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**Ecosystems say good management pays off**

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## Abstract

Understanding the strengths and weaknesses of alternative assessment methods, harvest strategies and management approaches is an important part of operationalising single-species and ecosystem based fisheries management. Simulations run using two variants of a whole of ecosystem model for the Southern and Eastern Scalefish and Shark Fishery (SESSF) area shows that (i) data-rich assessments outperform data-poor assessments for target species and that this performance is reflected in the values of many system-level ecosystem indicators; (ii) ecosystem and multispecies management outperforms single-species management applied over the same domain; (iii) investment in robust science-based fisheries management pays dividends even when there are multiple jurisdictions, some of which are not implementing effective management; and (iv) that multispecies yield-oriented strategies can deliver higher total catches without a notable decline in overall system performance, although the resulting system structure is different to that obtained with other forms of ecosystem based management.

## Keywords

Atlantis, ecosystem based management, fisheries, harvest strategies, risk equivalency

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## 79 **Introduction**

80

81 Even with a growing list of pressures on marine ecosystems (e.g., IPCC, 2013; Halpern *et al.*,  
82 2015; Wilcox *et al.*, 2015; Hobday *et al.*, 2016; Kunc *et al.*, 2016; Breitburg *et al.*, 2017),  
83 resource management can be seen as potentially excessively costly in a world where budgets for  
84 science and environmental management are under pressure. Ecosystem based management,  
85 whether focused solely on fisheries or integrated across multiple marine uses, could add a further  
86 regulatory and fiscal burden, particularly given its call for a broader system perspective.  
87 Evidence is growing that the portfolio approach provided by an ecosystem perspective provides  
88 ecological and financial benefits (Link, 2018). Guidelines (Essington *et al.*, 2016, NOAA 2016)  
89 have been created to assist in the implementation of ecosystem based fisheries management  
90 (EBFM). Nevertheless, the perceived complexity of the task and its system-specific nature -  
91 successful implementation of EBFM requires tailoring broad concepts to local conditions  
92 (Trochta *et al.*, 2018) - can lead to scepticism and a sense of being overwhelmed. The feasibility  
93 of EBFM has been questioned as some have assumed it means expanding the types of  
94 management implemented for species targeted by fisheries to a wider range of species, or at the  
95 very least adding the tracking of many additional ecosystem indicators.

96

97 In contrast to expanding the range of species is the assertion that single-species management, if  
98 implemented correctly, should be sufficient to achieve EBFM (NRC 1999). Evidence to support  
99 this assertion has been mixed, and largely based on discussions of the weaknesses of single-  
100 species management and whether these will be addressed using EBFM approaches (Fogarty,  
101 2014). For example, Hilborn (2011) explained that EBFM is required because single-species  
102 management does not account for interactions (trophic or otherwise) amongst system  
103 components or for effects on non-target species. Simberloff (1998) also listed the many issues  
104 associated with single-species management – even if that management is focused on indicator,  
105 umbrella, or flagship species. Specifically, Simberloff (1998) raised concerns around the  
106 appropriateness of single species as proxies for other parts of the system; and whether managing  
107 particular species incidentally leads to satisfactory outcomes for other species. Simberloff (1998)  
108 suggested that managing for keystone species may effectively deliver EBFM. However, it is not  
109 clear that each ecosystem has a keystone species. In contrast, several authors (e.g. Jennings,  
110 2006; Hicks *et al.*, 2016) have questioned whether a move to an ecosystem approach would  
111 address the key drivers behind unsustainable fishing (identified by FAO, 2002) – e.g.  
112 inappropriate incentives; market distortions; high demand; poverty; a lack of livelihood

113 alternatives or diversity; information gaps; and weak governance, compliance and enforcement.  
114 Of these drivers, EBFM should (by definition) be robust to the need to consider the interactions  
115 of all sectors (fisheries and otherwise) that impact the marine environment. However, the  
116 realisation that this would not successfully address issues of governance of socioeconomic  
117 drivers has recently seen more emphasis on the human dimensions of EBFM (Urquhart *et al.*,  
118 2011; Charles, 2014; Andersen *et al.*, 2015; Bundy *et al.*, 2017).

119  
120 Jurisdictional divisions can also lead to fisheries management tensions, particularly when  
121 ecosystems span multiple jurisdictions. This has led, for example, to UN agreements regarding  
122 straddling stocks (UN, 1995), but has grown to be a larger system-level topic as shifting  
123 environmental conditions and variable stock status have challenged fisheries management  
124 authorities on either side of national borders or who participate in regional fisheries management  
125 organisations (Hátún *et al.*, 2009; Spijkers and Boonstra, 2017). Some have questioned whether  
126 the additional investment in management is warranted if it is only applied to part of the system  
127 (e.g. stock) in discussions of the implementation of EBFM (or even single-species management  
128 of straddling stocks) (Gulland, 1980; Munro *et al.*, 2004).

129  
130 Mathematical models are useful for exploring whether single-species management approaches  
131 can achieve EBFM objectives given that direct observational evidence regarding ecosystem-level  
132 objectives is hard to collect at the scale of entire ecosystems and under controlled conditions.  
133 Ecosystem modelling has matured as a scientific discipline over the last thirty years, with  
134 hundreds of models developed on scales from local (e.g. single bays) to global, and using a  
135 diverse range of modelling platforms and philosophies (from trophically-focused to size- and  
136 agent-based). One modelling platform that can be used to explore the implications of fisheries  
137 management in an ecosystem context is Atlantis (Fulton *et al.*, 2011). Atlantis is a whole-of-  
138 ecosystem model that includes the major oceanographic and ecological processes, food webs and  
139 human users (Fulton *et al.*, 2011). It can be used to explore the ecosystem implications of  
140 alternative management strategies (Fulton *et al.*, 2014), potential future trajectories under climate  
141 and management scenarios (Kaplan *et al.*, 2010; Weijerman *et al.*, 2015) and the potential  
142 outcomes of the implementation of tiered assessment methods and harvest strategies for target  
143 species (Fulton *et al.*, 2016; Dichmont *et al.*, 2017).

144  
145 This paper evaluates the incremental ecosystem value of sound fisheries management – single-  
146 species and integrated multispecies or ecosystem based management – and its robustness to some

147 key challenges, such as differing management approaches on either side of jurisdictional  
148 boundaries. Jurisdictions that lack the capacity to implement sound fisheries management  
149 typically do not collect time series data on ecosystem state. Moreover, information facilitating  
150 ecosystem-level assessments is not necessarily available even when there has been a strong  
151 investment in single-species management (e.g. fisheries-independent surveys do not have a long  
152 history or broad coverage in Australia despite significant institutional and industry effort to  
153 implement robust fisheries management). This analysis takes a model-based approach, using a  
154 model to represent the whole system (interacting ecological components, fisheries and the  
155 management methods and processes). This approach means there can be control of what forms of  
156 management are implemented (and the levels of compliance and responsiveness) and what data  
157 streams are “collected” (i.e. so a full ecosystem perspective can be gained). In this way, this  
158 paper allows for consideration of the ecosystem-level outcomes of: (i) implementing data-rich  
159 versus data-poor assessment for target species; (ii) implementing assessment methods/harvest  
160 strategies on all or only some of the species targeted by fishing; (iii) implementing ecosystem  
161 and multispecies management versus single-species management; and (iv) of managing only one  
162 part of a multi-jurisdictional marine ecosystem.

163

## 164 **Methods**

165 The study region was the Australian Southern and Eastern Scalefish and Shark Fishery (SESSF),  
166 a large marine ecosystem that extends across southern Australian from subtropical to subpolar  
167 waters (Figure 1).

168

### 169 *Terminology*

170 Before describing the models and the simulations run we first clarify some terminology that will  
171 be used through the rest of the paper:

- 172 • A *target species* is a species that is of primary interest to the fishers, it is central to their  
173 decision making regarding where and what to fish. These species include all those  
174 species marked with an X in the column “Main target species” in Table S1.
- 175 • *Treatment species* are those species managed under a harvest strategy in scenarios P-V  
176 (see below). These species include target, by-product and bycatch species.
- 177 • *Non-treatment species* are target species that are not being managed using the harvest  
178 strategy in that particular scenario. If they are also a total allowable catch (TAC)  
179 managed species, they are managed using the 2005 quota levels throughout the run.

- 180 • *Non-target species* are all the other groups in the model, which may or may not interact  
181 with the fishery, but are not targets of the fishery operations.
- 182 • *By-product species* are non-target species with market value that are landed along with  
183 the main target species.
- 184 • *Bycatch species* are non-target species caught by the fishery that are discarded and not  
185 landed.
- 186 • *Iconic species* are species of conservation concern – marine mammals, seabirds and  
187 large sharks.

188

189 There are many species under TAC in the SESSF (listed in the column “EBFM TAC species” in  
190 Table S1) – including target species, by-product species and particularly vulnerable bycatch  
191 species (such as gulper sharks and school sharks); bycatch species are included in TAC  
192 management rules because they may previously have been a target species but are now depleted  
193 (e.g. school sharks) or because they are a species of conservation concern (e.g. gulper sharks)  
194 where discards are tracked. Discards are accounted for in the assessment and TAC setting  
195 process in the SESSF.

196

197 The species are not all handled in the same way in each of the management scenarios. This is  
198 because the scenarios were defined in response to management questions and so the details do  
199 not fit an exhaustive or systematic plan. However, this reflects the complicated nature of  
200 managing a multispecies fishery.

201

#### 202 *Model content*

203 The Atlantis modelling framework was used as the basis of the analysis. Multiple Atlantis  
204 models of increasing sophistication have been developed for the SESSF over the past 20 years.  
205 Good understanding of both the fishery and the models makes it appropriate for this paper. We  
206 first tested the implications of managing only one part of an ecosystem, using Atlantis-AMS,  
207 which was previously used by Fulton *et al.*, (2014) to explore alternative management strategies  
208 for this fishery. Given the additional data requirements associated with the assessment  
209 methods/harvest strategies applied to the individual species in the other part of the study it was  
210 necessary to conduct that analysis using Atlantis-RCC, which is very similar to Atlantis-AMS,  
211 but includes multiple size-at-age morphs for the assessed species; this model was originally  
212 developed to evaluate the efficacy of the use of tiered assessment methods and harvest strategies

213 (Fulton *et al.*, 2016; Dichmont *et al.*, 2017). While it would have been desirable to have all the  
214 simulations directly comparable, by rerunning the simulations conducted using Atlantis-AMS,  
215 the computational cost of running Atlantis-RCC made this impracticable given the desire to also  
216 consider uncertainty.

217  
218 Both Atlantis models use the same 71 model regions (“boxes”) based on the physical and  
219 ecological properties of southeast Australia (Figure 1) – determined primarily by the distribution  
220 of the water bodies and the geomorphology of the area as summarized in bioregionalisations  
221 (IMCRA, 1998; Butler *et al.*, 2001; Lyne and Hayes, 2005; Fulton *et al.*, 2007). Each of these  
222 polygonal boxes has up to five water column layers (dictated by total depth; shallower boxes  
223 have fewer layers) and a single sediment layer.

224  
225 The oceanographic (physical) environment in these Atlantis models includes ocean currents,  
226 temperature, salinity, pH, oxygen and nutrient levels. Exchanges (horizontal and vertical)  
227 between spatial boxes and layers, as well as temperature and salinity in each layer of each box,  
228 were taken from the data-assimilated version of the global “Ocean Forecasting Australia Model”  
229 (OFAM; Oke *et al.*, 2005; the database used is available at <http://www.bom.gov.au/bluelink/> and  
230 SPINUP6 from <http://www.marine.csiro.au/ofam1/>). During the projection period of each  
231 simulation (2005-2050) the OFAM reanalysis was used until 2014, then the patterns of variance  
232 in the environmental conditions were looped (from the start of the time series) to complete the  
233 projection period; trends in the conditions were maintained in-line with those found in long-term  
234 climate projections (as detailed by Fulton and Gorton, 2014).

235  
236 The model structure in these models is described in Table 1, with minor variations between the  
237 two models. Atlantis-RCC includes a few more species than Atlantis-AMS and multiple size-at-  
238 age morphs for the species marked as treatment or main target species in Table S1. These morphs  
239 represent multiple growth variants for the species, each with its own growth rate and hence  
240 multiple size-at-age curves for each species. Both Atlantis-AMS and Atlantis-RCC use the same  
241 dynamic growth model formulation, but a single fixed growth rate parameterisation is used per  
242 cohort per species in Atlantis-AMS, while the parameters for each cohort are drawn from a  
243 distribution in Atlantis-RCC. For all other parameters, one set of biological parameter values (i.e.  
244 values for non-predation mortality rates, consumption and growth rates, habitat preferences,  
245 movement rates etc.) per species group (or morph) is used for the entire model domain. The



246 exception to this is when a group is defined as having multiple stocks (see Table 1), in which  
247 case fecundity, background mortality and diet connection strength varied among stocks.

248

249 Food web pathways in Atlantis are defined based on: the maximum potential availability of each  
250 prey to each potential predator; the level of physical contact (i.e. spatial overlap within a box  
251 given habitat preferences and patchiness); the state of habitat (refugia); and gape limitation (i.e.  
252 size of the mouth versus size of the prey given the feeding mode of the predator). Atlantis-AMS  
253 uses Heaviside step function-like diet size windows, whereas Atlantis-RCC uses smoother curves  
254 (so that realized diets match observed diets when multiple growth morphs are modelled).

255

256 Ideally Atlantis should be run with multiple plausible parameterisations, to allow for  
257 consideration of uncertainty regarding ecological processes or socioeconomic profiles. All  
258 simulations run with Atlantis-AMS (detailed below) were under the alternative parameterisations  
259 available for this model (these parameterisations are distinguished in particular by the strength of  
260 the trophic interactions). Only a single parameterisation was available for the Atlantis-RCC runs  
261 due to the technical difficulty of achieving a stable model state using multiple growth morphs.  
262 All the parameter sets used were determined by calibrating the models to available historical  
263 biological and catch data (Fulton *et al.*, 2007, 2014) using a pattern-oriented modelling approach  
264 (Fulton *et al.*, 2007; Kramer-Schadt *et al.*, 2007), whereby the most uncertain parameters were  
265 adjusted according to the following criteria: (i) the predicted spatial distributions and time series  
266 of biomasses, age structure, realized diet composition, and catches, must approximate the shape,  
267 magnitude and variability of observed time series across the majority of boxes; (ii) observed  
268 catches and discards must be sustained without rendering any model group extinct; and (iii) rate  
269 parameters must not be adjusted beyond bounds reported in the literature without expert advice  
270 from researchers active in the region. In this way, parameters were set to achieve (a) a stable  
271 ecosystem, under constant fishing pressure, with biomass and parameter values within the range  
272 of biomass values reported for these groups in the literature; and (b) produce time series for the  
273 target and surveyed species that matched observed time series and spatial distributions. The  
274 parameter pedigree (i.e. the relative uncertainty and reliability associated with each parameter)  
275 was set based on the data used to provide the initial parameter values (i.e. whether taken from the  
276 local ecosystem, sister species, general ecological theory, etc.) and sensitivity to that parameter  
277 as defined in the analyses of Pantus and Dennison (2005) and Fulton *et al.*, (2007). In practice,  
278 this meant most tuning modifications were made to the diet availabilities, growth and

279 consumption rates, background natural mortalities (especially for the highest trophic levels),  
280 fecundity levels and the steepness of the stock-recruitment curve.

281

282 The models were initialized for conditions in 1980. Available biomass estimates for the  
283 biological groups (e.g. from Morison *et al.* 2012 for assessed species) were used to set the initial  
284 1980 abundances. For all other species, historical fish-down scenarios run by Fulton *et al.* (2007)  
285 were used to set relative depletion levels in 2005 versus 1980 and then 1980 biomass levels  
286 calculated by dividing estimated 2005 biomasses by the associated depletion levels (e.g. if the  
287 relative depletion was 50% then the 1980s biomass was twice the 2005 estimate of biomass).

288

289 Both models used the socio-economic effort allocation model of an earlier Atlantis model for the  
290 region, Atlantis-SE (Fulton *et al.*, 2007), including its price and cost structures. This effort  
291 allocation model is largely driven by two main components — a quota trading module and a  
292 métier-level space-time dynamic effort module (Fulton *et al.*, 2007; van Putten *et al.*, 2013).  
293 However, the model also explicitly models prices (accounting for market distortion and perverse  
294 market-driven incentives), as well as different behavioural profiles across fishers, which allows  
295 them react to management actions, their social (trading and information) networks and perceived  
296 ecosystem state in diverse ways. This dynamically determines which gears are used, which suite  
297 of species is targeted by fishers through time (allowing for shifting multi-species targeting), as  
298 well as where and at what time of year fishing takes place, and how these patterns change  
299 through time. The model also determines whether fishers invest more into the fishery or  
300 alternatively choose to leave altogether. In terms of harvesting the ecosystem, this means the  
301 model does not assume a catch limit must be taken exactly (i.e. undercatch can occur), while also  
302 allowing for non-compliance and imperfect targeting (i.e. accidental overcatch, although this is  
303 constrained, as it is in reality).

304

### 305 *Simulations*

306 Path dependency of depletion or changing status can be important for determining ecosystem  
307 state so each simulation included historical fishing of the system (1980 – 2005) and then a 50-  
308 year projection of the system under the conditions of interest. The historical period involved the  
309 actual historical catch limits for each target species, as well as the actual values for  
310 environmental drivers. The projections (management simulations) were then run from 2005 to  
311 2050 (schematic shown in Figure 2) and the time series for all ecosystem components and  
312 fisheries catch and effort per métier stored by time-step and spatial location.

313

314 Management simulations were conducted to explore the impact of management on the broader  
315 ecosystem; these are described more fully below (and in Tables 2 and 3), but can be grouped into  
316 two sets: (i) tiered (data-rich to data-limited) assessment methods/harvest strategies applied to  
317 individual species, or combinations of species, using Atlantis-RCC; and (ii) differential  
318 management across jurisdictions using Atlantis-AMS. Simulations were conducted for two other  
319 management strategies to provide ‘bounding results’ – (i) unconstrained fishing and (ii)  
320 integrated EBFM (defined in more detail below). These strategies were implemented across the  
321 entire model domain. Unconstrained fishing used the same effort allocation model as the other  
322 simulations, but all forms of fisheries management (i.e. all spatial zoning, gear restrictions, catch  
323 limits) were removed at the start of the projection period and the fishery became open access.  
324 The initial number of vessels per sector was as of 2005 and after that extra (or less) effort in the  
325 form of additional vessels could be introduced into the fishery based on a simple CPUE-based  
326 rule following Link *et al.* (2010):

327

$$328 \quad V_{t,j} = \begin{cases} (1 + \alpha_j) \cdot V_{t-1,j} & \text{if } CPUE \geq \kappa_H \\ (1 - \alpha_j) \cdot V_{t-1,j} & \text{if } CPUE \leq \kappa_L \\ V_{t-1,j} & \text{otherwise} \end{cases}$$

329

330 where  $V_{t,j}$  is the number of vessels in fleet (gear type)  $j$  during year  $t$ ;  $\alpha_j$  is the rate of growth or  
331 contraction for gear type  $j$ ; and the  $\kappa$  are the CPUE threshold levels (set per métier based on  
332 historical fishing patterns in Australia, the USA and Europe; example fits given in Figure S1).

333

334 The integrated EBFM approach matched that of Fulton *et al.* (2014). It uses an intentionally  
335 multi-faceted set of management methods to handle each of the main objectives and system  
336 components, and employs: gear-specific spatial zoning and domain-wide depth and habitat  
337 specific closures; seasonal closures of fishing on spawning aggregations or migrations; and  
338 regional quotas for 24 of the target groups that shape the fishery’s exploitation patterns and  
339 economic drivers (listed in Table S1) and groups of conservation concern (e.g. gulper sharks) on  
340 an annual cycle (using the first harvest strategy listed in Table 2). Catch limits were set by stock  
341 (i.e. were set specific to a region for all species marked with an \* in Table 1), accounting for  
342 discards; were reconciled on landing; and were adjusted so that no vulnerable companion species  
343 was at risk (i.e. catch limits were reduced if a species caught along with the target species could  
344 not sustain that level of fishing pressure that would be required to land the full quota of the target

345 species). In addition, there were trip-level catch limits for vulnerable bycatch species, bycatch  
346 reduction devices and limits on permissible gears; see Fulton *et al.* (2014) for additional technical  
347 details.

348  
349 Twenty replicates were undertaken for each scenario. Computational speed precluded a larger set  
350 of replicates. However, this number was adequate given the deterministic nature of Atlantis (a  
351 brief exploration showed that increased numbers of simulations did not materially alter the  
352 results). The random deviates governing stochasticity (effort allocation and observation error)  
353 were replicate-specific, meaning that each scenario run was compared directly only to matching  
354 runs from other scenarios that used an identical set of random deviates. This ensures maximum  
355 comparability of the results (i.e. the results are analogous to paired tests). Nevertheless, it is still  
356 safest to consider the results in a relative sense. Consequently, the indicators for each scenario  
357 are compared to the results under unconstrained fishing.

