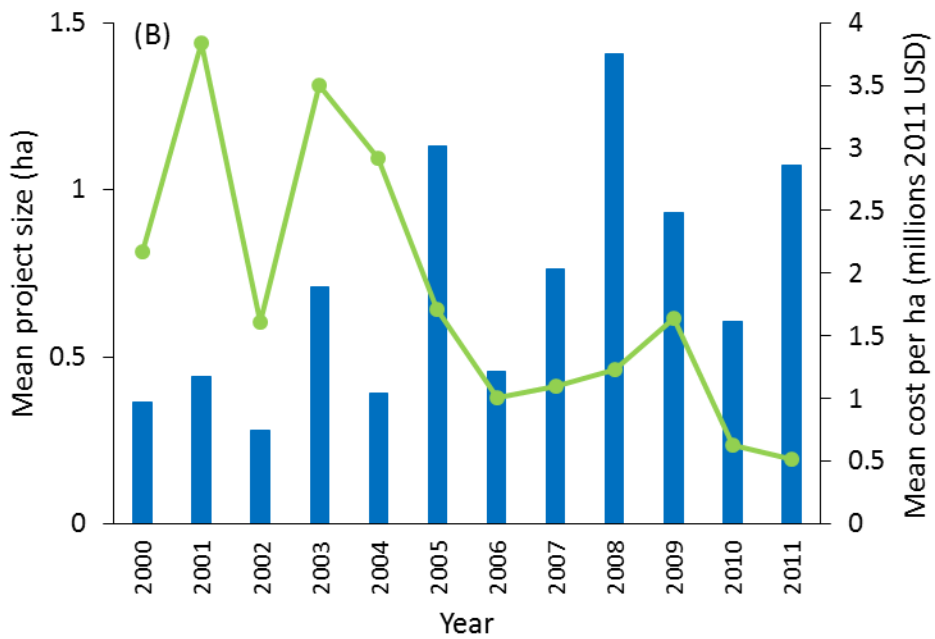
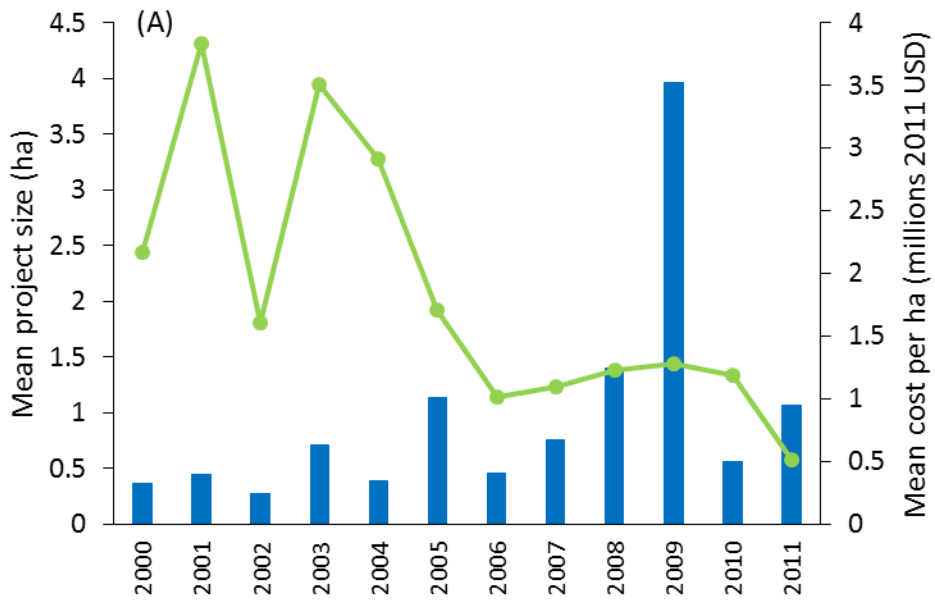
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■ Project size ● Cost per ha

1 **Table 1.** Summary of oyster restoration projects by size class.

2

Size class	Number of projects	Total area restored (ha)	Mean cost per ha (USD)
Small (< 0.4 ha)	80	7.5	\$3,477,339
Medium (0.4 - 2.0 ha)	55	46.7	\$337,399
Large (> 2.0 ha)	17	96.4	\$97,989

3