358

### 359 *Harvest strategies*

360 The harvest strategies explored are listed in Table 2. These strategies consist of an assessment  
361 method and a decision rule, and included those current in 2014 in the SESSF (Smith *et al.*, 2014)  
362 as well as updated versions of data-poor harvest strategies that have been used in other Australian  
363 federally-managed fisheries (Zhou *et al.*, 2011; Dowling *et al.*, 2008; Dowling *et al.*, 2016).  
364 These harvest strategies are used to determine recommended biological catches (RBCs), which  
365 are in turn used to set the total allowable catches (TACs) using the following SESSF meta-rule:

366

$$367 \quad TAC_t = \begin{cases} 0.5 \cdot TAC_{t-1} & \text{if } RBC_t < 0.5 \cdot TAC_{t-1} \\ TAC_{t-1} & \text{if } 0.9 \cdot TAC_{t-1} \leq RBC_t \leq 1.1 \cdot TAC_{t-1} \\ 1.5 \cdot TAC_{t-1} & \text{if } RBC_t > 1.5 \cdot TAC_{t-1} \\ RBC & \text{otherwise} \end{cases}$$

368

369 These strategies (and resulting TACs) were implemented on an annual cycle (i.e. aggregate  
370 annual data were used in the assessments, as that is typical for most fisheries). The data for the  
371 assessments were generated using a sampling model, which generated catch length- and age-  
372 composition data; catch-per-unit-effort data (by vessel size-class and fishery sector); landings  
373 data (and catch species composition) by vessel size-class and fishery sector; and discard data.  
374 This sampling model allowed for ageing error, measurement error, variation in catchability, and  
375 error when measuring discards, with error levels that were stock-specific (Table S1). Data were  
376 generated for each 12-hour Atlantis time-step and aggregated to trip, month, and year. The same

377 approach was applied to a survey design to generate fishery-independent survey data for the  
378 monitoring-based strategy discussed in the next section (and in Table 3).

379

380 As is the case in actual multispecies fisheries, harvest strategies were not applied to all fished  
381 species, but only to the ‘treatment species’ identified in Table S1; these species represent a range  
382 of life histories and have a range of influences on effort dynamics – including major target  
383 species (e.g. tiger flathead or blue grenadier), by-product species (e.g. blue warehou) and some  
384 bycatch species (e.g. gulper shark). The application of these harvest strategies was conducted in  
385 two ways. The first was to apply the same harvest strategy to all treatment species  
386 simultaneously (this was done for each harvest strategy in Table 2). This was assumed to be a  
387 pragmatic approach to achieve domain-wide multispecies management. A final multispecies  
388 scenario involved applying the mix of harvest strategies actually applied in the SESSF, as this is  
389 an indication of the kind of pragmatic compromises that are made in fisheries management (the  
390 strategy applied per species in this case is listed in Table S1). This scenario is referred to as the  
391 “Mixed” scenario in the results section.

392

393 The second approach to applying harvest strategies was more single-species focused. This  
394 involved applying each of the seven harvest strategies listed in Table 2 to each of the 14  
395 treatment species (as identified in Table S1) individually with the TACs for all other species set  
396 to the 2005 level. This meant there were 98 (7x14) combinations run, with the focus on the  
397 dynamic management of a single target species with all other species TACs held at 2005 levels.  
398 This approach is illustrative of the kind of complexities that might arise around over/underfishing  
399 of some species in a multispecies fishery should the focus of management be constrained to a  
400 very limited set of species.

401

#### 402 *Differential management across jurisdictions*

403 While no national boundary exists within the SESSF, there are multiple state boundaries within  
404 the ecosystem. There are differences in management actions implemented between state and  
405 federal jurisdictions in Australia, but these did not show the desired contrast in terms of types of  
406 management. Consequently, an artificial political jurisdictional boundary was drawn within the  
407 broader model domain and unconstrained fishing was allowed on one side of the border while  
408 fisheries management of specific forms was implemented and enforced on the other side of the  
409 border.

410

411 Three potential border locations (Figure 1) were used to examine the sensitivity of the results to  
412 the location of the border versus the spatial distribution of the ecosystem components (a simple  
413 east-west split as shown by border location 2 could be confounded with biogeographic splits in  
414 the system due to circulation patterns within the model domain). In addition, projections were  
415 undertaken first with the western/southern jurisdiction being the managed area and then another  
416 set of projections were undertaken when the eastern/northern jurisdiction was the managed area.  
417 The final results were averaged across all these simulations.

418

419 Table 3 summarises the management methods that were explored. Unless noted otherwise, those  
420 scenarios using a more limited form of management (e.g. only gear modifications or discard  
421 minimisation) are subsets of the integrated EBFM strategy.

422

#### 423 *Indicators*

424 Fourteen indicators (Table 4) were used to assess the ecosystem-level performance of the  
425 management actions. Individually, the indicators selected reflected different aspects of ecosystem  
426 structure and function or different management and societal objectives for the ecosystem. The  
427 ecological indicators were selected based on proven reliability and clear understanding of  
428 expected responses to fishing pressure from previous indicator studies (e.g. Fulton *et al.*, 2005;  
429 Link 2005; Shin *et al.*, 2010, 2018). The potential social and economic indicators that could be  
430 derived from the model output were limited, but an effort was made to capture aspects of the  
431 system that are of importance to the fishers and the broader economy (as noted in Table 4). The  
432 correlation and redundancy amongst the indicators was checked using Pearson and Spearman  
433 correlations – using the R `cor()` function (R version 3.4.4).

434

435 The mean and simulation intervals of each indicator were calculated over the final 10 years of the  
436 projections for each management strategy. These indicator values were then normalised against  
437 the values for the unconstrained fishing scenario to give the final scores per indicator per  
438 strategy. The mean result per indicator was then used to rank the performance of each  
439 management strategy; a lower value rank represents a higher value for the indicator. These ranks  
440 were used to indicate the effectiveness of the various management styles and geographic extents  
441 for those ecosystem aspects.

442

443 An overall score per strategy was created based on the median score across all the indicator  
444 ranks. These median scores were then themselves ranked to give the final overall rank. These

445 final ranks were calculated across all strategies, regardless of which Atlantis model was used. A  
446 principal components analysis - princomp in R (version 3.4.4) - was also run on the indicator  
447 scores for all strategies across both models to assess if there were natural groupings in the results.  
448

449 Tables 3 and 5 list the model version used for each strategy to facilitate consideration of results  
450 for a specific Atlantis model version. The following comparisons are based on a single model:

- 451 a) the data-rich and data-poor multispecies strategies applied across the entire domain  
452 (scenarios A-I) – all using Atlantis-RCC
- 453 b) the data-rich and data-poor single-species strategies applied across the entire domain  
454 (Scenarios P-V) – all using Atlantis-RCC
- 455 c) all strategies (single-species and multispecies) applied across the entire domain – all  
456 using Atlantis-RCC
- 457 d) the strategies applied only to part of the domain – all using Atlantis-AMS

458

459 All scenarios have been compared to the unconstrained fishing scenario to facilitate comparison  
460 between scenarios run using the same model, but also to allow for consideration of results across  
461 models (i.e. to compare strategies applied across the entire and only part of the domain). The  
462 unconstrained fishing scenario run for Atlantis-AMS and Atlantis-RCC produce essentially the  
463 same results and so only Atlantis-RCC unconstrained fishing simulation outputs were used in the  
464 reported analysis (as noted in Table 3).

465

## 466 **Results**

467

468 The biomass trends in both Atlantis-AMS and Atlantis-RCC for the historical period were  
469 similar to each other and to those from formal stock assessments for the SESSF (Figure S2).

470

471 The correlations (Figure S3) showed that the forage fish, iconic species, habitat, total catch and  
472 employment indicators were not correlated with other indicators. All the rest of the indicators  
473 were significantly correlated, though the majority of these were recognizably linear and the  
474 correlation coefficients were not particularly strong (i.e.  $0.5 \leq |r| \leq 0.75$ ). Biodiversity had the  
475 highest number of significant and strong correlations with other indicators – specifically, target  
476 species biomass, demersal:pelagic biomass, total value, foregone value and value per unit effort.  
477 Value per unit effort had strong correlations with not only biodiversity, but also foregone catch

478 and value when using the Pearson test. Overall, however, there is sufficient differentiation  
479 between the indicators to retain the full set of indicators.

480

481 *Rank order of performance*

482 Overall, the relative ranks of the approaches (from best to poorest performing) are: (i) EBFM  
483 across the entire domain (A); (ii) multispecies management across the entire domain (B-I); (iii)  
484 single-species management across the entire domain (P-V); (iv) EBFM across part of the domain  
485 (J); (v) multispecies management across part of the domain (K-O); (vi) single-species  
486 management only in some jurisdictions (W-Z); and (vii) unconstrained fishing pressure (AA).

487

488 Integrated EBFM applied across the full domain (strategy A in Table 5) ranks first (best  
489 performer) across the majority of indicators – target species, iconic species, habitats, diversity  
490 and demersal:pelagic biomass, total value, value per unit effort and minimisation of foregone  
491 catch and value. This form of management has a much lower rank (10-16) for the biomass of  
492 forage fish, total catch and the size in the catch. At the other extreme, unconstrained fishing  
493 throughout the domain (strategy AA in Table 5) was the poorest performer – with a rank of 27  
494 (worst possible) across all indicators except habitat (rank 25), forage fish biomass (where it had  
495 rank 1), total catch (rank 6) and employment (rank 7).

496

497 The ranks of the other management strategies are more mixed (Table 5). In general, the  
498 multispecies application of the harvest strategies across the entire domain (strategies B-I)  
499 perform well, typically outperforming both the application of harvest strategies to only a single  
500 target species (P-V) or to management methods only applied to part of the domain (J-O and W-  
501 Z). The major exceptions to this pattern are: (i) the habitat state is better (>20% greater area and  
502 rugosity) under specific management strategies (e.g. extensive spatial closures) even if only  
503 applied in some jurisdictions (N); and (ii) iconic species fare better (with population sizes more  
504 than 2-4x higher) under multispecies and EBFM management even if only applied in part of a  
505 system (A, J-O). In addition, when implementing the more qualitative strategies (G and H) across  
506 the entire domain for all species, personal wellbeing can be lower (more time at sea) and the  
507 levels of foregone catch and foregone value can be higher than when using more rigorous  
508 quantitative single species management for at least some species (P-R).

509

510 Single-species management (strategies P-V) did not consistently outperform multispecies or  
511 EBFM approaches (strategies A-O), though it occasionally scored well for individual indicators -



512 e.g. age structured assessments focusing on key target species that dictate fleet behaviour, such as  
513 tiger flathead in the SESSF, size in the catch, Pelagic:Demersal biomass ratio and personal  
514 wellbeing (with less time spent at sea). The performance of the management strategies based on  
515 data poor assessments (strategies e.g. F-H, T-V) is inferior to the data rich quantitative  
516 assessment methods (strategies B-E, P-S). The total catch indicator is less straightforward to  
517 interpret than the other indicators because high catch (and thus high rank) could result from  
518 either higher catches due to healthier stocks being managed sustainably or higher catches due to  
519 less sustainable fishing. Similarly, total value could be high due to a high volume of low-  
520 moderate value species or because of a smaller volume of high value product.

521

522 The rankings ignore the among-simulation variation in the values for the indicators.  
523 Consideration of this variation reveals considerable overlap in indicator values among many of  
524 the management strategies. Nevertheless, Figures 3-10 indicate the improved status of the  
525 indicators in a managed system versus a system exploited by unconstrained fishing, as outlined  
526 in the sections below. Only three indicators are not consistently higher in a managed system- the  
527 biomass of forage species (due to the increased abundance of their predators in managed  
528 systems), the total catch landed and employment.

#### 529 *Performance of alternative strategies applied across the entire domain*

530 Looking first to the single -species strategies applied across the entire domain (P-V in Table 3),  
531 while the results for target species in Figure 3(a) do not reach the high levels of EBFM (the dark  
532 grey bar marked A) for any of the harvest strategies tested, they do typically exceed those of the  
533 unconstrained fishing (i.e. are  $>1$ ) for the more quantitative (data rich) harvest strategies (P-S).  
534 The more qualitative (data poor) strategies T-V do not outperform unconstrained fishing in terms  
535 of the biomass of target species. It is clear from this that there is a direct benefit – to the  
536 treatment species and the other species caught and landed with them – of using quantitative  
537 harvest strategies. Implementing management strategies based on trigger points or catch  
538 composition (U and V) does not substantially increase values of indicators for the treatment  
539 species relative to the same indicators under unconstrained fishing (Figure 3a). However, all  
540 strategies can have positive benefits for by-product species (e.g. ‘dories and oreos’ or ‘shallow  
541 water piscivores’).

542

543 Relative performance among these single-species strategies is much less clear for the other  
544 ecological and catch indicators (Figure 3b-h). For example, there is little difference in the status

545 of iconic species between the harvest strategies (P-V), with all of them leading to improved  
546 performance in comparison to unconstrained fishing (Figure 3c). The lack of a clear pattern for  
547 the indicators other than the target species biomasses is due to the variability associated with  
548 dynamics that were conditional on the identity of the treatment species, the strategies used and  
549 the fleet's response to the resulting management restrictions and quota availability. For instance,  
550 while forage fish biomasses are always lower than under unconstrained fishing (Figure 3b), even  
551 then nonlinear responses complicate the picture; e.g. the community composition when catch  
552 curves are used as the basis for management advice (Q) leads to forage fish biomass levels lower  
553 than those under EBFM (Figure 3b).

554

555 There was a clear benefit (in most cases) from using more quantitative strategies (P-S) in terms  
556 of resulting system dynamics, as expressed by indicators for (i) habitat, (ii) diversity and (iii) the  
557 average size of the animals in the catch when only one treatment species is managed using a  
558 harvest strategy (Figure 3d, f, g). There may also be some benefit for iconic species (e.g.  
559 mammals, seabirds and large sharks), although this improvement is marginal given the variation  
560 within strategies (the trend is clearer in Figure S4 where the results are plotted without the EBFM  
561 simulation results, so the management strategy results are not as compressed). This is also  
562 apparent for treatment species, though when pooling across species the variable nature of the  
563 stock status of the treatment species and how they fit into system dynamics more broadly means  
564 the simulation intervals in Figure 3a are quite broad. Nonetheless, for target species overall (and  
565 the treatment species in particular) the relative biomass is much higher with the most quantitative  
566 management strategies, while biomasses are lower (overlapping those under the unconstrained  
567 scenarios) when the more qualitative management strategies are used. The non-treatment species  
568 vary less among strategies due to the use of time-invariant TACs for those species (so any  
569 variation among management strategies is due to indirect ecosystem effects flowing from the  
570 treatment species).

571 The economic and social performance of the different strategies is less clear due to a high level  
572 of variability among simulations when implementing the more quantitative strategies (Figure 4).  
573 Total value landed was typically higher under the more qualitative strategies T-V (Figure 4a),  
574 due to the volume of catch while the improved quality of what product was being landed in the  
575 more quantitative strategies (P-S) is clear from the value per unit effort (VPUE) indicator (Figure  
576 4d). The economic losses (opportunity costs) are lower for the quantitative strategies meaning  
577 their foregone value performance is stronger than for strategies T-V (Figure 4c). While there is  
578 not much to distinguish the strategies in terms of fisher wellbeing (except for strategy V, which

579 leads to high levels of expended effort), there is a clear difference in terms of employment, with  
580 strategies U and V having effort levels quite similar to unconstrained fishing.

581

582 The benefits of using quantitative approaches were larger when the TACs for all target species  
583 were updated annually (Figure 5 vs Figure 3, and Figure 6 vs Figure 4) – i.e. when multispecies  
584 and EBFM management approaches were used (strategies B-I in Table 3). However, there were  
585 exceptions such as for the iconic species indicator, which differs little between the two cases (see  
586 strategies of the same colour in Figures 3c, 5c; Figures S4c, S5c). The benefits of implementing a  
587 management strategy are greatest for the target species when integrated age-structured  
588 assessments and management strategies (strategy B) are used (preferably for as many species as  
589 possible), followed by the other quantitative approaches (strategies C, D and E), then the more  
590 qualitative approaches (strategies F, G and H in Figure 5a; also compare strategies with the same  
591 colour in Figure 3a, Figure 5a). This performance improvement occurs not just for the fished  
592 species, which indicates that the management footprint extends beyond the target species and  
593 their direct predators or prey. This is also reflected in the total value (Figure 4a vs Figure 6a),  
594 which shows less difference between the strategies when management of all species is updated  
595 annually, as the improvement in the stock status compensates for any catch constraints due to  
596 management, also reducing the degree of variability between scenarios. Opportunity costs are  
597 smaller for the quantitative scenarios B-E, as catch foregone due to poor stock status is lower  
598 (meaning the performance of these strategies is much better for the foregone catch and value  
599 indicators). The value per unit effort is also much higher for scenarios B-E. The employment  
600 outcomes (Figure 6e) are much more mixed and variable, however, and depend on how the costs  
601 of access and management play out against profits.

602

603 The Mixed strategy (I in Table 5) involves applying the actual harvest strategies for each species,  
604 and this is reflected by its results, which are amongst those for the more quantitative strategies  
605 (of which it is made up), although at the lower end of that group of strategies (Figure 5). The  
606 aggregate performance of strategy I across all indicators together ranks it at around the same  
607 level as when catch curves or CPUE-based strategies are applied to all the treatment species  
608 simultaneously (Table 5). The performance of individual indicators for the Mixed strategy is  
609 variable (Figures 5 and 6), and indicator responses under strategy I do not match those of any one  
610 of the individual strategies that contribute to this aggregate strategy. Age-structured strategies are  
611 used for many species in the Mixed strategy, which explains the strong performance of this  
612 strategy for treatment species (Figure 5a) – and for the demersal:pelagic biomass ratio, size in

613 catch (Figure 5e,g) and foregone catch and value indices (Figure 6b,c). The Mixed strategy also  
614 performs well for habitats and iconic species, but leads to a different system structure compared  
615 to when one strategy is applied to all treatment species. This is why the forage indicator (Figure  
616 5b) is much higher than for the other quantitative strategies and the diversity (Figure 5e) and  
617 value per unit effort (Figure 6d) are lower.

618

619 In general, the improved ecological status of the quantitative strategies comes at the cost of lower  
620 landed catches (Figure 3h, 5h). However, total values (Figure 4a, 6a) are not as strongly  
621 differentiated (with values varying by <10-15% across the various options). This is because some  
622 of the highest value species benefit the most from the quantitative harvest strategies. The benefit  
623 of the investing in more holistic approaches to management is clear from the reduction in  
624 opportunity costs (improved foregone value score) under EBFM and when all target species are  
625 managed using quantitative strategies. These forms of management lead to a sufficient increase  
626 in production and stock status for improved, if constrained, catches over the longer term.

627

628 Some of the more qualitative management strategies lead to catches similar to, or higher than,  
629 those from unconstrained fishing while still achieving an ecological status that outperforms the  
630 unconstrained case. This is in part an artefact of the projection period because there is a declining  
631 trend in biomass for the more qualitative management strategies (reflected in their lower  
632 ecological performance in comparison to the more quantitative strategies), indicating that the  
633 simple management rules are insufficient at a system scale, but that declines are not as rapid as in  
634 the unconstrained state (e.g. Figure S6). A small number of much longer simulations indicated  
635 that, while these more qualitative tiers avoid the worst of the reductions in biomass of  
636 unconstrained fishing, they are insufficient to avoid the system entering an undesirable state  
637 where at least some of the main target species (e.g. pink ling, blue-eye trevalla) have dropped  
638 below the limit reference point of 20% of their unfished biomasses or failed to recover from past  
639 over exploitation (Figure S7).

640

#### 641 *Impact of managing only part of the system*

642 Ecological status is typically better (higher biomass of target and iconic species, broader habitat  
643 extents and forage fish levels closer to those under EBFM) at the entire system level when some  
644 form of management is implemented than when catch is unconstrained in all regions; this is true  
645 even when management only occurs in a part of the system (Table 5 options W-Z; Figure 7).  
646 However, improvement is low (<50% increase in biomass beyond levels seen under system-wide

647 unconstrained fishing) for target species. Improvements were also low for some other indicators  
648 under certain strategies. For example, there is very little improvement in the state of the habitat,  
649 or the abundance of iconic species when management relies solely on discard controls in one  
650 jurisdiction (strategy X; Figure 7c, d). Of the strategies only applied to one jurisdiction, the  
651 discards strategy (strategy X) also had amongst the highest abundances of forage fish, due to  
652 predation release (Figure 7b).

653  
654 Of those strategies applied to only part of the entire domain, integrated EBFM within a single  
655 jurisdiction (strategy J) led the highest levels of target biomass, as well as relatively high mean  
656 levels of iconic species, diversity, average size of capture (Figures 7a, 7c, 7f, 7g), value per unit  
657 effort and wellbeing (Figure 8d, 8f). It can also minimise levels of foregone catch, improving  
658 long-term yield performance (Figure 8b). Spatial management (with extensive closures of 30% of  
659 the fishable area in one jurisdiction; strategy N) led to significant improvements in target  
660 biomass there, but that may be an artefact of the focus of this index in this ecosystem on  
661 demersal, less mobile species. Using ITQs as the only means of fisheries management in the  
662 managed portion of the system (strategy Z) does not necessarily lead to higher target species  
663 biomass at the system level, but ITQs are associated with lower variance in the outcomes than  
664 other management strategies that focus on fisheries targeting or technology – i.e. the simulation  
665 intervals for ITQs (strategy Z) in Figure 7a are much tighter than for the other management  
666 strategies. The use of ITQs also leads to some improvement in value per unit effort (Figure 8d).

667  
668 With management limited to only part of the system, the abundance of the iconic species  
669 (mammals, seabirds and large sharks) was sensitive to the form of management used (Figure 7c);  
670 benefiting most from specific bans on interactions with them (strategy M), use of gear that  
671 minimised interactions with them (strategy W), management based on simple ecological  
672 indicators that included iconic species status directly into the decision making (strategy L) and  
673 integrated EBFM (strategy J). Habitats also showed clear benefits of management strategies that  
674 either simply avoided impacts on ecologically valuable habitats (via gear modifications, strategy  
675 W) or by recognising them in management processes (strategies L and N).

676  
677 Management focused on multispecies yield (strategy K) not only leads to a higher catch overall  
678 (Figure 7h), especially in the managed part of the system (Figure 9h), but also to higher total  
679 value (Figure 8a) and the lowest levels of opportunity costs (and thus the strongest foregone  
680 value score; Figure 8c). The species mix is much broader when focusing on multispecies yield,

681 leading to a lower overall average size in the catch (Figure 7g), with sizes in both regions of  
682 about the same level (Figure 9g), without resulting in a strong reduction in the typical medium-  
683 to large-sized target fish species in the managed region (Figure 9a). This strategy also leads to  
684 some of the highest wellbeing and value per unit effort scores of the strategies applied to only  
685 part of the domain (Figure 8).

686

687 When comparing the managed and unmanaged regions there is a clear improvement in terms of  
688 ecosystem structure (as captured by the ratio of demersal:pelagic biomass) and social and  
689 economic performance in the managed region (Figure 9e). While the extent of this benefit can be  
690 quite variable, integrated EBFM (strategy J) clearly outperformed other management methods  
691 (Figure 9e). Interestingly, it was the multispecies-focused management (strategy K) that had a  
692 markedly improved biodiversity in the managed versus unmanaged regions (Figure 9f). There  
693 was little difference between the outcomes under the other management strategies; and while  
694 there was a biodiversity benefit within the managed area (vs the unmanaged area) this was  
695 diluted at the whole of system level (thus the small effect size in Figure 7f). In contrast, there is  
696 little difference between forage fish levels in managed and unmanaged jurisdictions within the  
697 one ecosystem (Figure 9b), despite a clear ecosystem level signature of management in the  
698 forage fish indicator (Figure 7b). This is because the relatively high mobility of the forage fish  
699 groups, which move across large parts of the modelled domain. There were clear social and  
700 economic benefits to having some form of management in place – with all the social and  
701 economic indicators being higher in the managed area, except for employment levels, (Figure  
702 10).

703

#### 704 *Multivariate Patterns*

705 The principal components analysis clearly identifies the strategies applied across the entire  
706 domain from those applied in only part of the domain (Figure S8). Moreover, the multispecies  
707 strategies are located apart from the single-species strategies; and the quantitative strategies are  
708 separate from the more qualitative approaches. The mixed strategy (I) actually in use in the  
709 fishery (2014) clusters quite closely with the quantitative strategies. In contrast, there is no  
710 simple ordering to the strategies applied to only part of the domain (in this bi-plot the bulk of the  
711 single-species and multispecies strategies are co-located). The EBFM and unconstrained fishing  
712 scenarios are also separated from the rest of the strategies; between them bounding the space  
713 occupied by the other strategies. The multispecies-focused harvest strategy is particularly  
714 different; it does not locate with the other strategies applied only to part of the system because it

715 has much higher total catches for less of an ecosystem footprint. However, its overall position is  
716 also quite distinct from the EBFM strategies.

717

718 In terms of what is structuring the principal components, the results lend weight to the correlation  
719 analysis, suggesting that indicators of iconic species, forage fish, employment, catch size, total  
720 value and total catch (and perhaps also the demersal:pelagic biomass ratio) may have been  
721 sufficient to characterise the relative performance of the different strategies.

722

## 723 **Discussion**

724 EBFM has been an internationally recommended approach to fisheries management for 15 years  
725 (FAO, 2003) and is being adopted in fisheries legislation by an increasing number of nations.  
726 Approaches such as the Ecological Risk Assessment of the Effects of Commercial Fishing  
727 (Hobday *et al.*, 2011), Integrated Ecosystem Assessments (Levin *et al.*, 2013; DePiper *et al.*,  
728 2017) and the delivery of ecosystem status reports to fisheries management councils (as is done  
729 in the North Pacific; e.g. Zador and Yasumiishi, 2017; Slater *et al.*, 2017) all represent useful  
730 steps towards delivering EBFM. However, despite considerable advances, fisheries continue to  
731 face considerable challenges around operationalising EBFM and achieving its goals.

732

733 The failure of single-species management to account for feedbacks and trade-offs within fished  
734 systems has been used repeatedly as an argument for EBFM (Pikitch *et al.*, 2004; Leslie and  
735 McLeod, 2007; Marasco *et al.*, 2007; Möllmann *et al.*, 2014; Fogarty, 2014). However, those  
736 familiar with the inertia and other realities of the decision-making processes associated with  
737 fisheries have questioned whether an ecosystem-based approach is any more politically robust  
738 than single-species management (Jennings, 2006; Rice, 2011). For the management authorities  
739 struggling under fisheries legislation calling for EBFM and a reduction in the number of  
740 overfished stocks (e.g. in USA, Europe and Australia), the first reaction has been to simply  
741 expand the number of stocks assessed to encompass all the major target species (e.g. Australia  
742 regularly assesses 94 stocks (Patterson *et al.*, 2017), Canada assesses 159 (ECCC, 2017); the  
743 USA periodically assesses up to 316 stocks (NOAA, 2017) and the European Union at least 50  
744 (based on the number of reports listed per year in the ICES stock assessment repository;  
745 <http://standardgraphs.ices.dk/stockList.aspx>) and to argue that this is a first step to EBFM.  
746 Realistically, EBFM cannot follow this path *ad infinitum*; the simple mental exercise of  
747 extrapolating single assessment decision processes (and expenses) to the hundreds of species that  
748 a mixed fishery, such as the trawl fishery of south eastern Australia, interacts with shows how

749 expensive that approach would be in the extreme. Moreover, such an “ecosystem approach”  
750 would be open to many of the same flaws as single-species management, but at greater expense.  
751 However, as expanding the number of assessments has been the pattern in the developed world it  
752 would be beneficial to know what advantages it does convey. So the questions remain, societal  
753 and political complexities aside, i) what are the benefits of using more quantitative methods over  
754 data-poor methods that could be implemented more rapidly over broader sets of species at lower  
755 cost? ii) would moving to the formal assessment (and direct management) of more species lead to  
756 better system level outcomes, as a useful step toward EBFM? and iii) in cases where a country  
757 does not have sole control of an entire ecosystem, is the institutional and scientific effort  
758 associated with fisheries management worth it if the neighbouring jurisdiction is not doing  
759 likewise? While these seem to be fairly rudimentary, even obvious, questions to ask, there are  
760 few published examples addressing them.

761  
762 The results presented here provide some model-based input into this discussion. The ranks in  
763 Table 5 indicate that, while expanding the number of annually assessed species and thereby  
764 adopting a more multispecies management form is not the same as fully fledged EBFM, it is a  
765 positive step in that direction. Well-enforced quantitative single-species management focused on  
766 a small number of species, implemented over the entire ecosystem domain, has substantial  
767 positive outcomes in terms of target species, habitats, iconic species, ecosystem structure,  
768 diversity, economic value and fisher wellbeing. This form of management can even out-perform  
769 less quantitative multispecies-oriented approaches applied across the same domain (e.g.  
770 strategies P-S outperform strategies F-H for several indicators, Table 5). Nevertheless, there are  
771 major benefits at the ecosystem level of using integrated rather than single-species oriented  
772 management. This confirms arguments in favour of EBFM (e.g. Pikitch *et al.*, 2004; Hilborn,  
773 2011; Fogarty, 2014; Möllmann *et al.*, 2014). The result also aligns with earlier work by Fulton  
774 and Gorton (2014), who found that taking an integrated approach to the management of fisheries  
775 and aquaculture in southeastern Australia was necessary if the industry is to be as robust as  
776 possible to the worst effects of global change – both climate-driven shifts, but also expanding  
777 pressure from other uses of ocean and coastal zones. It is also evident that improvements in  
778 ecosystem outcomes may be made without sacrificing catches. It is already widely discussed in  
779 the literature that improved stock status leads to higher catches (Costello *et al.*, 2016; Hilborn  
780 and Costello, 2018). The same principle applies at the ecosystem level.

781



782 It is possible to go further still and move to fisheries practices more oriented to deliver on  
783 sustainable multispecies yields (Garcia *et al.*, 2012; Jacobsen *et al.*, 2014). While this is  
784 contentious (Burgess *et al.*, 2016; Froese *et al.*, 2016; Law *et al.*, 2016; Pauly *et al.*, 2016), many  
785 of the fisheries in developing nations face the compound problem of: struggling with increasing  
786 populations and food insecurity (Blanchard *et al.*, 2017); relying on mixed fisheries that land  
787 hundreds of species spanning the highest through to the lowest trophic levels; and being data-  
788 poor with high levels of illegal or unreported fishing. The performance of the multispecies yield-  
789 oriented approach (strategy K in Figures 5 and 6) indicates that total catches can be much higher  
790 under this strategy without a notable decline in performance (compared to the other management  
791 strategies) for most of the other indicators. The mean values for the ecological indicators may  
792 have been lower (leading to poor rank in absolute terms), but the range of possible values  
793 overlapped those of the other multispecies strategies. Simultaneously many of the social and  
794 economic scores were much improved on the other strategies trialled. While the final  
795 multivariate result was located apart from EBFM (Figure S8), the ability to deliver to society  
796 without causing the level of degradation seen under unconstrained fishing indicates that it  
797 deserves further attention in those nations struggling to deal with complex fisheries and food  
798 security issues. Farcas and Rossberg (2016) also found that strategies focused on multispecies  
799 harvest sustainably yielded more than single-species-oriented controls, due to improved  
800 ecosystem state.

801

802 Discussion of the objectives across all interested parties and relevant legislative directives will be  
803 a key step in implementing EBFM. As we have not undertaken such a discussion for this study  
804 we have chosen not to weight the individual indicators here, instead reporting on them with equal  
805 weight. Such an approach may not be appropriate in individual systems. For instance, some  
806 groups may up-weight environmental status, while others may prefer social and economic  
807 outcomes; still others may look for consistency in performance across indicators. In the latter  
808 instance, care will be needed to distinguish between strategies that do moderately well across all  
809 indicator categories (e.g. managing based on ecological indicators or quantitative single-species  
810 strategies versus those that are simply universally poor, such as unconstrained management of  
811 fairly qualitative approaches). Importantly, for those who chose to embrace integrated  
812 management this will mean acknowledging that it may involve some strong trade-offs – for  
813 instance, between system structure and function and employment (Table 5).

814

815 There are lessons to be learnt around the kinds of assessment tools employed even without such  
816 radical changes in fisheries and management approaches. Fulton *et al.* (2016) and Dichmont *et*  
817 *al.* (2017) have considered the implications of data-rich versus data-poor management strategies  
818 (and assessment methods) in terms of the risk to the resource and the catch-cost-risk trade-off.  
819 The results presented here consider the ecosystem aspects of that discussion. Fortunately, moving  
820 to the ecosystem perspective has not overly complicated the general conclusions. As discussed in  
821 Fulton *et al.* (2016) and Dichmont *et al.* (2017) – and shown here in Figures 3 and 5 – individual  
822 stock status is lower (and thus risk is higher) when data-poor methods are used. This is not  
823 simply because fewer data are available, but also because of biases in the assessments and slow  
824 response times to unexpected declines in resource status (Dichmont *et al.*, 2017). Importantly, the  
825 same pattern extends beyond the species directly assessed to other species caught in the fisheries  
826 (i.e. “non-treatment” target species) and to iconic species, habitats, system structure and  
827 diversity. Use of data-poor methods also has implications for economic and social outcomes –  
828 the absolute catch and value landed may have the potential to be high (with fewer constraints in  
829 place), but this comes at the cost of lower value per unit effort, higher opportunity costs and  
830 poorer outcomes for individual wellbeing. In contrast, effective data-rich single species  
831 management can deliver towards ecosystem outcomes; although, the magnitude of delivery is far  
832 greater when more species are actively managed (quantitatively assessed with relative short  
833 assessment intervals). The biomass of fished species was 45-120% higher when all major target  
834 species were managed using harvest strategies. Notably, such multispecies management also saw  
835 improved annual returns (with value per unit effort increasing by > 40%), lower opportunity  
836 costs, 20-30% higher aggregate landings (i.e. lower levels of foregone catch) and even higher  
837 employment levels, as the improved stock status saw more vessels remain in the fishery long  
838 term.

839  
840 It is critical to understand the strengths and weaknesses of any method used, whether data-rich or  
841 data-poor. As discussed in Dichmont *et al.* (2017), the performance of catch curves in this  
842 modelled system was mixed and they were not always as precautionary as CPUE-based methods.  
843 This translated into performance that was sensitive to the life history of the managed species and  
844 a greater sensitivity to the history of depletion of a stock. In turn, stock status influenced  
845 performance in terms of the broader fish community and in combination with technological  
846 interactions and fleet responses to quota allocations could affect other indicators. Ultimately  
847 however, the differences at the system level amongst the more quantitative methods were less  
848 than the declines in performance as increasingly qualitative methods were employed. This does

849 not completely invalidate the use of such data-poor methods, but would argue for their use to be  
850 constrained to systems that are only lightly fished (and so with little residual risk) – noting that  
851 many of these data-poor methods were never intended for use in fisheries receiving as much  
852 directed pressure as simulated here (Dowling *et al.*, 2008, 2013).

853  
854 Results were sometimes complex across the indicators, where there was no simple pattern, but  
855 rather results could be non-linear and conditional on the identity of the treatment species and how  
856 fishers responded to the management strategy in place. This complexity further reinforces (a) that  
857 a suite of indicators is required to track overall structure and function of the socioecological  
858 system (Fulton *et al.*, 2005; Rice and Rochet, 2005); and (b) that the nature of EBFM will differ  
859 among locations and will likely also need to evolve through time as conditions (and even  
860 expectations) change (Shannon *et al.*, 2014; Trochta *et al.*, 2018).

861  
862 One of the important steps in transitioning to EBFM is to define ecosystem-relevant reference  
863 points and control rules for non-target ecosystem components. The form of these rules has been  
864 the subject of much discussion, but one of the clearest statements on the topic was made by Link  
865 (2005), who identified “warning” and “limit” reference points for a number of ecological  
866 indicators including the biomass of specific functional groups (gelatinous, forage, target, habitat  
867 and iconic species), the slope of the biomass size spectrum, diversity indices and total fisheries  
868 removals (amongst others). Link’s rules were defined based on empirical observations from the  
869 Georges Bank–Gulf of Maine ecosystem and were applied unmodified in the “simple ecological  
870 indicators based” strategy applied in this study. Despite only being applied in part of the domain  
871 (and not being modified to best suit the ecosystem of interest) these rules performed remarkably  
872 well. They delivered some of the best scores across the board for iconic species and habitat  
873 status. In terms of strategies only applied to a single jurisdiction, the ecological indicator-based  
874 strategy (L) was one of the highest-ranked strategies and was second only to full integrated  
875 management (EBFM) in terms of the target species stock status (clearly outperforming the single  
876 species management strategies applied over the same domain). The indicator-based strategy did  
877 not perform as well for some of the size and diversity indices, but other work has shown that  
878 indicator performance is system dependent and so rules really need to be tailored to the system in  
879 question (Shannon *et al.*, 2014; Shin *et al.*, 2018). Consequently, it is very likely that overall  
880 performance of this approach would be even better once tailored to the SESSF, likely mitigating  
881 the strong catch constraints imposed under this strategy (which had quite strong impacts on its  
882 economic performance). Nevertheless, the ecological performance of this strategy in the

883 simulations provides strong support for further exploration of this approach, as it has the  
884 potential to progress fisheries science and management by implementing ecosystem relevant  
885 control rules for a suite of relatively straightforward ecological indicators.

886

887 Fisheries management, EBFM or single-species focused, that is constrained to only part of an  
888 ecosystem is not as effective as when it is implemented over the entire ecosystem, but is still  
889 much better than if fishing is unconstrained (both in terms of the overall state of the ecosystem  
890 and the status of groups within the managed portion of the ecosystem). Naturally, the more of an  
891 ecosystem that can be managed the better the outcomes. For example, Figure 11 shows that when  
892 managing only part of an ecosystem the best performance for the demersal:pelagic biomass (a  
893 proxy for ecosystem structure) is seen when management is applied to 50% or more of the  
894 ecosystem's area. Moreover, it is due to the loss in performance of managing less than 50% of a  
895 system that saw single-species approaches applied across an entire ecosystem outrank more  
896 ecosystem-oriented approaches limited to just part of the system for many indicators (Table 5).

897

898 Nevertheless, management that conserves stocks and improves habitats and other ecosystem  
899 components on one side of the boundary subsidises the neighbouring jurisdiction. For example,  
900 highly mobile species – such as large pelagics – will move between jurisdictions, but this is  
901 insufficient to undermine management altogether. While movement between jurisdictions also  
902 occurs for the iconic species (mammals, seabirds and large sharks) and the unmanaged  
903 jurisdiction does benefit from the efforts of the other jurisdiction, the status of iconic species is  
904 sensitive to the forms of management used, with quite strong differences in indicator values and  
905 variability across the various management strategies. In some instances, the pressures in the  
906 unmanaged jurisdiction cannot be compensated for by management applied in the other  
907 jurisdiction, and the overall status of the iconic species declines towards the case under  
908 unconstrained fishing (e.g. when the managed jurisdiction relies solely on spatial management,  
909 discard controls or catch quotas). The variability in particular was because of the confounding  
910 effects of mobility and feeding behaviours. Increased prey fields were of direct benefit, but this  
911 was diluted by the ability of (some) iconic species to move or switch prey if there were  
912 insufficient local resources.

913

914 For managers concerned with the status of iconic species and habitats who do not have control  
915 over entire ecosystems, Figures 7 and 8 indicate that there are clear benefits of either simply  
916 avoiding impacts on those species and habitats (via gear modifications or spatial zoning) or by

917 recognising them in management processes (e.g. via including information on their status in the  
918 decision-making process via the inclusion of appropriate ecological indicators). Given that 59%  
919 of all the large marine ecosystems and all the high seas FAO areas are under shared management,  
920 and there are already concerns over transboundary species (e.g. Thornton *et al.*, 2017), these  
921 kinds of understandings will be important for managers located on one side or another of a  
922 jurisdictional divide. This will be particularly important given that it is likely that there will be  
923 jurisdictional differences in terms of food security (Blanchard *et al.*, 2017), trade policy (Watson  
924 *et al.*, 2017), research capacity (as captured by UNESCO statistics on the Researchers in R&D  
925 per million people; <https://data.worldbank.org/indicator/SP.POP.SCIE.RD.P6?view=map>),  
926 societal valuation of conservation (Schultz *et al.*, 2005; Balmford *et al.*, 2009; Snyman, 2012; do  
927 Paço *et al.*, 2013), etc. Such differences may well even lead to tension or open conflict  
928 (McClanahan *et al.*, 2015). Consequently, understanding what is possible given the constraints in  
929 place will be important. Nonetheless, rather than abandon action, the results presented here  
930 suggest that some forms of management are effective even when only applied to part of a system.

931

932 It is important to recognise that this is a modelling study. We have endeavoured to (i) include the  
933 kinds of processes and data imperfections that real world assessment, management strategies and  
934 fisheries management agencies face (including inappropriate incentives, market distortions,  
935 information gaps and enforcement issues that can lead to divergence between the intent and  
936 outcome of specific management actions); and (ii) address some aspects of system uncertainty by  
937 including multiple parameterisations, where possible. Ultimately, however, this is but one  
938 modelled system and one where the social and economic aspects of the model were conditioned  
939 on a system where food security, poverty and a lack of livelihood alternatives are not crippling  
940 concerns, and thus not explicitly considered in the model. Moreover, while the treatment species  
941 for the assessments span the majority of those assessed in the main fishery in the region (the  
942 SESSF) they are not exhaustive, as they do not include herbivores, short-lived or sedentary  
943 invertebrates, or forage fish. The individual species level results are consistent with results from  
944 single-species MSE testing of the data-rich management strategies (e.g., Wayte and Klaer, 2010;  
945 Fay *et al.*, 2011; Little *et al.*, 2011; Klaer *et al.*, 2012). Nonetheless, confidence in these results  
946 would be much greater if repeated using other modelling frameworks, more socioecological  
947 systems of different types (so not just different ecosystem structure, but systems with alternative  
948 cultural expectations, demographics, livelihood make up etc), or if complemented with  
949 observational datasets.

950

951 **Conclusions**

952 It has been a decade since Murawski (2007) discussed the ten myths of an ecosystem approach to  
953 management. The efforts since then have confirmed that the means of operationalising EBFM  
954 have remained vague as has the exact nature of the science needed in support of it. However, the  
955 approach continues to evolve regardless, as Murawski (2007) said it would. Part of that evolution  
956 is concluding the discussion that there is actual benefit in management that is well enforced and  
957 actively conserves stocks and maintains viable ecosystem structure and function. The results  
958 presented here indicate that, while management may appear costly, it has real benefits far beyond  
959 the immediate target species, and that where possible the effort should be put into science and  
960 management, even if all jurisdictions are not cooperating. Shifting management to larger  
961 geographic or ecological proportions of the ecosystem and supporting application of data-rich  
962 harvest strategies clearly improved outcomes in terms of improved system state.

963

964 **Authors' Contributions**

965 EAF performed the simulation experiments with the technical support of RG. The overall  
966 concept and plans for the work were co-developed by all authors. All authors also contributed to  
967 the writing and revision of the paper.

968

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975

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## 1362 **Tables**

1363

1364 Table 1: Species groups included in the models. Species in bold have multiple size-at-age growth  
1365 morphs in Atlantis-RCC (all groups only have one growth morph in Atlantis-AMS). The species  
1366 marked with an asterisk have multiple stocks. Seabirds and baleen whales migrate outside the  
1367 model domain and return annually.

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Model Component	Group Composition
<i>Pelagic invertebrates</i>	
Large phytoplankton	Diatoms
Small phytoplankton	Picophytoplankton
Small zooplankton	Heterotrophic flagellates
Mesozooplankton	Copepods
Large zooplankton	Krill and chaetognaths
Gelatinous zooplankton	Salps (pyrosomes), coelenterates
Pelagic bacteria	Pelagic attached and free-living bacteria
Squid	<i>Sepioteuthis australis</i> (Loliginidae), <i>Notodarus gouldi</i> (Ommastrephidae)
<i>Benthic invertebrates</i>	
Sediment bacteria	Aerobic and anaerobic bacteria
Carnivorous infauna	Polychaetes
Deposit feeders	Holothurians, echinoderms, burrowing bivalves
Deep water filter feeders	Sponges, corals, crinoids, bivalves
Shallow water filter feeders	Mussels, oysters, sponges, corals
Scallops	<i>Pecten fumatus</i> (Pectinidae)

Model Component	Group Composition
Herbivorous grazers	Urchins, <i>Haliotis laevis</i> (Haliotidae), <i>Haliotis rubra</i> (Haliotidae), gastropods
Deep water megazoobenthos	Crustacea, asteroids, molluscs
Shallow water megazoobenthos	Stomatopods, octopus, seastar, gastropod, and non-commercial crustaceans
Rock lobster	<i>Jasus edwardsii</i> (Palinuridae), <i>Jasus verreauxi</i> (Palinuridae)
Meiobenthos	Meiobenthos
Macroalgae	Kelp
Seagrass	Seagrass
Prawns	<i>Haliporoides sibogae</i> (Solenoceridae)
Giant crab	<i>Pseudocarcinus gigas</i> (Menippidae)
<i>Fin-fish</i>	
Small pelagics*	<i>Sardinops</i> (Clupeidae), sprat, <i>Engraulis</i> (Clupeidae)
Redbait	<i>Emmelichthys nitidus</i> , Emmelichthyidae
Mackerel*	<i>Trachurus declivis</i> (Carangidae), <i>Scomber australis</i> (Scombridae)
Migratory mesopelagics	Myctophids
Non-migratory mesopelagics	Sternophychids, cyclothene (lightfish)
<b>School whiting*</b>	<i>Sillago</i> (Sillaginidae)
Shallow water piscivores	<i>Arripis</i> (Arripidae), <i>Thyrsites atu</i> (Gempylidae), <i>Seriola</i> (Carangidae), leatherjackets
<b>Blue warehou*</b>	<i>Seriola lalandi</i> (Centrolophidae)
Spotted warehou	<i>Seriola punctata</i> (Centrolophidae)
Tuna and billfish*	<i>Thunnus</i> (Scombridae), <i>Makaira</i> (Istiophoridae), <i>Tetrapturus</i> (Istiophoridae), <i>Xiphias</i> (Xiphiidae)
<b>Gemfish*</b>	<i>Rexea solandri</i> (Gempylidae)
Shallow water demersal fish*	Flounder, <i>Pagrus auratus</i> (Sparidae), Labridae, <i>Chelidonichthys kumu</i> (Triglidae), <i>Pterygotrigla</i> (Triglidae), <i>Sillaginoides punctate</i> (Sillaginidae), <i>Zeus faber</i> (Zeidae)
<b>Flathead*</b>	<i>Neoplatycephalus richardsoni</i> (Platycephalidae), <i>Platycephalus</i> (Platycephalidae)
<b>Redfish*</b>	<i>Centroberyx</i> (Berycidae)
<b>Morwong*</b>	<i>Nemadactylus</i> (Latridae)
<b>Pink ling*</b>	<i>Genypterus blacodes</i> (Ophidiidae)
<b>Blue grenadier</b>	<i>Macruronus novaezelandiae</i> (Merlucciidae)
<b>Blue-eye trevalla</b>	<i>Hyperoglyphe Antarctica</i> (Centrolophidae)
Ribaldo	<i>Mora moro</i> (Moridae)
<b>Orange roughy*</b>	<i>Hoplostethus atlanticus</i> (Trachichthyidae)
Dories and oreos*	Oreosomatidae, Macrouridae, <i>Zenopsis</i> (Zeidae)
Cardinalfish	Epigonidae

Model Component	Group Composition
<i>Sharks</i>	
<b>Gummy shark*</b>	<i>Mustelus antarcticus</i> (Triakidae)
School shark*	<i>Galeorhinus galeus</i> (Triakidae)
<b>Demersal sharks</b>	<i>Heterodontus portusjacksoni</i> (Heterodontidae), Scyliorhinidae, Orectolobidae
Pelagic sharks	<i>Prionace glauca</i> (Carcharhinidae), <i>Isurus oxyrinchus</i> (Lamnidae), <i>Carcharodon carcharias</i> (Lamnidae), <i>Carcharhinus</i> (Carcharhinidae)
Dogfish	Squalidae
<b>Gulper sharks</b>	<i>Centrophorus</i> (Centrophoridae)
Skates and rays	Rajidae, Dasyatidae
<i>Top predators</i>	
Seabirds	Albatross (Diomedidae), shearwater (Procellariidae), gulls and terns (Laridae), gannets (Sulidae)
Seals	<i>Arctocephalus pusillus doriferus</i> (Otariidae), <i>Arctocephalus forsteri</i> (Otariidae)
Sea lion	<i>Neophoca cinerea</i> (Otariidae)
Dolphins	Delphinidae
Orcas	<i>Orcinus orca</i> (Delphinidae)
Baleen whales	<i>Megaptera novaeangliae</i> (Balaenopteridae), <i>Balaenoptera</i> (Balaenopteridae), <i>Eubalaena australis</i> (Balaenidae)

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1372 Table 2: Summary of the harvest strategies (assessment methods and decision rules) used with  
 1373 the Atlantis-RCC model. The continuum of quantitative to semi-quantitative (more qualitative  
 1374 methods) is also shown – the dashed line marks the division between those methods considered  
 1375 quantitative and those considered semi-quantitative.

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Assessment method	Decision rule	Type
Integrated quantitative age-structured population model used to estimate biomass (B)	$B_{20}:B_{35}:B_{48}$ “broken stick” strategy. Vessel level catch and effort data are aggregated based on the gear used (this allows for fleet-specific parameterisation of selectivity).	Quantitative ↑
Catch curves used to estimate current fishing mortality, F ( $F_{CUR}$ )	Broken stick-like strategy used to calculate $F_{RBC}$ (see Wayte and Klaer 2010) and the final recommended catch is given by:	

	$RBC = \max\left(\frac{1 - e^{-F_{RBC}}}{1 - e^{-F_{CUR}}}, 3\right) C_{CUR}$ <p>where <math>C_{CUR}</math> is current catch.</p>	
CPUE-based	<p>Recommended catch is given by:</p> $RBC = C_T \max\left(\frac{\overline{CPUE} - CPUE_L}{CPUE_T - CPUE_L}, 0\right)$ <p>where <math>C_T</math> is the catch target, <math>CPUE_L</math> is the limit CPUE, <math>\overline{CPUE}</math> is the average CPUE over the most recent four years and <math>CPUE_T</math> is the target CPUE (average over the period 1996-2005 by default, but set to the more conservative 1986-1996 period for a subset of species as described in Dichmont <i>et al.</i>, 2017).</p>	
F estimated from lengths	<p><math>F_{CUR}</math> based on observed average length in catch versus expected lengths – as a function of fishing mortality from a yield-per-recruit calculation (Haddon <i>et al.</i>, 2015). This <math>F_{CUR}</math> is then used in Tier 3 harvest strategy.</p>	
F estimated from the fishery footprint	<p><math>F_{CUR}</math> is calculated as:</p> $F_i = \frac{q_i^h \cdot q_i^\lambda \cdot (1 - S_i) \cdot \sum_t a_{t,i} \cdot E_t}{A_i}$ <p>where <math>q^h</math> is the overlap of the species distribution and the fisheries' spatial footprint, <math>q^\lambda</math> is the size- and behaviour-dependent gear selectivity, <math>S</math> is the discard survival rate, <math>a_t</math> is the area covered in time step <math>t</math>, <math>E_t</math> is the effort applied in time step <math>t</math> and <math>A_i</math> is the area the species occupies. <math>F_i</math> is compared with a reference <math>F</math> (as defined in Zhou <i>et al.</i>, 2011) to give the final RBC.</p>	
Trigger based on catch versus Historical Maximum Catch	<p>Current catch (<math>C_{CUR}</math>) is compared with the historical maximum catch (HMC). If <math>C_{CUR} &lt; 50\%</math> HMC then the fishery continues without restriction, otherwise restrictions (e.g. closure if <math>C_{CUR} &gt; 200\%</math> HMC) and more quantitative assessments are triggered (F from lengths if <math>&lt;</math> HMC, otherwise a catch curve based assessment is triggered).</p>	
Trigger based on catch composition	<p>Catch composition, individual and aggregate catch, CPUE and the area fished are all compared to historical conditions. As for the other trigger-based method, limited change does not trigger a response, but a moderate change triggers a footprint-based assessment and larger changes trigger a catch curve based assessment.</p>	Semi-quantitative (more qualitative)

Table 3: Summary of the scenarios. Where the jurisdiction is marked as “single”, the management method is applied in one jurisdiction only (the other jurisdiction has unconstrained fishing) but the data used in the management strategy is drawn from both jurisdictions. IDs have been assigned to each strategy for each geographic extent to assist in reporting the results.

ID	Model	Management Strategy (Scenario)	Details of implementation	Jurisdiction
<i>Multispecies &amp; EBFM management, entire domain</i>				
A	RCC	Integrated management (EBFM)	Integrated EBFM (as defined in Fulton <i>et al.</i> , 2014) – includes a mix of ITQs, limited entry, gear controls, spatial management.	All
B	RCC	All treatment species – age structured assessments	TACs are applied to all treatment species (listed in Table S1) are all are calculated annually using an integrated age- structured population model and the associated decision rule as outlined in Table 2. This TAC is allocated as quota to individual vessels (with the allocation based on the proportion of TAC owned in the previous year). This quota may be traded among vessels. The effort allocation model attempts to avoid species where no TAC is available (avoidance is not always possible due to the multispecies nature of the fishery).	All
C	RCC	All treatment species – catch curves	As for scenario B, but with assessment using a catch curve (and the associated decision rule) as defined in Table 2.	All
D	RCC	All treatment species – CPUE based rule	As for scenario B, but with assessment using a CPUE-based assessment method (and the associated decision rule) as defined in Table 2.	All
E	RCC	All treatment species – F estimated from lengths	As for scenario B, but with assessment using F estimated from lengths (and the associated decision rule) as defined in Table 2.	All
F	RCC	All treatment species – F from fishery footprint	As for scenario B, but with assessment using F estimated from the fishery footprint (and the associated decision rule) as defined in Table 2.	All
G	RCC	All treatment species – Hist. max catch trigger based	As for scenario B, but with assessment using catch triggers versus Historical Maximum Catch (and the associated decision rule) as defined in Table 2.	All
H	RCC	All treatment species – catch composition based	As for scenario B, but with assessment using catch composition trigger (and the associated	All

ID	Model	Management Strategy (Scenario)	Details of implementation	Jurisdiction
I	RCC	All treatment species – mixed strategies	decision rule) as defined in Table 2. As for scenario B, but with a combination of the assessments and decision rules that reflects the set of strategies used in reality in the SESSF (the rules used per species is given in Table S1).	All
<i>Multispecies &amp; EBFM management, part of domain</i>				
J	AMS	Integrated management (EBFM)	Integrated EBFM (as defined in Fulton <i>et al.</i> , 2014) – includes a mix of ITQs, limited entry, gear controls, spatial management.	Single
K	AMS	Multispecies yield-focused management	The take of all fished species is in proportion to productivity (within the constraints imposed by the existing mix of gears and their selectivities); implemented through differential effort levels across different fleet sectors. The realised effort levels result from the TACs set for key species (listed in Table S1), which are calculated annually using age-structured population models fitted to fishery-dependent and fishery-independent data with the acceptable fishing mortality rates and biomass reference points set in proportion to productivity. For ease of implementation, species bans are implemented for some gear types so that keeping F at the acceptable levels is easier (either because it reduces the number of gears or interactions to consider or because a companion species caught by that gear would be over-exploited as a result of allowing this gear target the species if interest).	Single
L	AMS	Simple ecological indicators based	TACs for main target species (listed in Table S1) are calculated annually using survey-based ecological indicators vs historical baselines – including the relative biomass of gelatinous, forage, target, habitat and iconic species; biomass ratios for demersal:pelagic and planktivore:piscivores; mean fish length; slope of biomass size spectrum; Reyni diversity index; total removals; and large fish indicator (reference points for these indicators are as defined in Link 2005).	Single
M	AMS	Forage and iconic species catch ban	2005 TACs in place for all species, but the landing of all forage fish and iconic species (large sharks, pinnipeds, cetaceans, sea birds) are banned - i.e. any caught must be	Single

ID	Model	Management Strategy (Scenario)	Details of implementation	Jurisdiction
N	AMS	Spatial management	discarded. Bycatch reduction devices are used to minimise interactions with these groups and the effort allocation model attempts to avoid these species (i.e. penalises locations where such species had been caught previously in the simulation). 30% closure of all habitat types (shelf, slope, deep ocean). 2005 quotas in place for all species, but with no fishing in the closed areas (100% compliance assumed).	Single
O	AMS	High levels of monitoring informing management	Monitoring (spatially and temporally) informs quota setting (including for non-target & conservation species). TACs for key species (listed in Table S1) are calculated annually using age-structured population models based on fishery-dependent and -independent data.	Single
<i>Single species management, entire domain</i>				
P	RCC	Single treatment species – Age structured assessments	As for scenario B, but with the harvest strategy and decision rule only applied for a single treatment species at a time (instead of all at once). 2005 TACs in place for all other species.	All
Q	RCC	Single treatment species – catch curves	As for scenario C, but with the harvest strategy and decision rule only applied for a single treatment species at a time (instead of all at once). 2005 TACs in place for all other species.	All
R	RCC	Single treatment species – CPUE based rule	As for scenario D, but with the harvest strategy and decision rule only applied for a single treatment species at a time (instead of all at once). 2005 TACs in place for all other species.	All
S	RCC	Single treatment species – F estimated from lengths	As for scenario E, but with the harvest strategy and decision rule only applied for a single treatment species at a time (instead of all at once). 2005 TACs in place for all other species.	All
T	RCC	Single treatment species – F from fishery footprint	As for scenario F, but with the harvest strategy and decision rule only applied for a single treatment species at a time (instead of all at once). 2005 TACs in place for all other species.	All
U	RCC	Single treatment species – Hist. max catch trigger based	As for scenario G, but with the harvest strategy and decision rule only applied for a single treatment species at a time (instead of all at once). 2005 TACs in place for all other species.	All
V	RCC	Single treatment species – catch composition based	As for scenario H, but with the harvest strategy and decision rule only applied for a single treatment species at a time (instead of all at once). 2005 TACs in place for all other species.	All
<i>Single species management, part of domain</i>				
W	AMS	Gear modification	2005 TACs in place for all species with gear restrictions (i.e. larger mesh sizes) and bycatch	Single



ID	Model	Management Strategy (Scenario)	Details of implementation	Jurisdiction
X	AMS	Discard controls	reduction devices to minimise interactions with bycatch, habitats and iconic species. Effort allocation model also attempts to avoid bycatch or incidental catch of all species (i.e. penalises locations where these had been caught previously in the simulation). 2005 TACs in place for all species, with spatial effort allocation conditioned on economic incentives (penalties) on discards so that discards are minimised (by avoidance, shifting gears to minimise interactions etc.) – see Hutton <i>et al.</i> , (2010) for further details on the incentives.	Single
Y	AMS	Catch quotas	TACs for major target species (listed in Table S1) are calculated annually using an age-structured population model. All vessels begin fishing January 1 of the calendar year and landing of the species continues until the TAC for that species is full. After that point all further catch for the species must be discarded. The effort allocation model attempts to avoid species where no TAC is available (avoidance is not always possible due to the multispecies nature of the fishery).	Single
Z	AMS	Individual transferable quotas	TAC species list and calculations as for scenario Y, but the quotas can be traded.	Single
AA	RCC*	<i>Unconstrained fishing</i>	No restrictions on fishing (as described in the main text).	All

\* The results obtained for this scenario using Atlantis-AMS are very similar to those for Atlantis-RCC and do not lead to any change in the pattern of results reported here.

Table 4: List of indicators used to summarise the ecosystem-level outcomes of the simulations. All have been structured so that a high value is typically desirable (non-linearities can complicate matters – see the discussion of forage fish index in the main text). Values are reported relative to the value of the indicator in the unconstrained fishing simulations.

Indicator	Definition	Notes
Target species biomass	Relative biomass averaged across all species (treatment and non-treatment) targeted by fishing	Measure of the direct effect on the fished ecosystem. As the fishing pressure considered in the model was sufficient to deplete species to around the target reference point of the harvest strategies (and beyond), a higher value (i.e. one close to the target reference point or a little higher) was considered desirable.
Forage fish biomass	Biomass summed across sardines, anchovy and mackerel	Prey biomass field; incidentally in combination gives some insight into size-composition of the ecosystem. Avoiding depletion of prey fields is a driving motivation of calls for precautionary reference points for forage fish (Smith <i>et al.</i> , 2011), consequently a higher value was judged to be desirable for this indicator (noting that it can also be high under predator

		release, but such a situation should be flagged by other indicators in the suite).
Iconic species abundance	Relative biomass averaged across marine mammals, seabirds and large sharks	Species of conservation concern; vulnerable (slow growing) species; species that synthesise dynamics over large spatiotemporal scales. Higher scores for this indicator conveys that the system structure has not been distorted by the removal of these vulnerable species (Fulton <i>et al.</i> , 2005, Link 2005).
Habitat coverage	Proportional cover by habitat forming species groups (e.g. seagrass, algae, filter feeders)	Health of habitat in the ecosystem. Higher values for this indicator shows that habitats relied upon by other species (e.g. as nursery habitat or refugia) are in good condition (Fulton <i>et al.</i> , 2005, Link 2005).
Demersal: Pelagic biomass	Ratio of the total biomass of demersal: pelagic fish species groups	Provides an index of structure of the ecosystem and typically decreases under intensive fishing pressure or disturbance (Caddy 2000, Fulton <i>et al.</i> , 2005)
Q90 Diversity index	The Q-90 diversity statistic (Ainsworth and Pitcher 2006):	Index of biodiversity. Expected to decrease under intense fishing pressure (Link 2005); higher levels considered more desirable by

	$Q90 = \frac{0.8 \cdot S}{\log\left(\frac{R_2}{R_1}\right)}$ <p>where only those groups &gt; 10% of their unfished values are included in the calculation (as recommended for ecosystem models by Ainsworth and Pitcher (2006); <math>S</math> is the total number of functional groups included in the calculation; <math>R_1</math> and <math>R_2</math> are the representative biomass values of the 10<sup>th</sup> and 90<sup>th</sup> percentiles in the cumulative abundance distribution across the functional groups</p>	implication in legislation.
Size in catch	Average size of individuals in the catch across all fisheries sectors.	Initially an index of footprint of fishery, but ultimately can also reflect stock and system structure (Rochet and Trenkel 2003). Also indicates relative value (although market-dependent, while small finfish are typically worth less than larger, invertebrates can be high value).
Total catch	Total landed catch summed over all fisheries sectors and fished species	Food security index (in simple terms, more is better than less).
Total value	Total value of landed catch summed over all fisheries sectors and fished species	Gross economic contribution index (considered desirable in terms of total contribution to the broader economy).

Foregone catch index	$L_c = \frac{1}{\sum_y \sum_f \sum_s (C_{b,s,f,y} - C_{s,f,y}) e^{-\delta y}}$ <p>where <math>C_{b,s,f,y}</math> is the landed catch of species <math>s</math> under theoretical “optimal” management<sup>1</sup> in fishery <math>f</math> in year <math>y</math>; <math>C_{s,f,y}</math> is the landed catch under the harvest strategy; and <math>\delta</math> is the economic discount rate (0.05). Note that discounted catches are used given each species started from a different biomass relative to <math>0.4B_0</math> (the assumed target reference biomass level).</p>	Index of loss of food provision. Minimising losses (i.e. high value for this index) is widely stated as desirable – as evidenced by the FAO’s global initiative on food loss and waste reduction (FAO 2015). Achieving this goal minimises the denominator so will maximise this index.
Foregone value index	$L_v = \frac{1}{\sum_y \sum_f \sum_s p_s (C_{b,s,f,y} - C_{s,f,y}) e^{-\delta y}}$ <p>where the terms are as for foregone catch and <math>p_s</math> is the price of species <math>s</math> (held constant through time).</p>	Index of economic losses. Minimising opportunity costs (i.e. high value for this index) is a fundamental economic principle. Achieving this goal minimises the denominator so will maximise this index.
Value per unit effort	Average over fisheries of (value of catch / effort expended)	Profitability index. Maximising profits is another fundamental economic principle.
Employment	Total number of crew members employed across vessels in all fisheries	Typical indicator assumed to be an index of social value (wellbeing) – with the inherent assumption that more is better as productive employment is correlated with poverty reduction, and other positive outcomes such as access to services, social inclusion etc

		(Fischer 2014).
Personal social wellbeing index	$S = \frac{1}{\sum_f E_f}$ <p>Where <math>E_f</math> is the effort in fleet <math>f</math>.</p>	Index of minimisation of time away from family <sup>2</sup> and exposure to at-sea risks (the higher the score, the less time away). Achieving this goal minimises the denominator so will maximise this index.

1. The theoretical “optimal” catch here was given by a “bang-bang” harvest strategy as described in Dichmont *et al.*, (2017) – to summarise: using perfect knowledge of the fished stocks, biomass above the target level is removed via the following protocol: targeted fishing of a species is eliminated for  $N_1$  years if  $B < 0.48B_0$ , while large catches are allowed for  $N_2$  years if  $B > 0.48B_0$ .  $N_1$  and  $N_2$  were selected iteratively for each species as analytical determination was not possible due to the use of the dynamic effort allocation model (which allowed for implementation error and incidental catches of species under moratorium).
2. We appreciate that some fishers prefer to be at sea and do not perceive a “loss” from being at sea.

Table 5: Rank of the performance of each management strategy for each indicator. The strategies have been grouped based on their focus (ecosystem/multispecies versus single species) and geographic extent (full vs partial domain coverage). IDs and management strategies are as defined in Table 3. The Atlantis operating model (OM) used in each instance is given for reference.

ID	Model	Management Strategy (Scenario)	Target species	Forage fish	Iconic species	Habitat	Demersal;Pelagic B	Diversity	Size in catch	Total catch	Total value	Foregone catch	Foregone value	Value per unit effort	Employment	Wellbeing index	Overall rank
A	RCC <sup>1</sup>	<i>Multispecies &amp; EBFM management, entire domain</i> Integrated management (EBFM)	1	16	1	1	1	1	10	16	1	1	1	1	20	2	1
B	RCC	All target species – age structured assessments	2	5	12	7	16	7	2	10	10	2	2	3	23	4	2
C	RCC	All target species – catch curves	6	24	14	9	2	4	4	10	11	5	6	4	13	12	4
D	RCC	All target species – CPUE based rule	4	24	16	8	8	3	6	2	3	3	4	2	16	5	3
E	RCC	All target species – F estimated from lengths	3	24	18	12	6	5	4	13	13	7	7	5	6	14	6
F	RCC	All target species – F from fishery footprint	5	24	23	9	5	6	3	4	5	16	11	11	5	17	8
G	RCC	All target species – Hist. max catch trigger based	7	2	24	18	13	2	15	5	4	22	15	8	8	16	9

H	RCC	All target species – catch composition based	9	2	26	22	15	9	16	2	9	24	18	9	4	18	13
I	RCC	All target species – mixed strategies	8	2	19	9	9	8	7	12	12	4	3	12	21	13	5
<i>Multispecies &amp; EBFM management, part of domain</i>																	
J	AMS	Integrated management (EBFM)	14	20	4	6	17	18	12	20	22	8	23	6	18	1	12
K	AMS	Multispecies yield-focused management	21	23	6	26	20	13	26	1	2	6	9	10	17	3	11
L	AMS	Simple ecological indicators based	15	11	3	3	18	23	22	26	25	14	25	25	2	19	19
M	AMS	Forage and iconic species catch ban	18	13	5	27	22	26	20	19	18	26	22	22	3	20	25
N	AMS	Spatial management	16	13	9	2	23	21	19	18	21	23	21	26	12	24	21
O	AMS	High levels of monitoring informing management	17	12	7	21	23	22	18	17	20	13	20	23	19	23	24
<i>Single species management, entire domain</i>																	
P	RCC	Treatment species – Age structured assessments	10	9	13	12	3	10	1	22	16	12	5	7	25	7	7
Q	RCC	Treatment species – catch curves	12	19	17	15	11	12	17	25	17	17	10	13	24	8	15
R	RCC	Treatment species – CPUE based rule	11	17	14	14	4	11	11	21	15	15	14	16	27	6	10
S	RCC	Treatment species – F	13	21	19	17	10	14	9	23	14	19	8	15	26	10	16



T	RCC	estimated from lengths Treatment species – F	23	22	22	19	6	15	8	7	7	21	16	20	22	8	18
U	RCC	from fishery footprint Treatment species – Hist.	25	8	19	20	12	16	13	9	8	11	13	14	9	10	14
V	RCC	max catch trigger based Treatment species – catch composition based	26	5	25	22	14	17	14	8	6	9	12	19	10	15	17
W	AMS	<i>Single species management, part of domain</i> Gear modification	20	10	2	4	25	23	25	15	19	18	19	21	15	21	20
X	AMS	Discard controls	24	7	11	24	26	20	23	14	23	25	17	24	11	25	26
Y	AMS	Catch quotas	19	15	8	16	21	25	21	24	24	10	24	18	1	26	22
Z	AMS	Individual transferable quotas	22	18	10	5	19	19	24	27	25	20	26	17	14	22	23
AA	RCC <sup>1</sup>	<i>Unconstrained fishing</i>	27	1	27	25	27	27	27	6	27	27	27	27	7	27	27

1. The same rankings were obtained if the Atlantis-AMS model was used instead of the Atlantis-RCC model for these management strategies.

## Figure Captions

Figure 1: Map of the model domain showing the polygonal box structure used in the model and the jurisdictional boundary locations used in the second set of simulations (white dashed lines).

Figure 2: Schematic of how the simulations were implemented.

Figure 3: Relative value of ecological and fisheries indicators (compared to the case with unconstrained fishing pressure) for the simulations where individual species were managed using one of the assessment methods/harvest strategies, while the rest of the system was held at 2005 TAC levels. The codes from Table 3 are used to identify the strategies, with full names of these strategies are also given in the key (e.g. strategy P uses age structured assessments). In the first panel – ‘target species’ – there is a triplet for each tier: the left most symbol for each triplet (solid lines) are the overall results; the middle symbol (large dashed lines) indicate treatment species (species listed in Table S1); and the rightmost symbol of each triplet (short dashes) are the non-treatment target species (all other fished species). The light grey bar with black dashed central line indicates the levels for unconstrained fishing (AA in Table 3); the dark grey line marked with an A indicates the level under EBFM across the entire domain (A in Table 3). The vertical line between scenarios S and T demarcates quantitative from more qualitative harvest strategies.

Figure 4: As for Figure 3, but for the relative value of economic and social indicators.

Figure 5: Relative value of ecological and fisheries indicators (compared to the case with unconstrained fishing pressure) for the simulations where all target treatment species were managed simultaneously using one of the assessment methods/harvest strategies. The codes from Table 3 are used to identify the strategies, with full names also given in the key (e.g. strategy P uses age structured assessments). The light grey bar with black dashed central line indicates the levels for unconstrained fishing (AA); the dark grey line marked with an A indicates the level under EBFM across the entire domain (A in Table 3). The vertical line between scenarios E and F demarcates quantitative from more qualitative harvest strategies, another line separates the “mixed strategy” I from the rest.

Figure 6: As for Figure 5, but for the relative value of economic and social indicators.

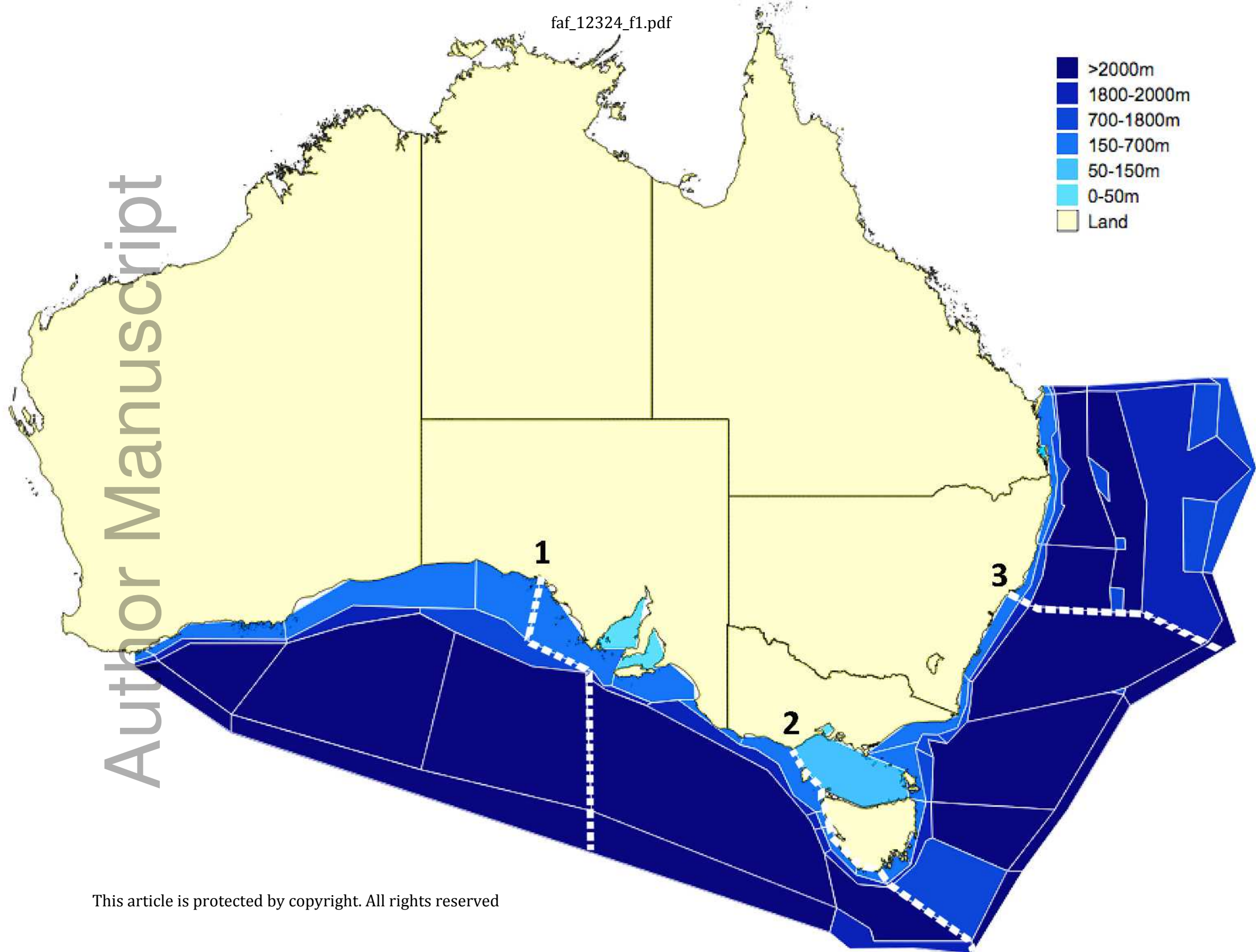
Figure 7: Relative value of ecological and fisheries indicators (compared to the case with unconstrained fishing pressure) calculated at the overall ecosystem level for the simulations where management rules were only applied to one half of the model domain (with fishing unconstrained in the other half). The codes from Table 3 are used to identify the strategies, with full names also given in the key (e.g. strategy J is Integrated management (EBFM)). The light grey bar with black dashed central line indicates the levels for unconstrained fishing (AA); the dark grey line marked with an A indicates the level under EBFM across the entire domain (A in Table 3). The vertical line between scenarios O and W demarcates EBFM/multispecies management strategies from single species strategies.

Figure 8: As for Figure 7, but for the relative value of economic and social indicators.

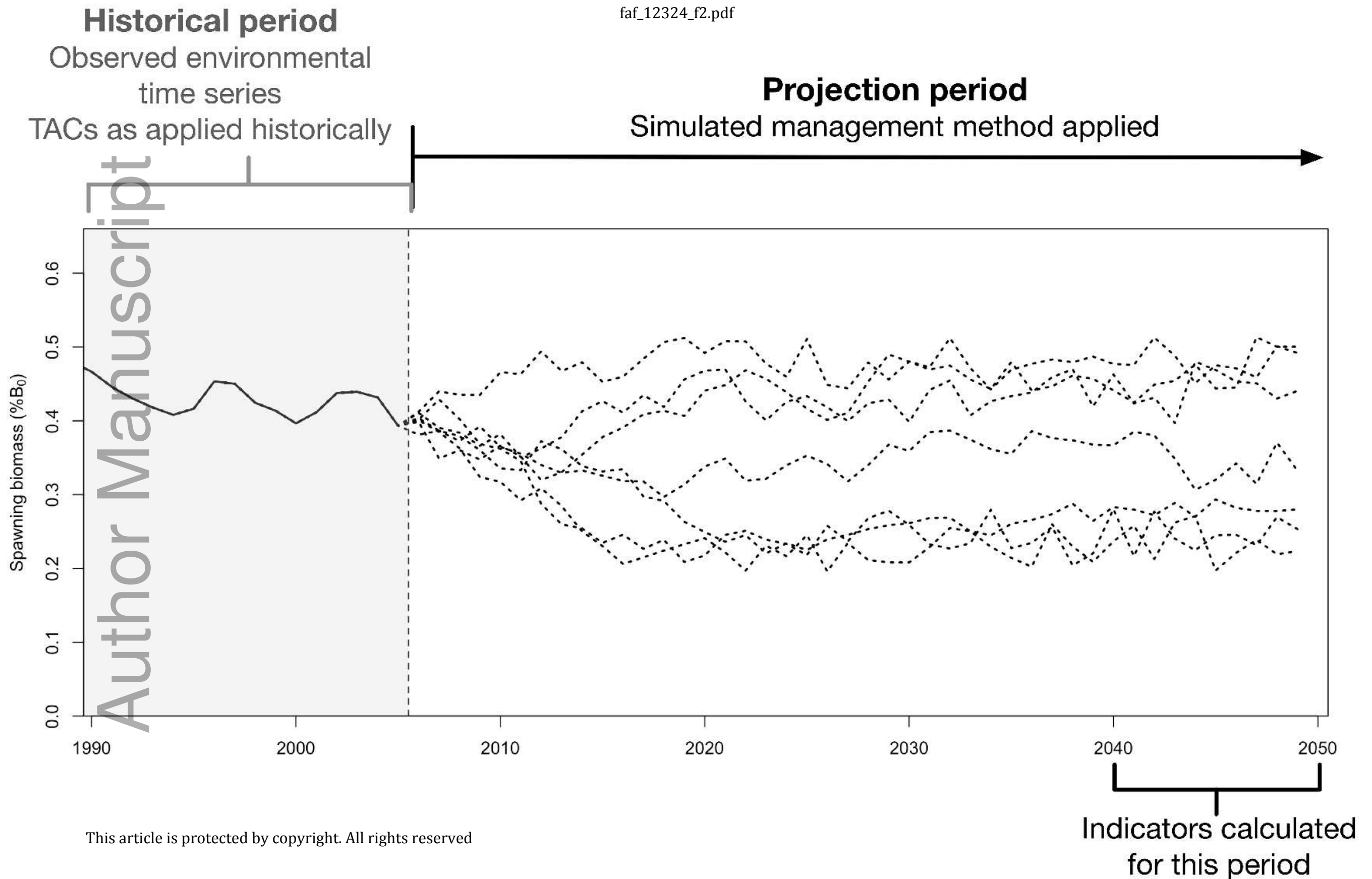
Figure 9: Relative value of ecological and fisheries indicators for the managed half of the model domain in comparison to the values in the region of the model with unconstrained fishing. The codes from Table 3 are used to identify the strategies, with full names also given in the key (e.g. strategy J is Integrated management (EBFM)). The light grey bar with dashed central line indicates the levels for the part of the domain with unconstrained fishing (AA in Table 3). The vertical line between scenarios O and W demarcates EBFM/multispecies management strategies from single species strategies.

Figure 10: As for Figure 9, but for the relative value of economic and social indicators.

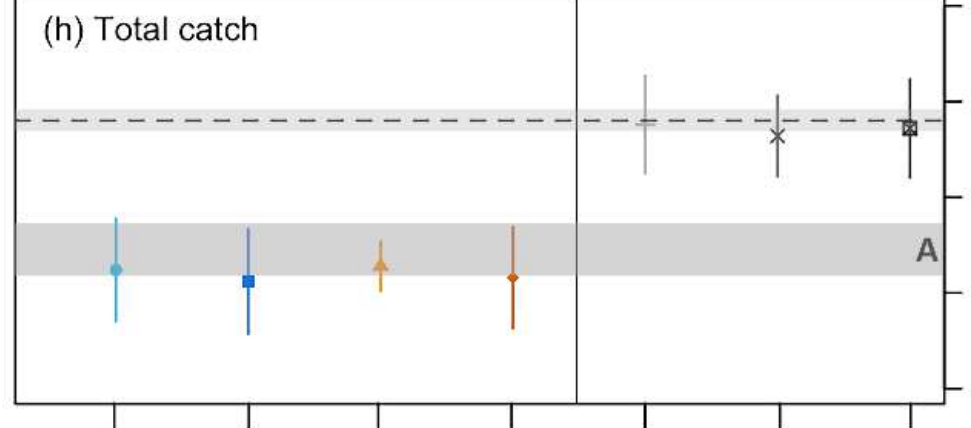
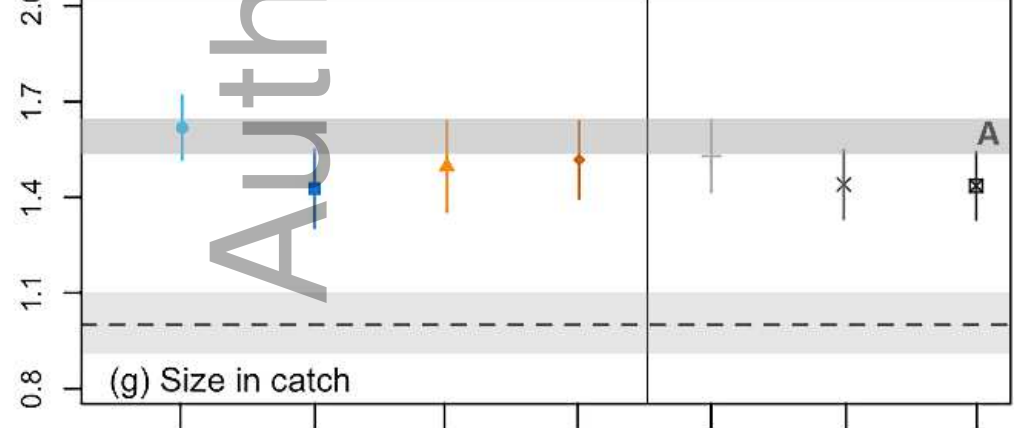
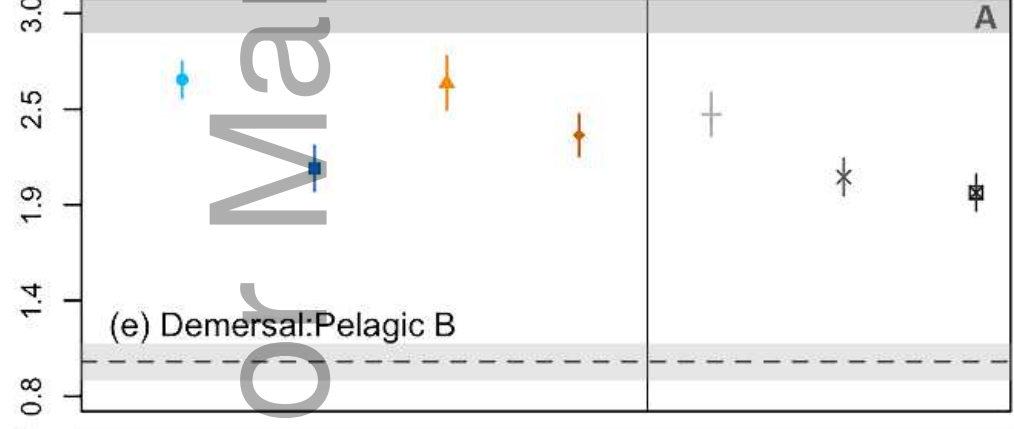
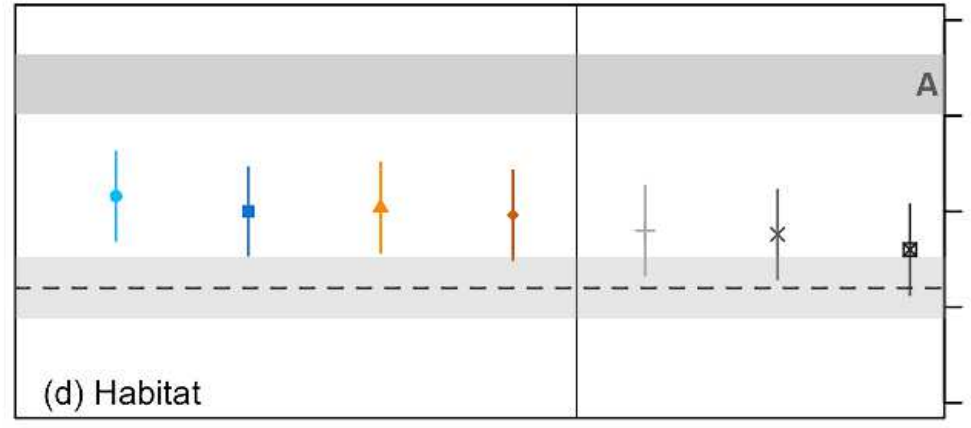
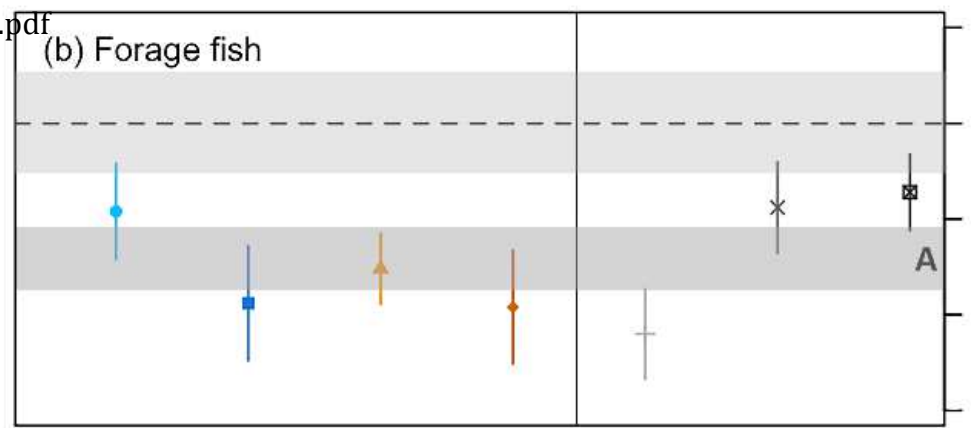
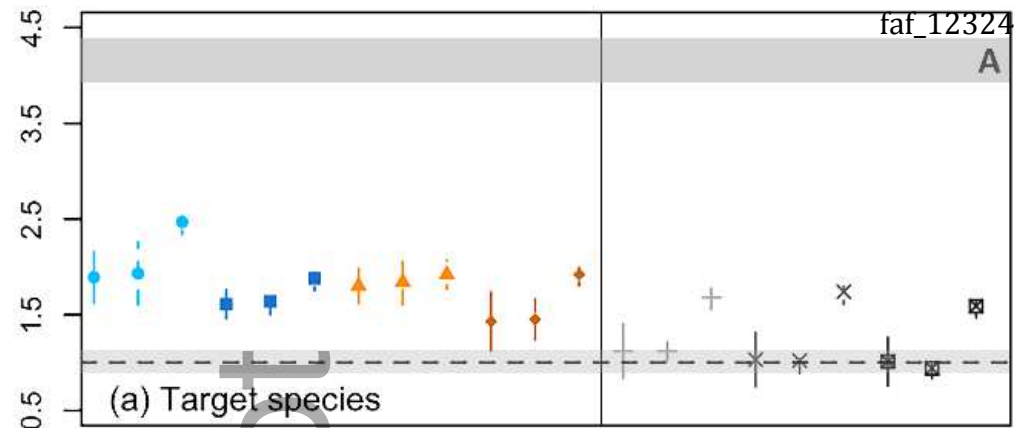
Figure 11: Example explanation (using the overall demersal:pelagic biomass ratio) of the contribution of the different geographic jurisdictional arrangements to the overall results per indicator.



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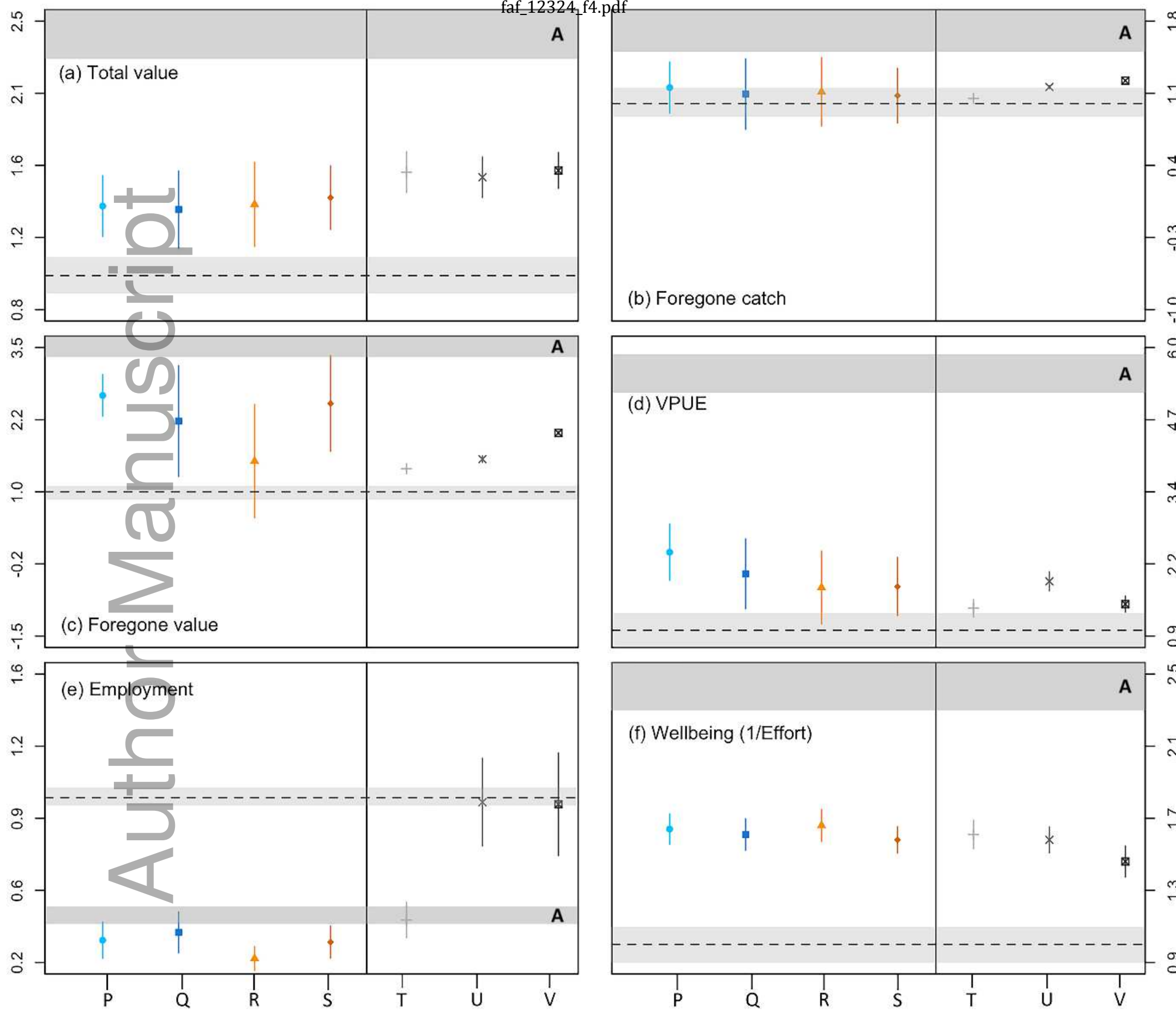


Index relative to Unconstrained fishing



● Age Structured ● CPUE based + F from fishery footprint ⊠ Catch composition  
■ Catch curves ▲ F estimated from lengths \* Hist Max Catch trigger based

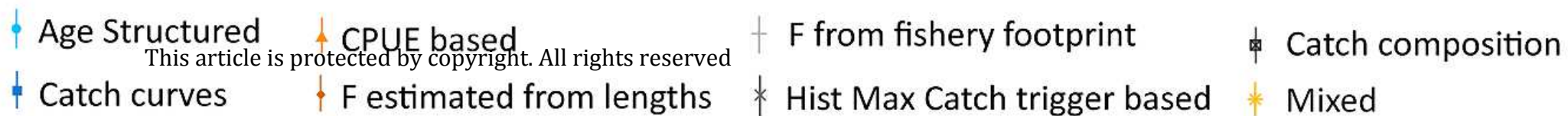
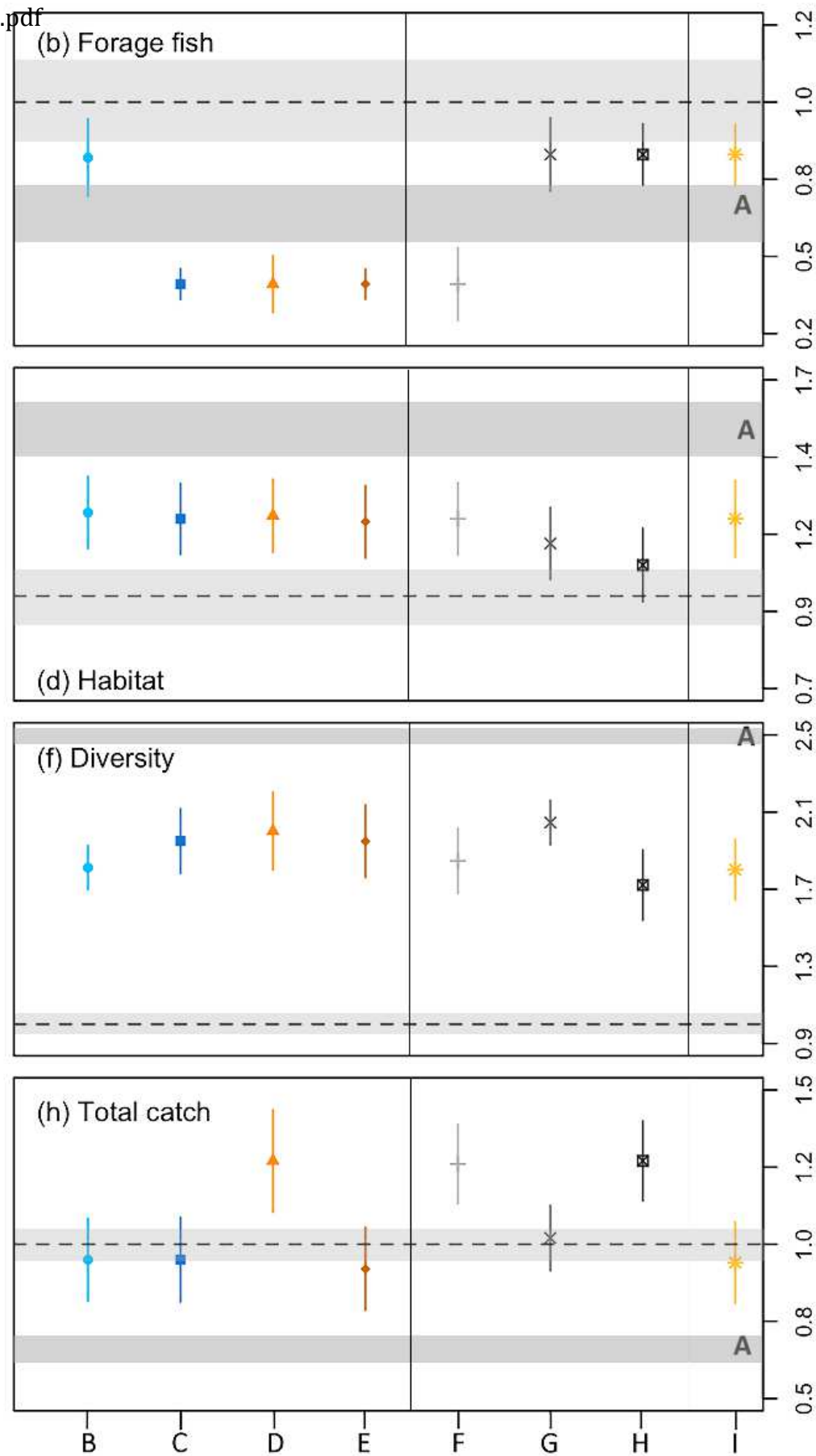
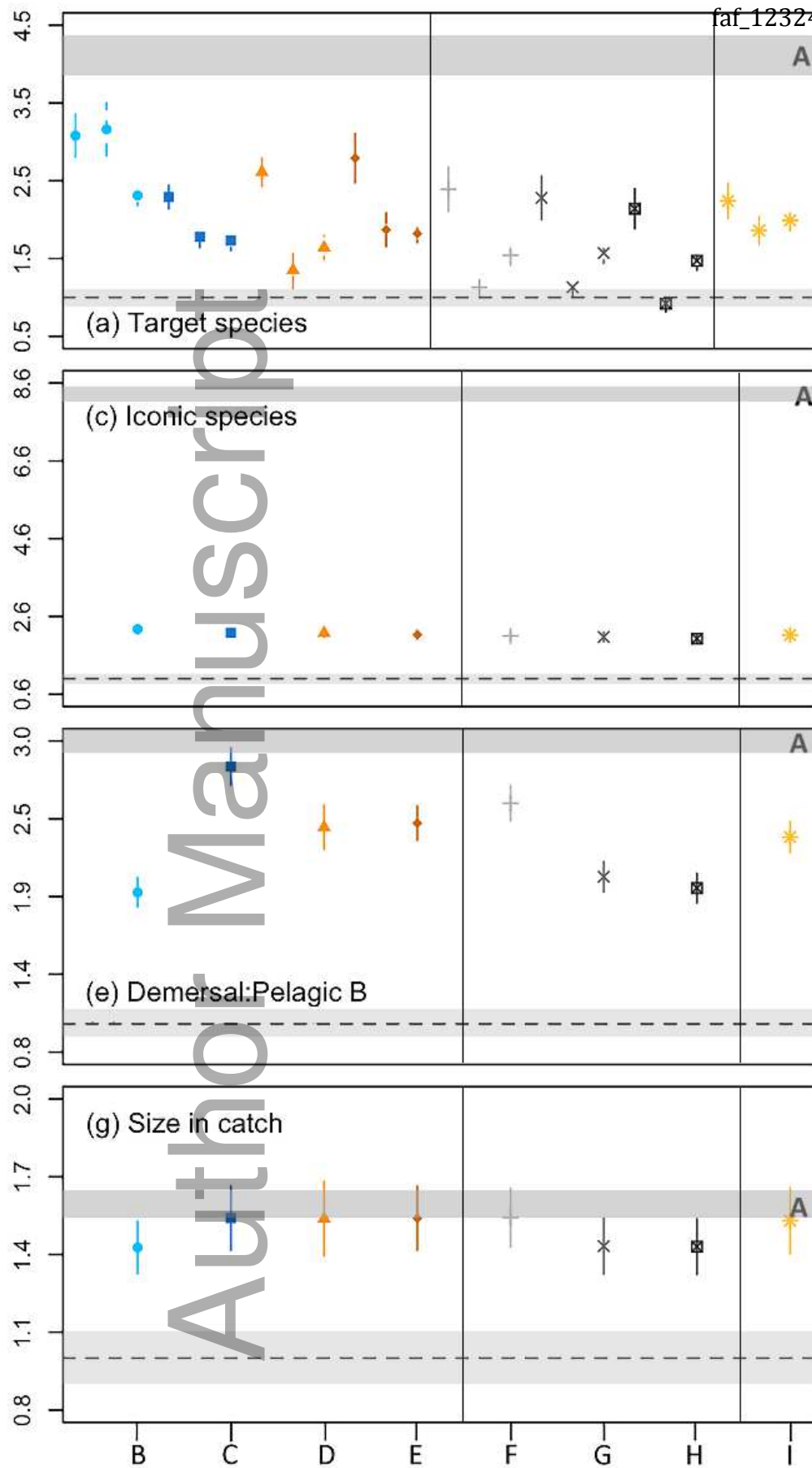
Economic index relative to Unconstrained fishing



● Age Structured CPUE based ● F estimated from lengths + F from fishery footprint ⊠ Catch composition  
■ Catch curves + Hist Max Catch trigger based

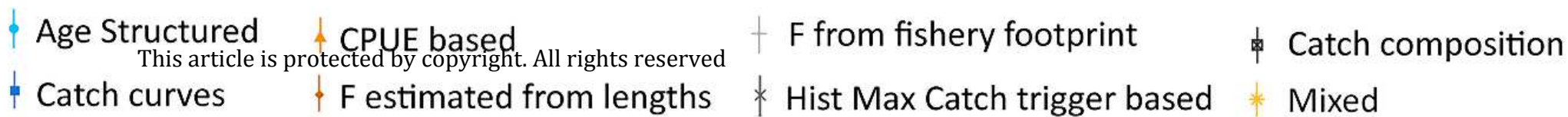
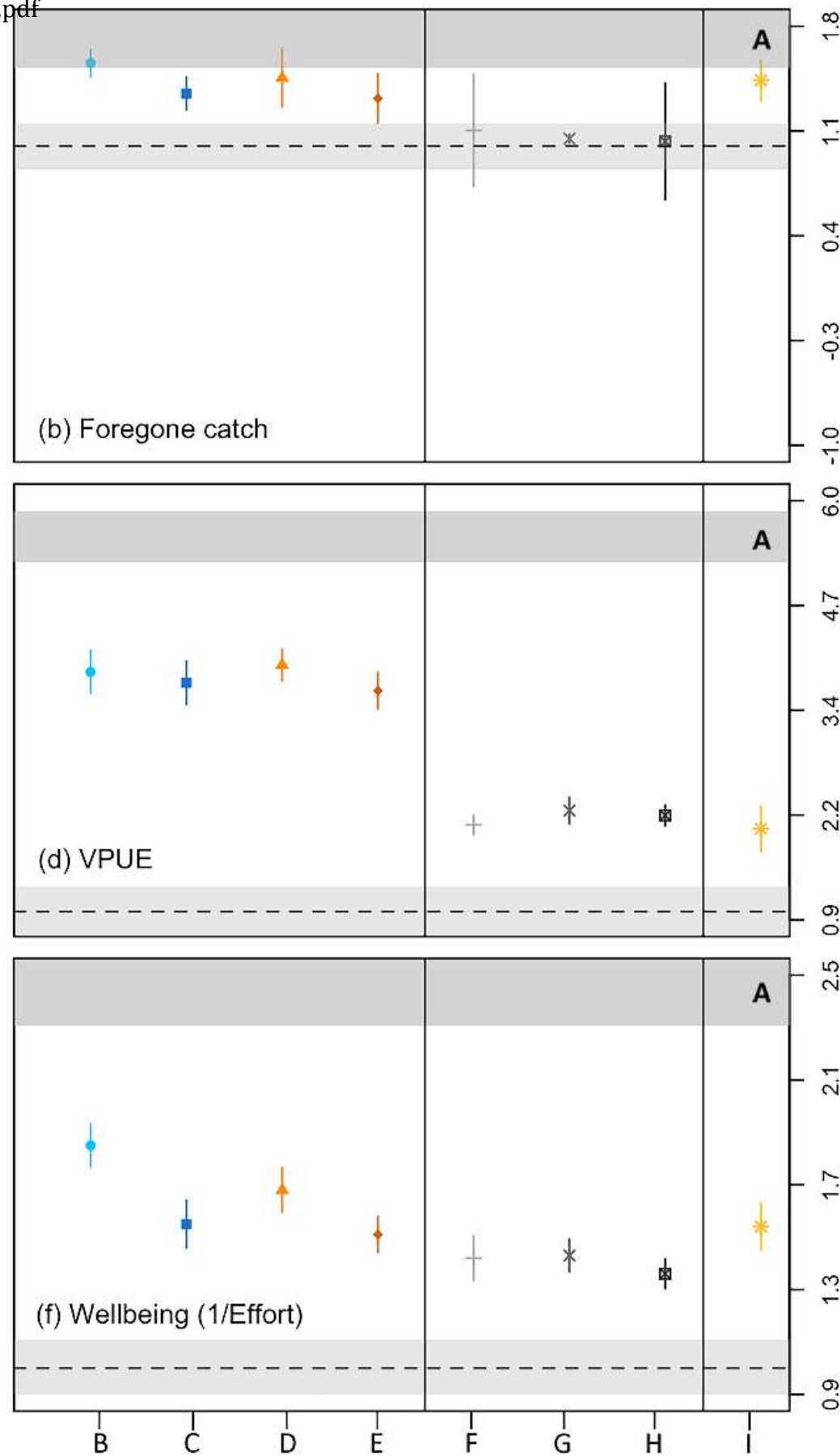
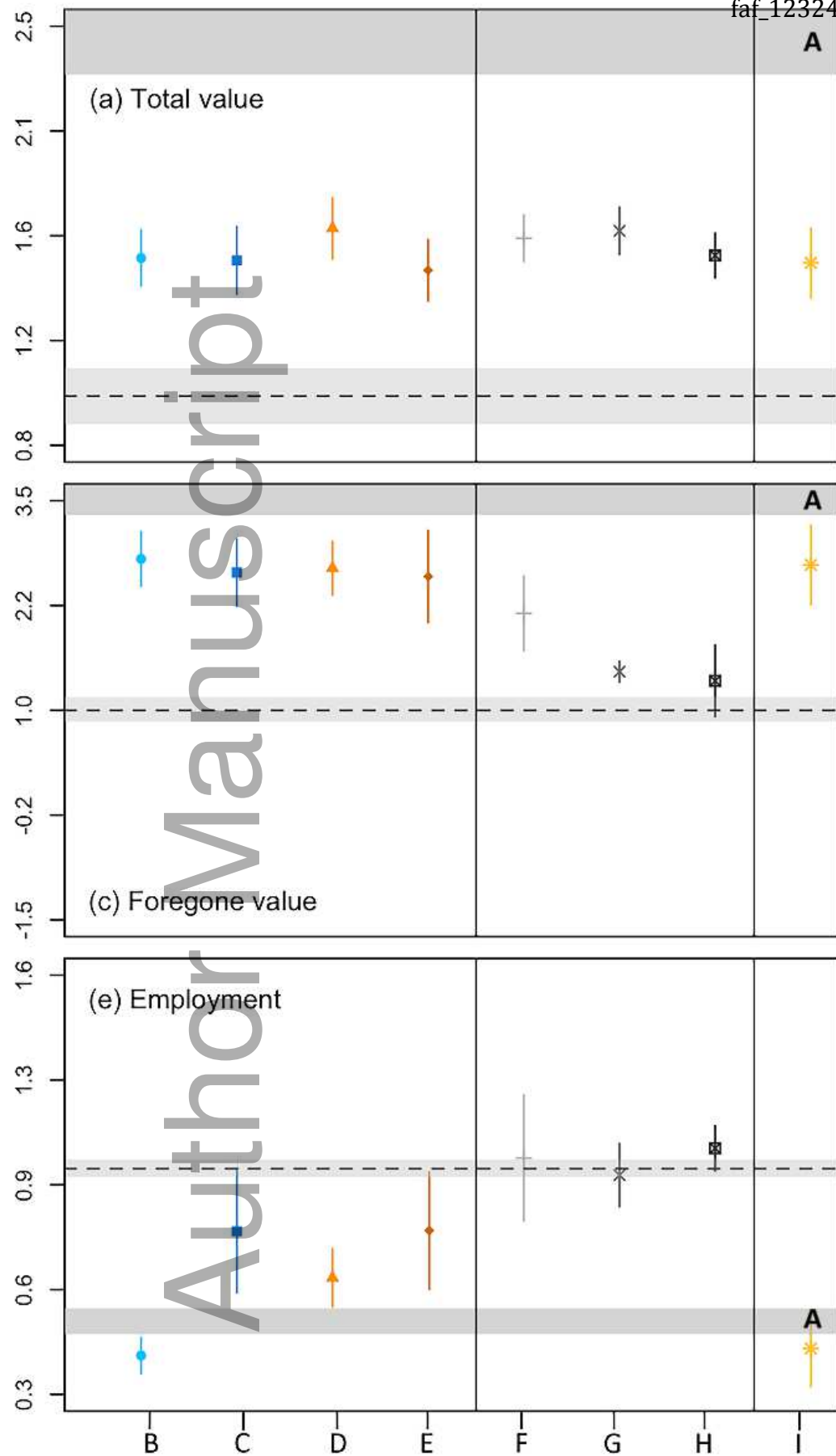


Index relative to Unconstrained fishing

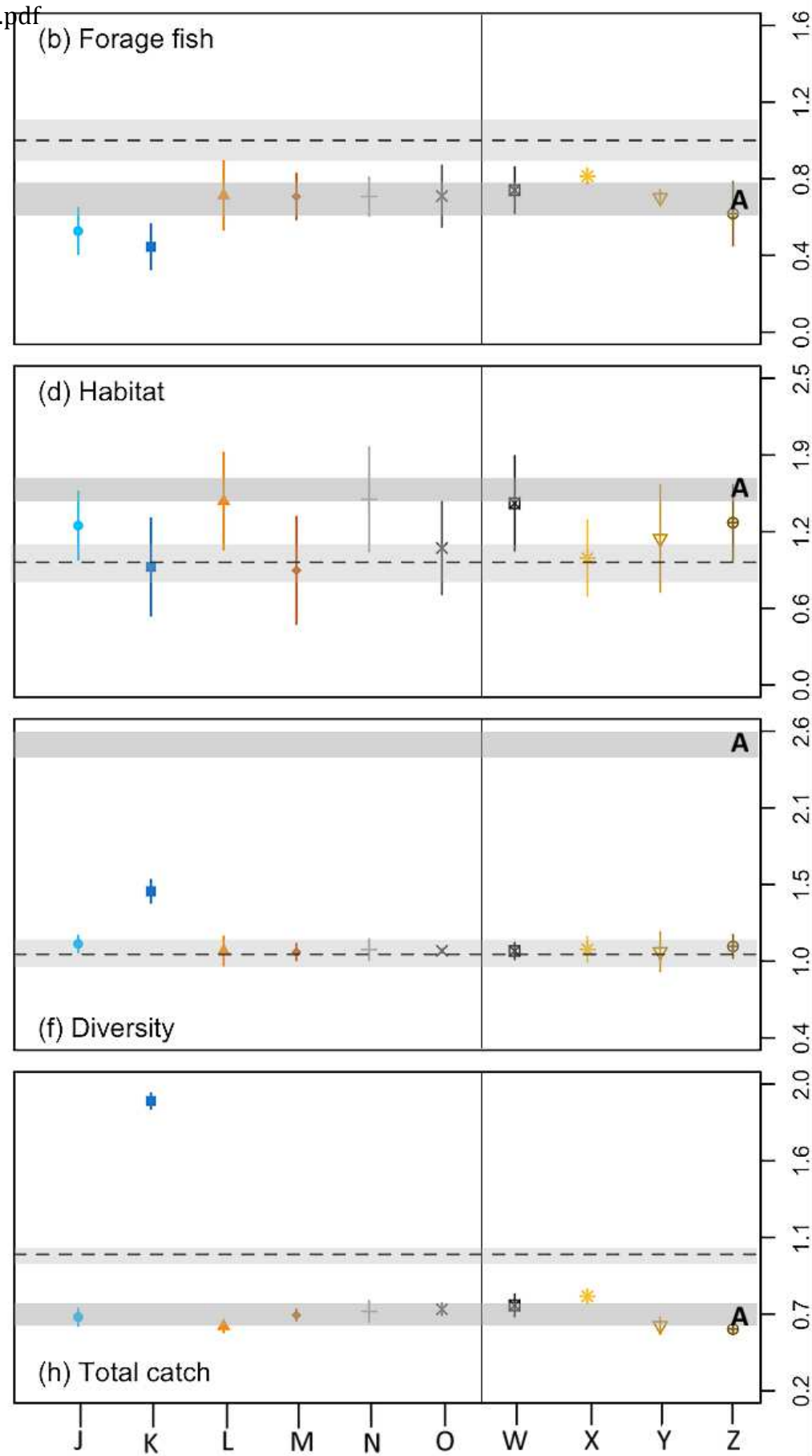
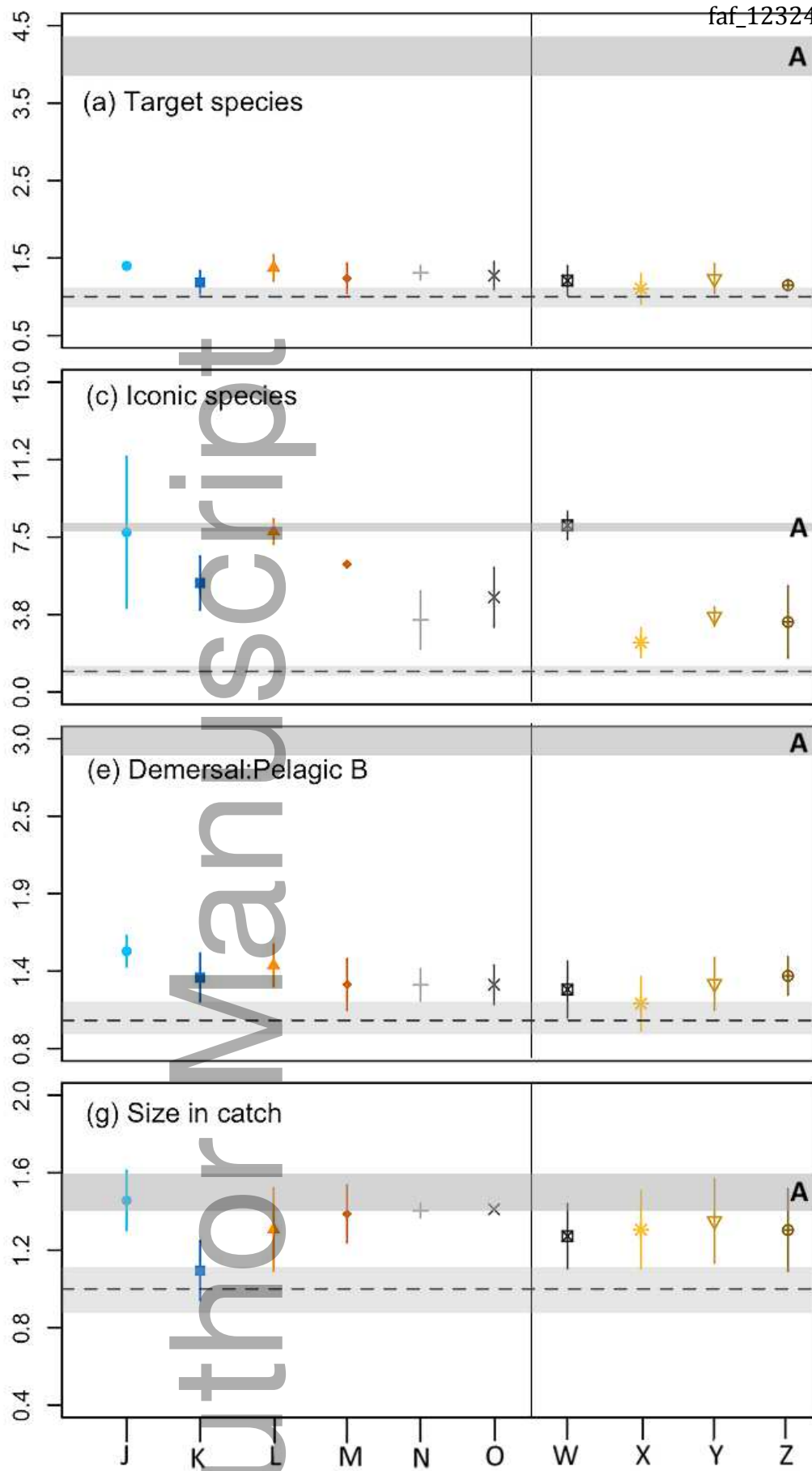




Economic index relative to Unconstrained fishing



Total system index relative to Unconstrained fishing



Integrated management (EBFM)

Multispecies yield focused

Simple indicator based mgmt.

Forage and iconic species ban

Spatial management

High levels of monitoring

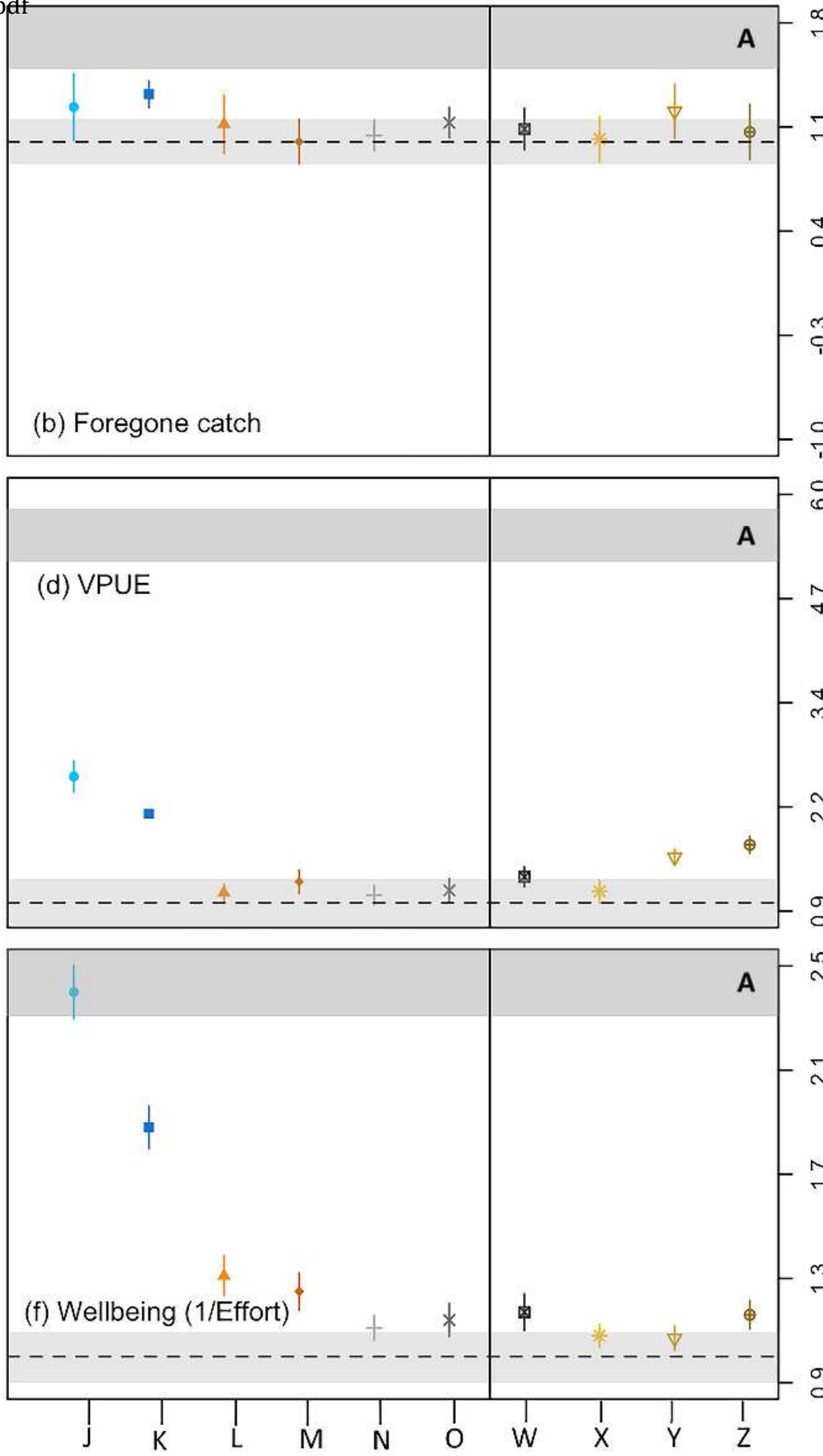
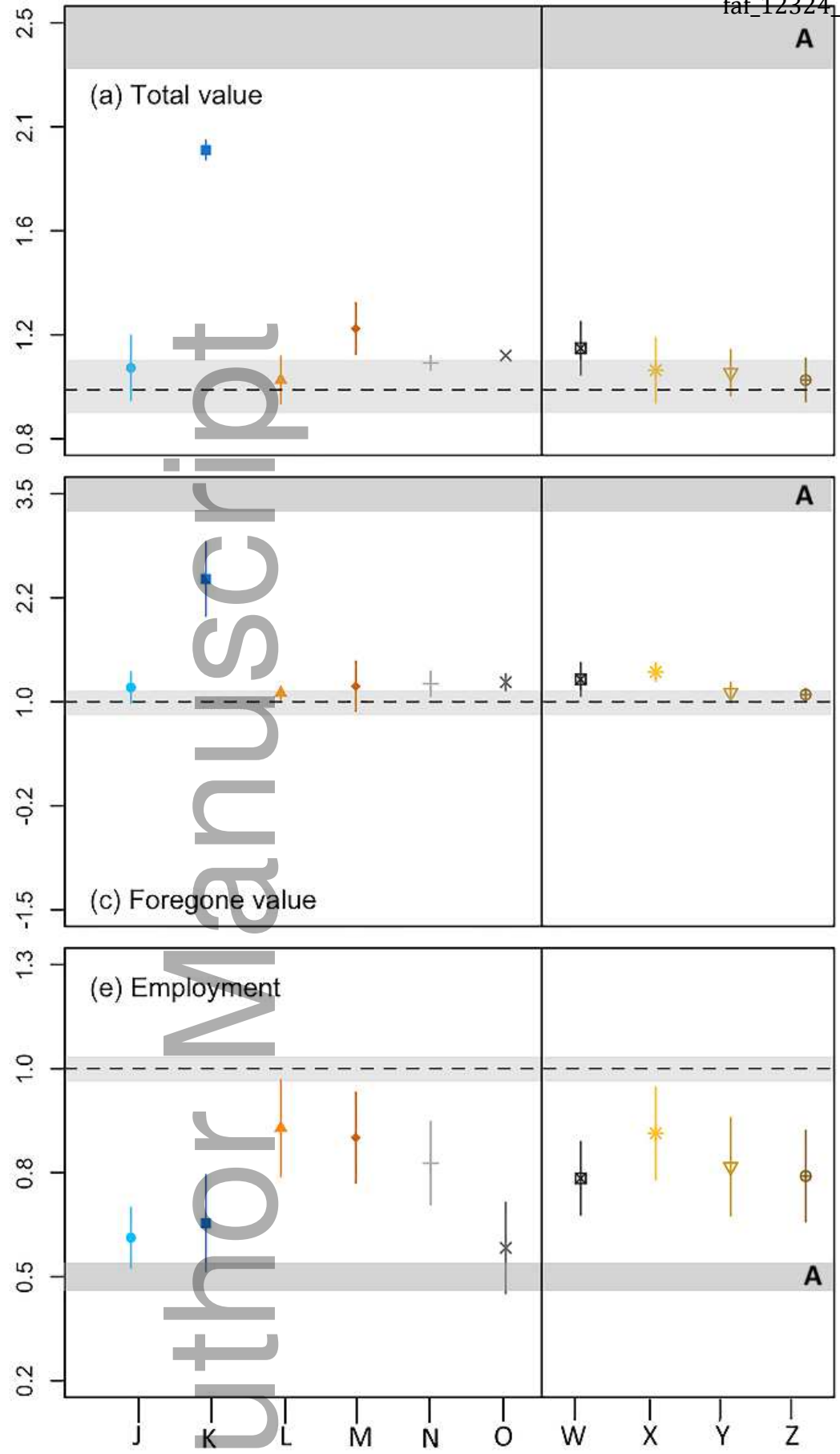
Gear modification

Discard controls (min.)

Catch quotas

Individual transferable quotas

Economic index relative to Unconstrained fishing

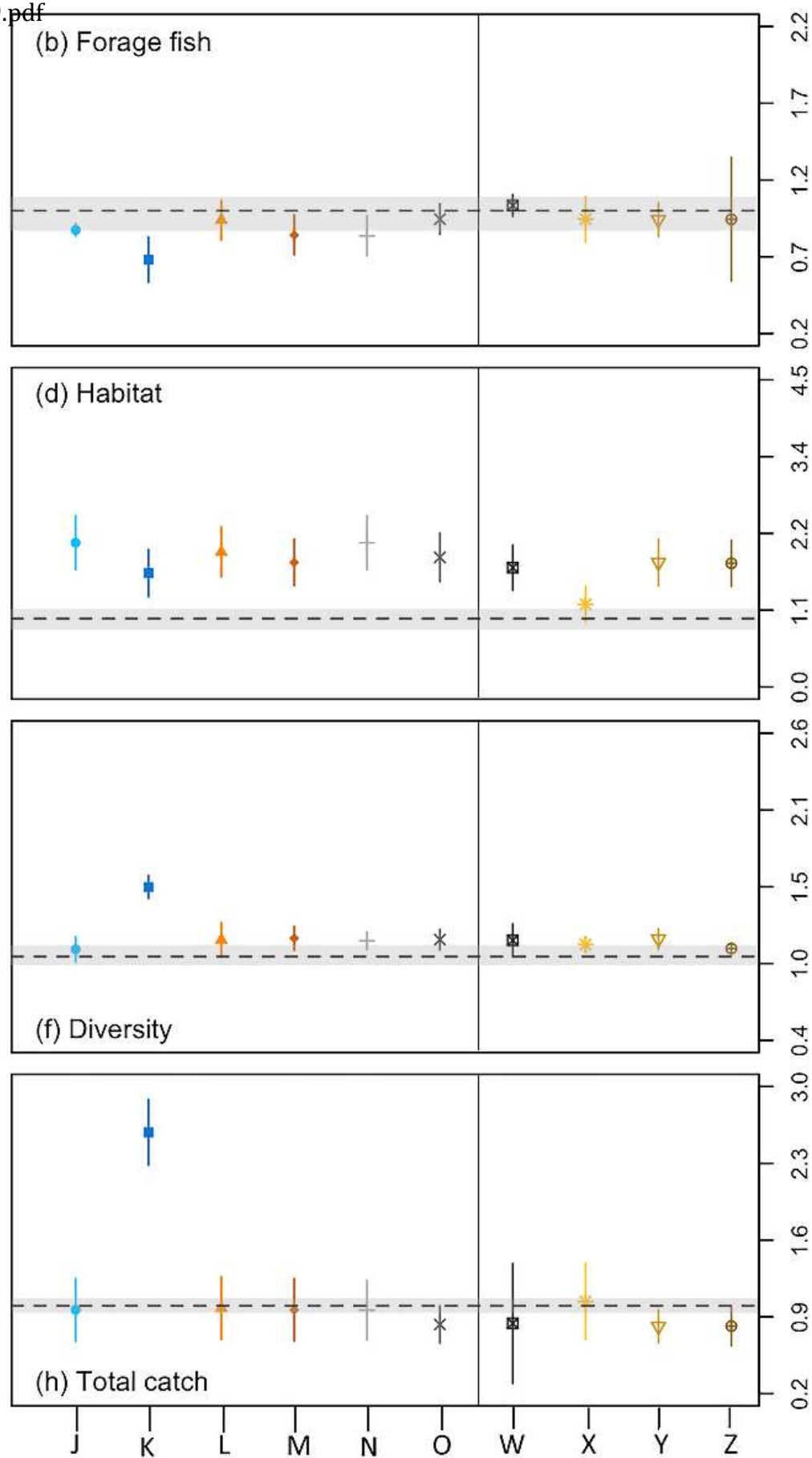
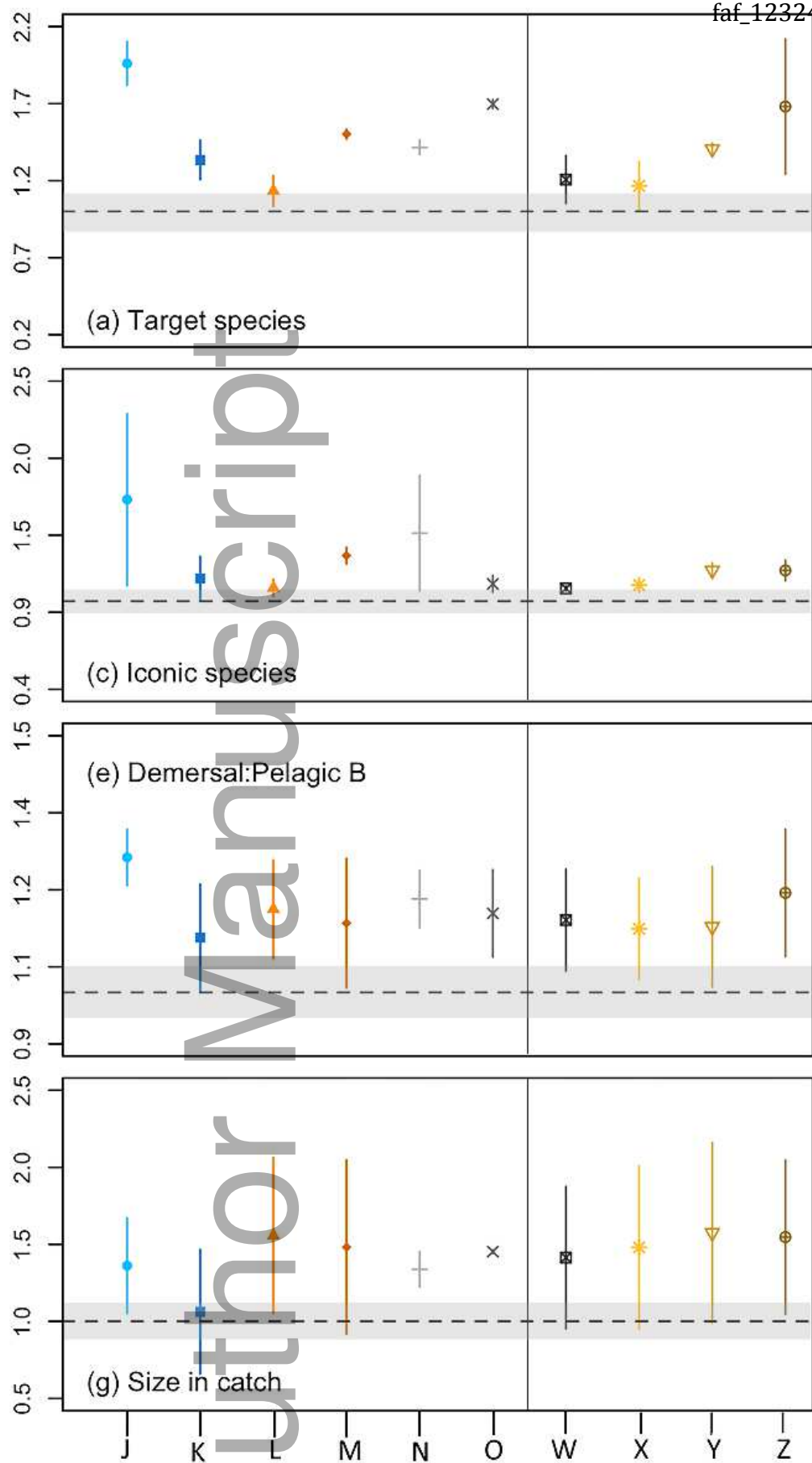


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- Integrated management (EBFM)
- Multispecies yield focused
- ▲ Simple indicator based mgmt.
- ◆ Forage and iconic species ban
- +
 Spatial management

- \* High levels of monitoring
- ⊠ Gear modification
- ✱ Discard controls (min.)
- ▽ Catch quotas
- ⊕ Individual transferable quotas

Index of managed region relative to Unmanaged region



● Integrated management (EBFM)

■ Multispecies yield focused

▲ Simple indicator based mgmt.

◆ Forage and iconic species ban

⊕ Spatial management

✱ High levels of monitoring

⊠ Gear modification

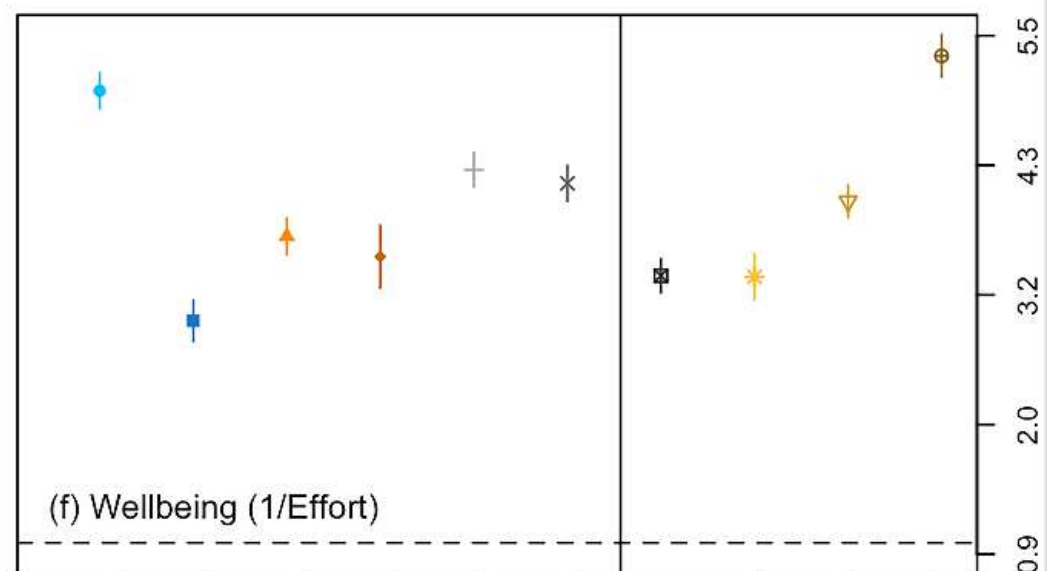
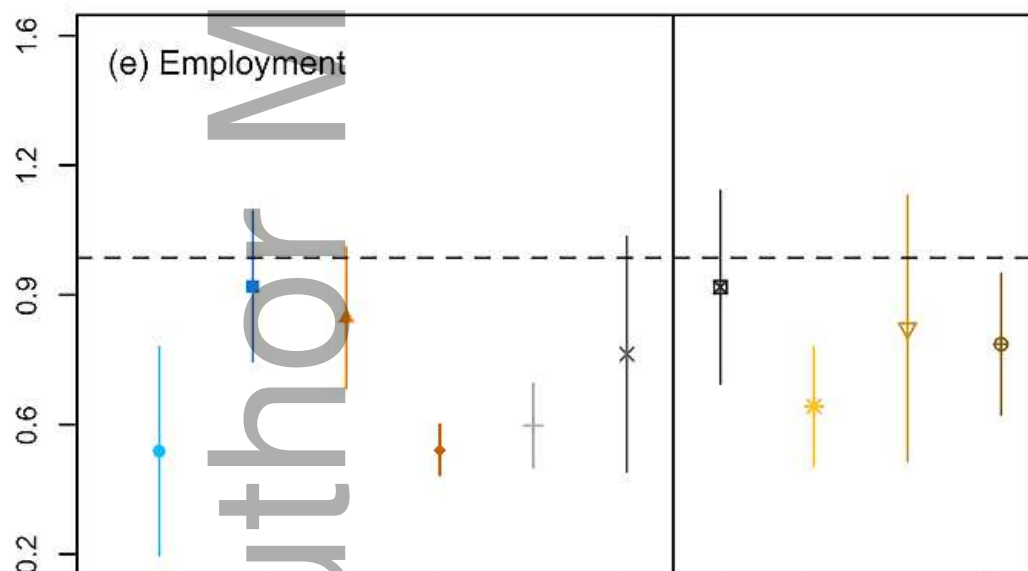
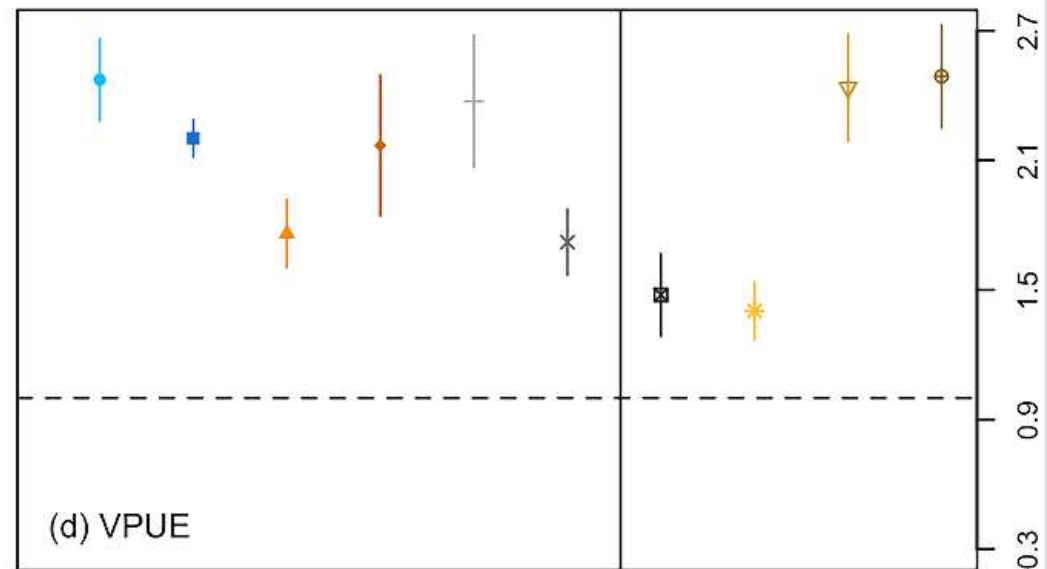
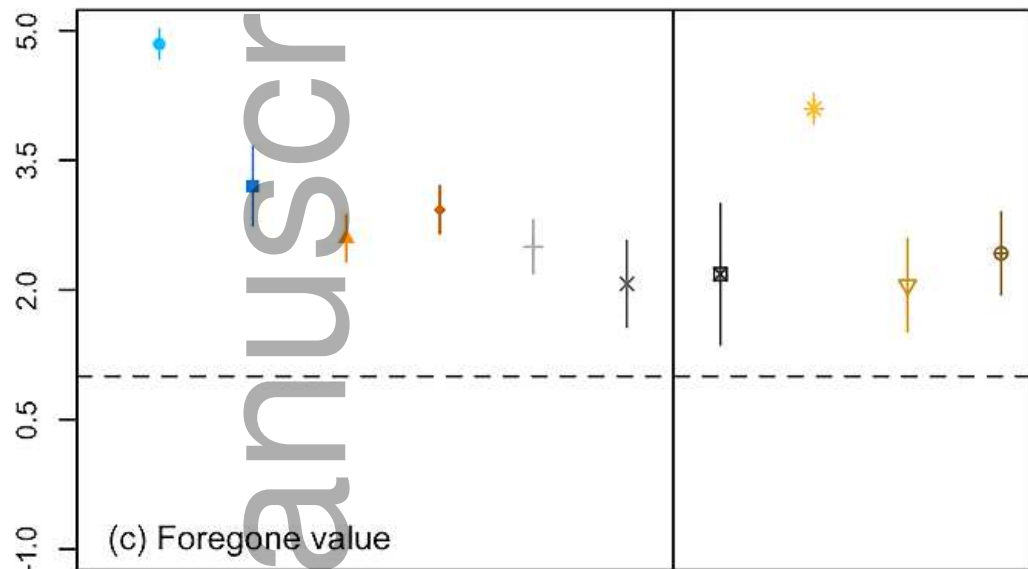
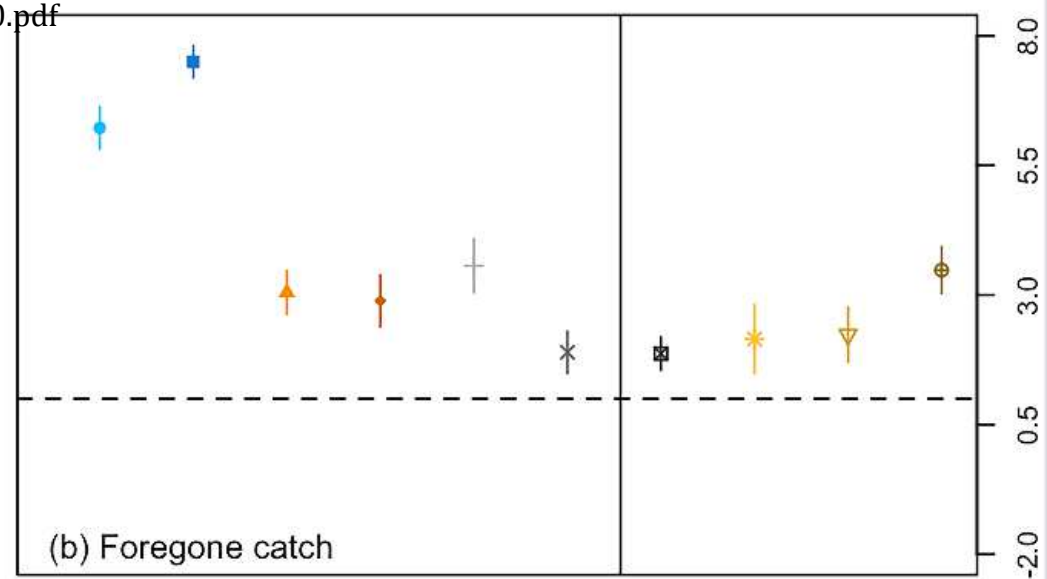
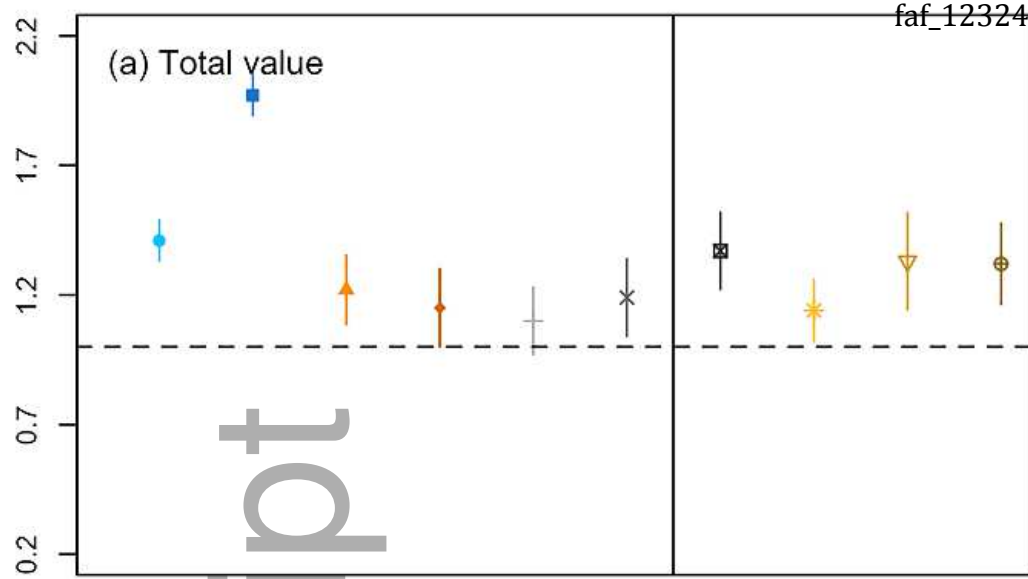
✳ Discard controls (min.)

▽ Catch quotas

⊙ Individual transferable quotas



Economic index for managed region relative to Unmanaged region



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● Integrated management (EBFM)

■ Multispecies yield focused

▲ Simple indicator based mgmt.

◆ Forage and iconic species ban

⊕ Spatial management

✱ High levels of monitoring

⊠ Gear modification

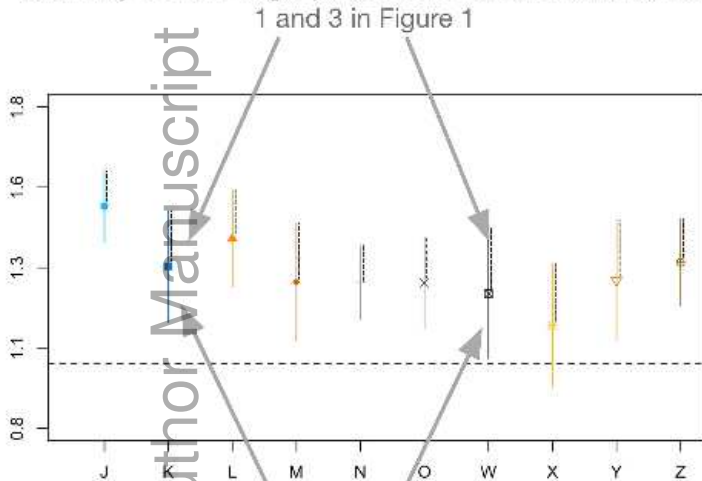
✳ Discard controls (min.)

▽ Catch quotas

⊙ Individual transferable quotas

Dashed line portion of the results dominated by simulations managed using jurisdictional boundary 2 or the larger jurisdictional area for boundaries 1 and 3 in Figure 1

Total system index relative to Unconstrained fishing



The majority of the results making up this portion of each band are

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from simulations where management was located in the smaller jurisdictional area for boundaries 1 & 3 in Figure 1